

FINANCIAL TIMES

Start the week with...



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World Business Newspaper

MONDAY OCTOBER 30 1995

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Ban on Russian reform party may undermine polls

Russia's Central Electoral Commission dealt a blow to the country's democratic movement yesterday by banning the country's leading reformist party from the December 17 parliamentary election. The commission said the Yabloko party - Russia's most popular after the Communists - had breached technicalities by dropping at least six candidates from its list without asking their permission. The move could provoke a boycott of the ballot. Page 18

300 die in subway fire About 300 people were killed and 270 injured in Baku, capital of the former Soviet state of Azerbaijan, when a packed underground train caught fire between stations. Rescuers feared the toll could rise. Page 3

Trader abandons extradition fight Briton Nick Leeson has abandoned his fight against extradition from Germany to Singapore, where the former derivatives trader faces charges that he hid losses that brought down UK merchant bank Barings. Page 15

Pakistan devalues The Pakistani government devalued the rupee by 7 per cent, increased fuel prices and raised duties on many imports. The changes come after negotiating difficulties with the International Monetary Fund. Page 4

France targets foreign electricity projects French oil group Elf Aquitaine is to link with state-owned utility Electricité de France to develop electricity generation projects abroad. Page 19

Canadian banks set over Quebec poll



Canada's six biggest banks are taking steps to avert any possible flight of capital from Quebec if pro-independence supporters win today's referendum on the issue. Up to 5m Quebec voters are due to indicate whether they think the province should secede from Canada. Quebec Liberal leader Daniel Johnson (above) campaigned to the last minute against independence. Page 18; Global Investor, Page 22

Lloyd's to make offer to loss-makers Lloyd's of London is to make an offer to those who have made losses as Names - the traditional supporters of the insurance market. They will be offered a potentially cash-generating stake in Equitas, the company being set up to take over liabilities on old insurance policies - mainly US pollution and asbestos claims. Page 8

US machine tool orders surge Strong overseas demand boosted orders for US-made machine tools by 39 per cent between August and September. September orders totalled \$483.9m compared with August's \$347m.

Pakistan violence At least 11 people died in Karachi in weekend violence sparked by the death in custody of a suspected Pakistani militant.

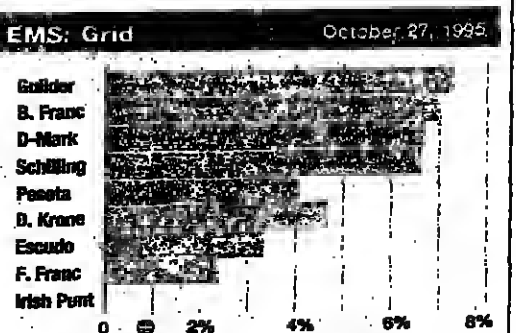
Anglo-French air force move French president Jacques Chirac and UK prime minister John Major will inaugurate a new Anglo-French air force command today. Page 6

Algeria bombing kills 8 At least eight people were killed and more than 80 wounded when a bomb exploded in Rouiba, just east of the Algerian capital. The blast came two weeks before an election which Muslim rebels have pledged to wreck.

Oil tanker runs aground A Norwegian tanker carrying more than 112,000 tonnes of crude oil ran aground near the south Wales port of Milford Haven. Attempts to refloat it will be made today.

Storm lashes Philippines A tropical storm swept across the Philippines killing nearly 100 people and forcing 80,000 others to leave their homes. Two passenger ferries sank and sugar plantations in Visayas region were ravaged.

European Monetary Systems The range between strongest and weakest currencies in the EMS grid fell slightly last week after sharp rallies from the Italian lira and French franc at the D-Mark's expense. The Irish punt slipped further adrift at the bottom, dragged down by the weakness of sterling. The peseta and Danish krone swapped places. Currencies, Page 27



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies can fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the guilders which move in a narrow 2.25 per cent band.

Austria	136.00	Germany	100.00	Italy	136.00	Spain	166.64	UK	166.64	US	136.00
Belgium	136.00	France	136.00	Japan	136.00	Netherlands	136.00	Portugal	136.00	Sweden	136.00
Denmark	136.00	Greece	136.00	Finland	136.00	Ireland	136.00	Switzerland	136.00	South Africa	136.00
East Germany	136.00	Poland	136.00	Czech Republic	136.00	Slovakia	136.00	Hungary	136.00	Slovenia	136.00
Latvia	136.00	Lithuania	136.00	Malta	136.00	Cyprus	136.00	Singapore	136.00	Malaysia	136.00
Philippines	136.00	Thailand	136.00	Indonesia	136.00	Brunei	136.00	Myanmar	136.00	Burma	136.00
Vietnam	136.00	Laos	136.00	Cambodia	136.00	Timor	136.00	East Timor	136.00	West Bank	136.00
Gaza Strip	136.00	Jerusalem	136.00	Yemen	136.00	Oman	136.00	UAE	136.00	Qatar	136.00
Bahrain	136.00	Kuwait	136.00	Saudi Arabia	136.00	Yemen	136.00	UAE	136.00	Qatar	136.00
Oman	136.00	UAE	136.00	Qatar	136.00	Yemen	136.00	UAE	136.00	Qatar	136.00

Admission follows Moody's downgrading ■ Beijing stresses it guarantees state debts

Chinese banks suffer 20% bad loans

By Peter Montagnon, Tony Walker and Martin Wolf in Beijing

Problem loans at China's four large commercial banks stand at 20 per cent of total advances, but less than 2 per cent of them are irrecoverable, says Mr Dai Xianglong, the country's central bank governor.

In an interview, Mr Dai moved to counter recent adverse publicity about the creditworthiness of China's "big four" commercial banks, which are burdened by loans to loss-making state companies. He provided previously unpublished details of the sector's problem loans.

The central bank governor also

attempted to ease foreign fears by giving an explicit undertaking that the government guaranteed the debts of the state-owned commercial banks. This commitment was backed by China's official foreign exchange reserves which stood at \$70bn with a further \$90bn in foreign currency deposits.

Mr Dai's remarks reflect Chinese sensitivity over the recent downgrading of the credit ratings of the big four commercial banks - Industrial and Commercial Bank, Bank of China, Agricultural Bank, and Construction Bank - by Moody's Investors Service, the credit-rating agency.

Mr Dai, who said he was "shocked" by the Moody's down-

grading, said "bad loans" totalled 70bn yuan (\$8.6bn) out of the Yn3,600bn in obligations to the commercial banks. In addition, 7 per cent of loans were "problematic" which meant that, while interest payments were current, principal repayments were more than three years overdue.

A further 11 per cent of loans were of concern because enterprises were a year or more behind in repayments. Mr Dai said a portion of the 7 per cent of loans that were more than three years overdue would have to be written off, but he could not provide an estimate.

Independent estimates of problem loans had ranged between 20 per cent and 30 per cent of the

loan portfolios of China's big state-owned banks, which, until recently, had been obliged to lend to the state sector virtually regardless of the ability of borrowers to service their debts.

The vast bulk of "problem" loans - China does not as yet use international classifications for bad loans - are attributable to heavily-indebted state-owned enterprises, at least a third of which are chronically in the red.

Mr Dai, who was appointed governor of the People's Bank in June, said Moody's had "largely underestimated" the performance of the specialised banks, and had "misunderstood" the nature of these Chinese institutions. "Although they are commercial

banks, they are primarily state banks, to which the state provides guarantees," he said. "That is to say, the state guarantees their repayment ability, financial health and capital adequacy."

"The state pays much attention to them," he added. "Therefore, when doing the ratings, you cannot treat them completely as if they were private commercial banks."

In April, Moody's downgraded to Baa1 from A3 the long-term debt of the four banks which dominate Chinese banking. Moody's said at the time the downgrading reflected the credit implications of China's intention to transform its specialised banks into commercial institutions. In

August, the credit agency provided further dismal news for China's specialised banks when, on a newly-introduced scale of A to E designed to gauge the banks' independent financial strength, it awarded the Bank of China a D, and the three other Chinese majors an E-plus.

Mr Dai said the government was providing a reserve fund to cover the build-up of state enterprise bad debts in the banking system by allocating 0.8 per cent of total loans this year. The proportion would grow to 0.9 per cent next year and one per cent in 1997. He said the banks would also be obliged to contribute additional reserves out of their profits to cover bad debts.

Peace negotiator says Moslem volunteers should not stay after peace deal

US wants foreign fighters to leave Bosnian army

By Quentin Peel in Washington

Moslem fundamentalist volunteers fighting with Bosnian army forces against the Bosnian Serbs should leave the country as part of any peace deal, said Mr Richard Holbrooke, the chief US peace negotiator.

He also promised that the proposed Nato-led peace implementation force (Ifor) in Bosnia would punish any violations of an agreement even-handedly. He was speaking only days before peace talks between Bosnia, Croatia and Yugoslavia are due to start on a US Air Force base at Dayton, Ohio.

"We don't think that fundamentalist freedom fighters should remain in Bosnia after the peace settlement," he said in an interview.

He declined to identify where the fighters might have come from, but was clearly referring to recent reports of clashes between foreign volunteers and British peacekeepers.

Mr Holbrooke's public concerns follow complaints by the British government of threats against its soldiers in the region.

He also expressed his concern at the refusal of the Croatian government to rule out the use of force in retaking Serb-occupied eastern Slavonia after talks brokered by US and European mediators were postponed again at the weekend.

All three sides in the Yugoslav conflict have come in for strong criticism in the US media in the run-up to the peace talks. New evidence of mass executions by Serb forces in Bosnia was given extensive coverage in the weekend press, as were reports of fundamentalist Moslems threatening British troops.

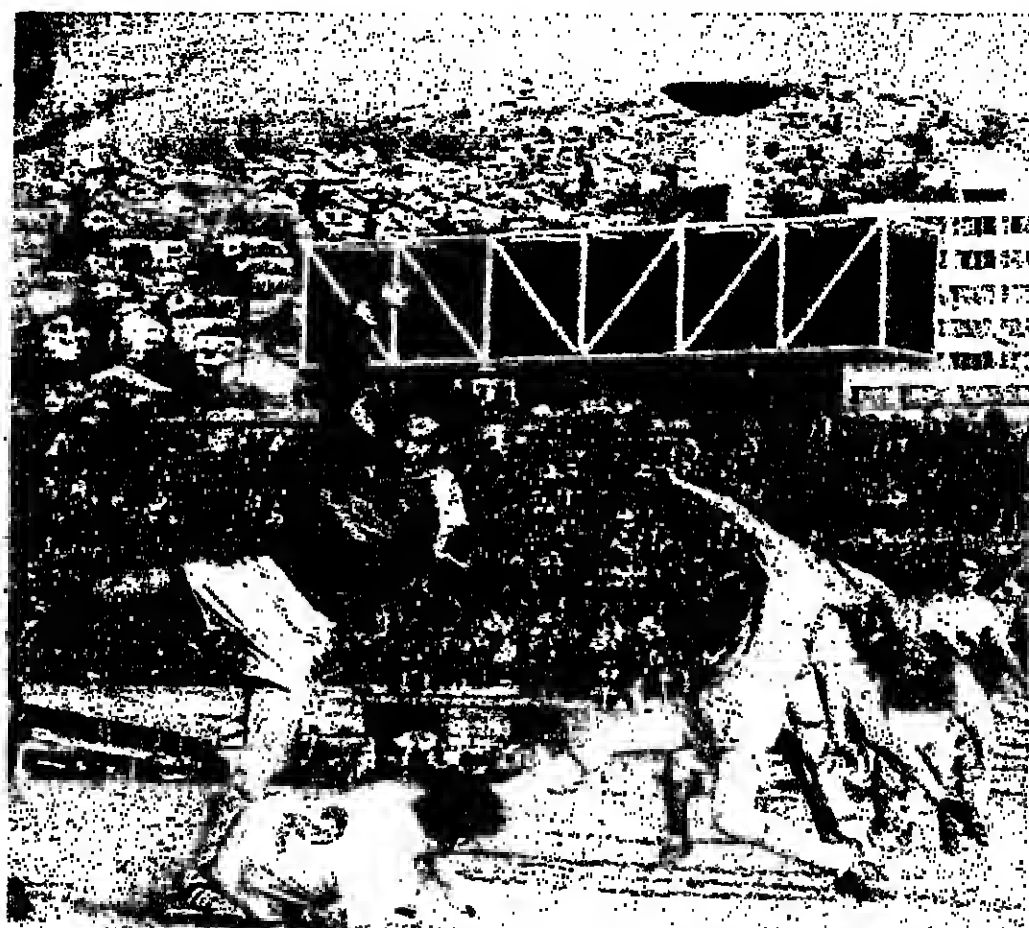
Mr Holbrooke warned that all parties to the talks appeared to be hardening their positions before they started. He expressed considerable caution about the chances for a complete peace agreement, but insisted that only with such a deal would US forces be deployed in Bosnia.

"We have barely scratched the surface," he said. "We will make as much progress as we can, [but] we are not setting out as a benchmark 100 per cent success."

Mr Holbrooke said the aim of bringing the presidents of Serbia, Bosnia and Croatia to Dayton, where talks will be co-chaired by the US, Russia and the European Union, was to put them under maximum international pressure.

With continued sporadic violations of the current ceasefire still being reported, Mr Holbrooke said that Nato air power could and would be used if necessary, even during the peace process.

General Pavel Grachev, Russia's defence minister, confirmed yesterday that he and his US counterpart Mr William Perry agreed on changes to the treaty



Football supporters were allowed into the Sarajevo stadium at the weekend to see a league match for the first time since the Bosnia ceasefire agreement. Members of the Travnik team, in yellow, fight for the ball against the red-shirted Sarajevo players. In the background is the hill from which Serb forces targeted the city during the war.

on Conventional Forces in Europe. The changes cut the size of the areas in southwest and north-west Russia where Moscow's armour and artillery are restricted.

US sets out to give peace its best shot, Page 2

Peru and banks in deal over \$10bn debt

By Sally Bowen in Lima and Lisa Branstetter in New York

Pern and a group of its commercial bank creditors have agreed to repackage more than \$10bn of the country's debt and arrears in the last big Latin American "Brady-style" deal.

The accord allows for a discount of some 45 per cent on the overall sum owed and includes substantial relief on interest, Peruvian officials said.

Mr William Rhodes, vice chairman of Citibank, which heads Peru's committee of commercial banking creditors, said he was pleased to have virtually completed Latin American debt restructuring talks sparked by Mexico's warning in 1993 that it would not be able to meet its debt-servicing obligations. "I think it's good for Peru because it will allow them to go back into the [international capital] markets, and it's good for the banks because it ends a long chapter in debt restructuring," he said.

President Alberto Fujimori,

Continued on Page 18
Deal to help expanding economy, Page 6

Mediobanca spends \$156m on 10.7% stake in Ferfin

By Andrew Hill in Milan

Mediobanca, the Milan merchant bank, claims to have put Ferfin (Ferfin) out of reach of a hostile takeover bid by buying a 10.7 per cent stake in the Italian holding company.

Mediobanca told shareholders at Saturday's annual meeting that it had spent \$156m (\$156m) buying the stake last week.

The purchase is a reminder to potential rivals that for audacity, speed and financial muscle, Mediobanca is still the pre-eminent Italian merchant bank despite recent setbacks.

It is not yet clear who sold stock to Mediobanca, which now holds more than 11 per cent of Ferfin's shares. With its traditional allies, the bank controls more than 35 per cent of the holding company, which in turn owns 30 per cent of the Montedison industrial group.

Rival banks, grouped around Istituto Bancario San Paolo di Torino, Italy's biggest bank and Ferfin's largest shareholder, own just over 22 per cent. That is the

legacy of the rescue of Ferfin and Montedison in 1983, when creditor banks converted their loans into equity, under pressure from Mediobanca. San Paolo indicated last week it would welcome a full bid for Ferfin.

But Mr Vincenzo Maranghi, Mediobanca's chief executive, told shareholders on Saturday: "We have invested in Ferfin because we believe in this business... I hope that this group, whose rescue involved so much sacrifice by the banking system, will not end by being broken up, or worse, falling into the hands of some adventurer."

Consolidating the stock market watchdog, must now decide whether last week's frenzied trading resulted in a change in control of Ferfin, and triggered a public bid. Mr Maranghi denied the manoeuvring amounted to a creeping takeover.

Mediobanca's action underlines the importance of Ferfin and Montedison to Mr Enrico Cuccia, the bank's 87-year-old honorary chairman. He was the brains behind Montedison's

founding in the early 1980s, and has played an important role in almost every episode of its history.

The most recent attempt to put Ferfin and Montedison into safe hands, through a merger with Gemina, the investment company controlled by Mediobanca and its allies, seemed to have foundered on heavy losses discovered at Gemina subsidiaries.

The "SuperGemina" deal was postponed on Monday, to the relief of the market, at the same time as Ferfin announced a \$1,035m rights issue.

But Mr Maranghi said that the SuperGemina plan was still valid and he hoped market conditions would allow the companies to revive the merger.

In the three days after the rights issue news, Ferfin's shares rose sharply, falling back on Friday after traders guessed Mediobanca had reinforced its hold over Ferfin and Montedison. The market was alive with speculation last week that San Paolo and its allies were lining up foreign bidders for Ferfin.

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NEWS: INTERNATIONAL

Amman summit seeks to underpin peace deals

Mideast development bank set for go-ahead

By David Gardner and Julian O'Sullivan in Amman

The creation of a Middle East and North Africa development bank, capitalised at \$5bn (£3.1bn), is set to be announced tomorrow at the regional economic summit in Amman, amid continuing differences between the US and the European Union on the need for a new institution and who will fund it.

The decision to set up the bank, with headquarters in Cairo, is contained in the draft summit declaration, along with agreements to establish a regional business council and a Middle East tourism board, both of which were finalised yesterday. An existing EU-backed unit promoting regional integration of trade, infrastructure and financial markets, will be a permanent institution in Amman.

At the opening of the summit yesterday, Mr Warren Christopher, secretary of state of the US, the main international supporter of a regional bank, said, "The bank's establishment is a major milestone. Egypt, Israel, Jordan and the

Palestinian self-rule administration, all of which have reached peace agreements which the summit is to underpin economically, want a regional bank, both a symbol of political co-operation and to channel funds into cross-border infrastructure and private-sector modernisation. Oil-rich Saudi Arabia and the United Arab Emirates are reticent, fearing they will be called upon to capitalise the bank.

Additional resources are needed, said Ms Rima Khalaf, Jordan's planning minister, "in order to make this region a region".

However, all but three European Union members - Italy, the Netherlands and Ireland - believe the case for a new bank has not been demonstrated. They say financial institutions last year channelled over \$3bn into regional development and infrastructure projects. The EU majority instead wants a financial intermediation organisation which would identify viable projects and mobilise funds from multilateral institutions.

An EU amendment taken into the draft declaration yesterday means that negotiations

on such a facility will continue after the December 31 target date for settling arrangements for the new bank - and that EU states such as Germany, the UK and France may stay out of the bank for the time being.

The EU plans nearly to double aid and soft loans to the region to around \$13bn to the end of the decade, as part of the Euro-Mediterranean partnership it hopes to finalise at an EU meeting with 12 countries from the region in Barcelona next month.

Only a quarter of the bank's \$5bn capital would be paid-in, with the rest in callable shares, enabling the bank to support lending of around \$1bn a year.

Jordan, as host, was already doing well out of the summit yesterday, wrapping up loans including a \$151m Japanese Eximbank loan, the majority as co-financing of a new \$135m IMF facility for the kingdom, an \$80m World Bank loan, also with a Japanese \$80m co-financing which Italy, too, may support with \$12m; and the renewal of medium-term export credit for Jordan by Britain.

Africans map road to investment

After three days of haggling over the future of Africa, representatives from the continent's stock exchanges turned a Mauritius beach into a disco to celebrate a gathering that had attempted to show they were serious about securities.

The annual meeting of the African Stock Exchange Association, which ended at the weekend, and an accompanying conference, "The Liberalisation of African Capital Markets", attracted brokers from Singapore and India, UK bankers and representatives from the continent's 16 bourses. Apart from a scrap on where to hold the next Asea annual meeting, which was won by Egypt at the expense of

Nigeria, the participants were lectured on how to attract companies for listing; the role of merchant banking in Africa; and tapping international capital markets.

An official from Zambia claimed his country had little to learn about stock markets. He complained that his 18-month-old stock market had done all that was required to attract foreign investment but had seen few rewards.

But a London banker was not impressed.

"Ah yes," he said, "but maybe a fund manager would look at Zambia if and when Zambian Consolidated Copper Mines is privatised. That will go a long way to not only creating liquidity, but also a big issue such as that will

attract investors to other Zambian listings."

Specialists from South Africa, still the only sub-Saharan country with a big bond market, were on hand to spell out how other countries could establish a market for long-term debt.

As the Johannesburg stock exchange is not only the biggest on the continent but one of the world's largest, it was bound to dominate proceedings. But Mr Roy Andersen, its executive president, suggested that South Africa did not seek to dominate but to learn.

"After all, there are things we could learn from other African markets, say, about privatisation listings, and investor education."

Mr Andersen was elected

chairman of the Asea, a title reviewed annually. He said that over the next year it would attempt to monitor African hours' performance on issues such as settlement and clearing.

He dismissed calls by Mauritius for the creation of a single regional stock market for southern Africa as "premature". "We can't even think of a regional exchange when some countries still have exchange controls."

For some countries, the debate over trading rules and clearing was less pressing than an unstable political environment.

There was no delegation from the Ivory Coast, which held an election earlier this month, while Nigeria's cam-

paign to host next year's gathering foundered after many delegates objected to a conference held in Nigeria given its current political instability.

As he left the disco on the last evening, Mr Jimnah Mbari, the outgoing chairman of Asea and current chairman of the Nairobi stock exchange, admitted that winning the confidence of foreign investors would be more difficult than dancing in the sand.

"We have a long road ahead but at least we all realise now there are no short cuts, so we just have to get on and make the necessary changes as fast as we can if we are to be taken seriously by international investors."

Joel Kibazo

Iata meets to share financial worries

By Michael Skapinker, Aerospace Correspondent

When International Air Transport Association members gather in Kuala Lumpur today for their 51st annual meeting, their greatest source of satisfaction will be that they all travelled using tickets which look the same.

In the 50 years since Iata was founded at a meeting in Havana, its biggest achievement has been to create a common language for aviation, says Mr Pierre Jeannot, director general.

The language he refers to is not English, but the common procedures for air travellers all over the world.

Last year, Iata airlines carried 1bn passengers on scheduled services for the first time. But the association, which represents airlines worldwide, meets at a time of concern for the financial health of its members.

Iata airlines last year made a collective net profit of \$1.8bn (£1.1bn) on scheduled international services - their first profit since 1989. But this represented only 1.6 per cent of reve-

nues, way below the 7 per cent Iata regards as necessary for airlines to secure their future.

Mr Jeannot is also concerned about airline debt levels. Last year, collective airline debt represented 71 per cent of equity. This was an improvement on the 76 per cent of 1993, but is still far higher than the 50 per cent levels of before the 1970s oil shocks.

The association is also concerned about members' safety record. While airline travel is relatively safe, there were over 700 fatalities from accidents

involving western-built jets last year. With air traffic growing quickly, accident levels will double in 10 years unless steps are taken to reduce it.

Iata will this week begin agreeing changes to the Warsaw Convention, which limits compensation to accident victims and their families. Mr Mark Franklin, partner in the London law firm Frere Cholmeley Bischoff, who has been advising Iata, says limits will be removed and compensation be based on the level appropriate in the victim's country of domicile.

INTERNATIONAL NEWS DIGEST

Baku subway fire kills 300

More than 300 people were killed and up to 250 injured over the weekend when a fire broke out in the subway of Baku, capital of the oil-rich Transcaucasian republic of Azerbaijan. Police attributed the blaze to a spark from a high voltage cable, but some observers suggested it could have been set off intentionally. Over the past 18 months 20 people have died and dozens been injured in two bomb attacks on the Baku underground. No one has claimed responsibility, but government officials have blamed the political opposition.

Officials expected the death toll to rise in the aftermath of the fire, which broke out on Saturday night. Rescue workers said efforts to evacuate passengers from the five burning train cars had been hampered by thick smoke which initially made it impossible to enter the tunnel. Train service resumed early yesterday and today and yesterday were declared days of national mourning. *Christina Freeland, Moscow, and Agencies*

Islamic militants vow vengeance

Militants from Islamic Jihad yesterday vowed serious retaliation against Israel after the assassination in Malta last Thursday of the group's leader, Dr Fathi Shikaki. "This horrendous crime will make every Zionist wherever they are on the face of this earth a target," the extremist Islamic organisation said in a statement yesterday. The Damascus-based group, which is violently opposed to the Israel-Palestine Liberation Organisation peace deal, has been responsible for several suicide bombings in Israel in the past year. While Dr Shikaki, whose body was not identified until Saturday, was a wanted man by Israel, it has not claimed responsibility for the murder. However, Israeli leaders including Mr Yitzhak Rabin, the prime minister, have welcomed his death.

Mr Shimon Peres, Israeli foreign minister, said the murder should not impede the peace process. However, Palestinian groups from across the political spectrum condemned the killing. The PLO yesterday called for restraint, saying that attacks against Israel would only delay expansion of PLO authority in the West Bank. *Mark Dennis, Jerusalem*

Malan arrest warrant warning

South Africa's right-wing Freedom Front warned yesterday that a "serious crisis" could be set off by the decision to issue warrants for the arrest of South Africa's former defence minister, Gen Magnus Malan, and 10 retired senior military officers. The decision, revealed this weekend, will revive the passionate debate about how the government handles one of the most sensitive and controversial issues on its agenda - bringing to justice the perpetrators of political assassinations during apartheid.

The warrants, the subject of weekend talks between President Nelson Mandela and his deputy, Mr F.W. de Klerk, are in connection with the murder of 13 people in Kwa Zulu Natal seven years ago. The order for the arrests follows months of investigations into allegations that military and police officers conspired with members of Chief Mangosuthu Buthe's Inkatha Freedom party to attack the movement's political opponents. *Michael Holman, Johannesburg*

Andes gas customer pulls out

TransGas, one of two consortia planning rival pipelines to bring natural gas over the Andes from Argentina to Chile, has lost one of its three big customers. Entergy of the US confirmed on Friday that it was pulling out of the project. The \$600m (£438m) pipeline needs firm contracts to transport gas for at least three power plants, taking up to 6m cubic metres of gas a day, in order to go ahead.

However, Tennessee of the US, which leads the consortium together with British Gas, claimed it had other potential customers interested and was in talks with one of them. It expected the project to continue on schedule, but the deadline to finalise contracts with the two existing clients, both US companies, is likely to be put back from end-October to mid-December. Analysts of the local market believe there is enough demand for only one pipeline, and for four new gas-fired power plants over the next four or five years.

The rival pipeline project, GasAndes, is led by NovaCorp of Canada with Chilean partners. *Imogen Mark, Santiago*

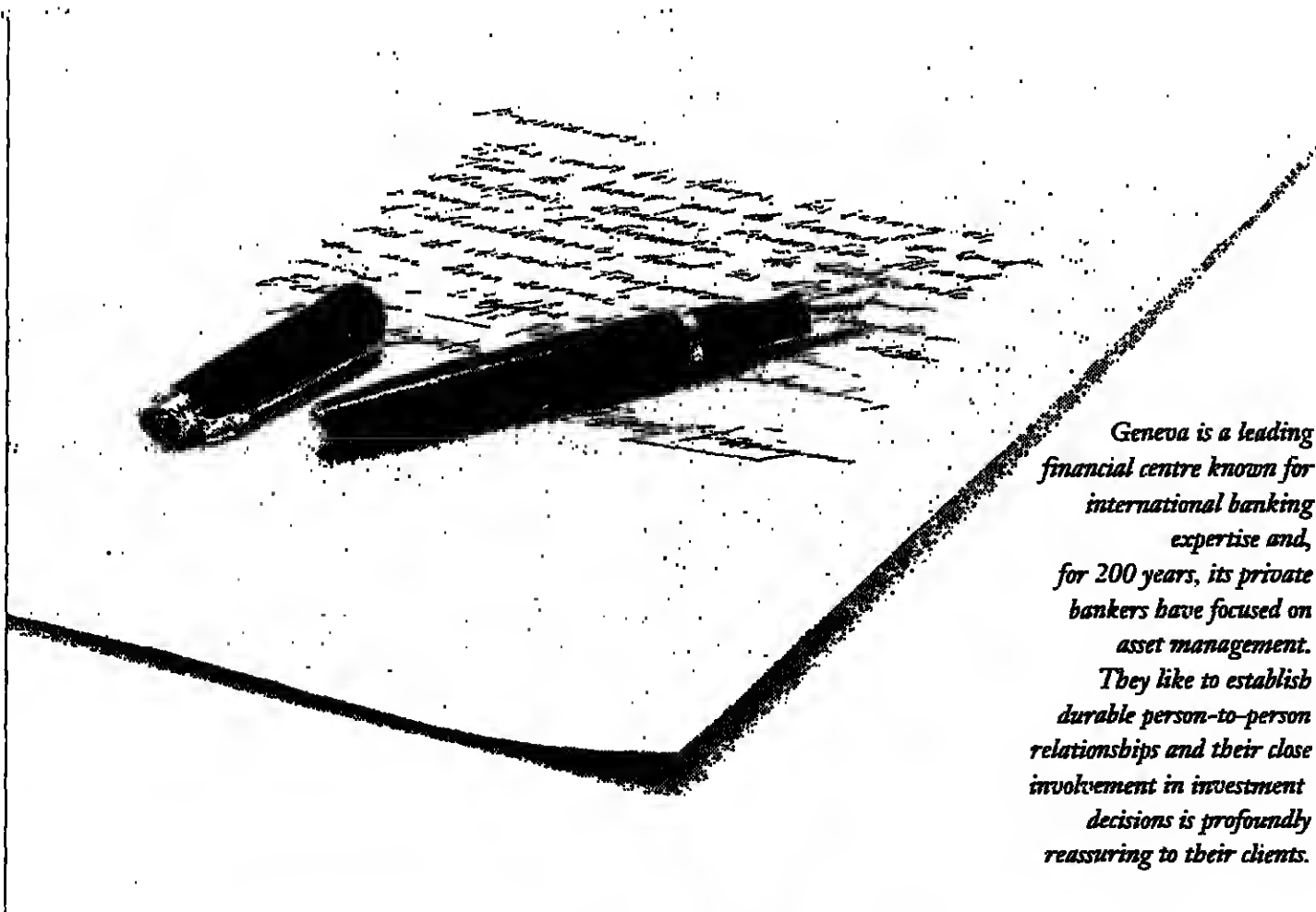
Slow European growth forecast

Europe's biggest economies face slowing growth until 1997 at least, said a report published today by consultancy DRI/McGraw Hill. Government tax increases to combat budget deficits will leave growth in 1996 at 2.4 per cent, compared with 2.7 per cent this year and 2.9 per cent last year.

German real GDP will grow 2.4 per cent in 1996, with growth in western Germany only 1.8 per cent, says the report. This will leave the Bundesbank with "room to cut interest rates" which would encourage a recovery in growth rates in 1997.

France "is suffering from the worst of all worlds" with high interest rates, rising taxes and a strong currency. "It needs relief on at least one of these fronts if the expansion is not to stall". Italy is relying heavily on raising revenue in its effort to control public finances. The resulting squeeze "will not do the economy any favours," says the report. GDP growth will slow to 2.4 per cent in 1996. UK exports will be hit by slower growth in the rest of Europe. *Daniel Green, London*

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NEWS: ASIA-PACIFIC

Pakistan rupee devalued 7%

By Farhan Bokhari
in Islamabad

The Pakistani government has devalued the rupee by 7 per cent, raised domestic fuel prices and increased duties on many imports in an effort to encourage exports and increase government revenues.

The policy changes follow difficulties in negotiations with the International Monetary Fund, which suspended an economic restructuring programme last year, and a doubling of the trade deficit in the quarter to the end of September.

Mr V.A. Jafarey, the prime minister's special adviser on finance, said on Saturday the government was concerned that Pakistan's exports had stagnated, including cotton exports, which he said accounted for more than 60 per cent of the total.

Concern has also mounted over the country's foreign reserves, which fell to \$2.38bn (£1.45bn) in September from \$3.88bn a year ago.

Mr Jafarey announced a new "temporary" duty of 10 per cent on all dutiable imports, but said the maximum tariff on any item would not exceed 65 per cent. A 5 per cent duty was

also imposed on non-dutiable imports, except wheat, fertilisers and large power generation plants.

However, the government said the new measures would not affect the duty-free exemptions allowed in treaties with foreign governments or in contracts with foreign companies.

Mr Jafarey argued that these measures had become essential because Pakistani exporters had been hurt by the depreciation of currencies by countries competing against Pakistan in world markets. He cited the example of India, where he said the Indian rupee had been devalued by 14 per cent in four months.

The measures are expected to intensify popular pressure on the two-year-old government of Mr Benazir Bhutto, who is facing criticism over rising prices. The inflation rate was an annual 12.5 per cent in September and the rate will be pushed higher by a fuel tax increase of 7 per cent.

Mr Zahid Zabeer, Secretary General of the Overseas Chamber of Commerce and Industry, the largest representative body of foreign businesses operating in Pakistan, said the measures will have "a tremendous inflationary impact".

Tigers face loss of Jaffna

Mark Nicholson and Mervyn de Silva report on the war in Sri Lanka

The Sri Lankan army this weekend appeared poised for an all-out attempt to recapture the strategic northern town of Jaffna from fighters of the Liberation Tigers of Tamil Eelam, who have controlled the city since they saw off an ill-starred Indian peacekeeping force in 1991. After 14 days of tough and bloody fighting in the army's Operation Riviresa (Sunrise), more than 30,000 Sri Lankan troops are believed to be installed within five miles of Jaffna.

The city - "capital" of what the separatist Tigers claim as the "Eelam", or homeland, for the island's minority Tamil community - sustained heavy shelling again yesterday. Although local press reports are censored and journalists barred from the area near the fighting, diplomats and others suggested there were signs that Tiger fighters might be preparing to leave the city and set up bases in the jungle south of Jaffna.

A Tiger withdrawal or defeat in Jaffna would be a grave strategic, logistical and political blow. They have run the city and much of the northern Jaffna peninsula as a *de facto* mini-state for the past four years. "Jaffna would be a significant loss," said a diplomat in Colombo. "It would make

the difference between the Tigers being a territorial, pseudo-government or a guerrilla movement on the run."

For the government of President Chandrika Kumaratunge, by contrast, capture of the strategic prize could be the best - some might say only - piece of good news since she took power in November last year with a 62 per cent vote backing her determination to forge peace with the Tamil separatists.

Having invested so much in engaging the Tigers in peace talks earlier this year, her government lost support and credibility when the Tigers walked out in April. "It looked to many people that she'd been duped," said one diplomat.

Since April, though, Mrs Kumaratunge's administration has hardened its approach. Operation Sunrise is the second heavy military assault in the north since summer. And her strategy has now evolved into a two-track process: to hurt and weaken the LTTE in Jaffna militarily, while continuing to push her government's recent set of proposals to address the Tamils' demands for a separate state by turning Sri Lanka into more of a federation.

The detailed devolution proposals are currently inching through parliamentary com-

mittees and will eventually require a two-thirds majority - which Mrs Kumaratunge's party and its immediate allies do not command - and a national referendum. There has been predictable opposition to the proposals from extremist groups and Buddhist priests within the majority Sinhala community, but Sri Lankan officials maintain there is "basic consensus" for the proposals.

Having already tried talks, and with a far-reaching constitutional "solution" on the table, Sri Lankan officials believe Mrs Kumaratunge has secured at least international sympathy, if not backing, for the assault on Jaffna. Domestically, however, her government's political momentum now seem to rest on securing Jaffna and demonstrably weakening the Tigers, leaving them no alternative but to return to the negotiating table.

This prize is far from won, however, and most analysts believe Mrs Chandrika and, particularly, her armed forces, will need both nerve and luck in the next days and weeks. The monsoon rains in northern Sri Lanka, which last until after Christmas, have already begun and though military commanders say it will be another two

weeks before the heaviest rains set in, analysts believe the army will need to have broken through to Jaffna before then.

So far the military's progress has, in the view of independent analysts, been more successful than in previous campaigns.

Available casualty figures suggest that in the 14 days of fighting the army has lost 126 men with 500 wounded, while taking 500 Tiger lives and injuring 1,500. Indications late last week and over the weekend were that the fighting might be entering its most intensive phase.

Both the government and army are also making much of what they claim is the Tigers' "desperation" in launching brutal massacres on Sinhalese villages in the north and east. More than 30 civilians were backed to death in the latest incident last Thursday.

The Tigers have not claimed responsibility for these atrocities, but few doubt them to be their inspiration. The strategy appears to be to try and divert army forces from the fighting in the north to protect villages in the east, while also attempting to spark bloody reprisals across Sri Lanka in the hope of hurrying in violence Mrs Kumaratunge's attempts to build a political consensus around her devolution proposals.

INTERNATIONAL PRESS REVIEW

Once-tame media turn on ex-president

SOUTH KOREA
By John Burton

South Korea's once-tame news media are baying for blood in the escalating corruption scandal involving former President Roh Tae-woo and a \$650m (\$410m) secret political slush fund. But it is still unclear whether the media's bite will be as severe as their bark.

Korean newspapers and television have traditionally shied from criticising and investigating the powerful unless they are already exposed as being vulnerable. Open season has been declared on Mr Roh after his confession on Friday that he amassed the illegal funds, which *Dong-a Ilbo* described as "a national disgrace".

Most leading newspapers said Mr Roh should face a tougher punishment than was meted out to his predecessor, Mr Chun Doo-hwan, who was sent off to a Buddhist monastery in 1988 to do penance for corruption. "The people are unsatisfied with Mr Roh's apology to the nation because this is the second time in a decade they have been betrayed by a former president," *Hankuk Ilbo* suggested.

Joong-ang Ilbo noted that public support was growing for Mr Roh to be stripped of his presidential immunity, which would lead to his arrest and

Mr Kim after he took office in February 1993 encouraged the view that government should be opened to scrutiny.

But even as the press began to expose entrenched political corruption, it still appeared to be pulling its punches. Consider the example of Mr Roh. Although officials investigated bribery allegations involving defence procurement contracts during Mr Roh's administration, newspapers were reluctant to examine Mr Roh's possible role in the scandal.

Some analysts suggest the press was cautious in tackling the issue because of pressure from the Kim administration, which did not want to alienate Mr Roh, who controls the biggest faction in the ruling party.

The absence of media investigations of Mr Roh was not due to a lack of information. It has become clear in the past week since the slush fund was revealed the media had plenty of damaging evidence on Mr Roh, but were withholding it.

The slush funds have now been opened. Even the state-run Korea Broadcasting System, which adheres closely to official policy, has been digging aggressively into Mr Roh's past activities.

The viciousness of the media attacks on Mr Roh reflects the frustration and guilt that many journalists have felt about operating under political con-



Joong-ang Ilbo's view of Mr Roh's apology to the nation

imprisonment if convicted for bribery. This would be an unprecedented action against a former head of state.

But a true test of press independence will be whether the media now aggressively pursue and expose allegations of political "dirty money" involving other leading politicians, including President Kim Young-sam and the leaders of the opposition parties.

Although the media have escaped the authoritarian controls of the former military governments, their close connections with the political establishment have hampered objective reporting.

Journalism is considered an elite profession in South Korea and most reporters believe their first job is to transmit the views of the authorities to the masses and influence them in a Confucian manner. Frequent recruitment of journalists into politics and the bureaucracy reinforces this attitude.

Moreover, the press has been part of the same corrupt system it is now attacking so zealously in the case of Mr Roh. The passing of white envelopes stuffed with cash to journalists, a practice known as *cho-nagi*, in return for favourable treatment is still widespread, according to a recent survey by the Korea Press Institute.

The result of these pressures "is a wilful timidity and general psychological self-censorship among journalists", concludes a study by Mr Anh Taik-sun, professor of mass communications at Korea University.

The Korean press has become more outspoken during the present administration of Mr Kim, the country's first civilian president in three decades. A widespread anti-corruption campaign launched by

strains. For example, one report by *Munhwa Broadcasting Corporation* on the fate of other disgraced national leaders ended, none too subtly, with a shot of Romanion President Ceausescu's execution.

The Roh slush fund scandal has spread with unprecedented speed for Korea. If the government wanted to keep revelations under control because they threatened to implicate the entire political leadership, it may be too late.

The press has taken to task Mr Kim Dae-jung, the long-time opposition leader, after he admitted receiving \$2.6m from Mr Roh during the 1992 presidential election. The *Korea Times* said Mr Kim would have difficulty explaining "how an opposition leader, who had dedicated himself to the restoration of democracy his whole life, could compromise his political principles to accept black money" from "the regimes he fought against".

The next target could be President Kim. The opposition has suggested the president received millions of dollars from Mr Roh's secret fund for his 1992 election. The ruling party has refused to reveal the financial sources supporting the president's campaign.

One cartoon in the Joong-ang Ilbo showed a worried President Kim hurrying back from his trip to the United Nations 50th anniversary celebration as a weeping Mr Roh made his confession.

Newspaper editorials yesterday called for full disclosure of President Kim's election funds. But whether the press will push the issue is still an open question. If it does so, the Roh slush fund scandal will mark the coming of age for the Korean media as Watergate did for the US press two decades ago.



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The cranes are used for inspection and maintenance of the arch steelwork. Further information and the Expressions of Interest documents may be obtained by contacting Mr. Lance Kazner, Roads and Traffic Authority, 422 West Botany Street, Rockdale NSW 2216 on phone 61-2-556 5772 or by fax on 61-2-556 5764.

Submission clearly marked "New arch cranes - SHB" should be forwarded to the Roads and Traffic Authority at 422 West Botany Street, Rockdale NSW, 2216 Australia and will be received up to 2.15pm on Thursday, 30th of November, 1995.

Guidelines for Proposals are available at the above address.

 AIRBUS INDUSTRIES
SETTING THE STANDARDS

A black and white photograph of a large, multi-masted sailing ship, likely a clipper, sailing on a choppy sea. The ship has multiple sails deployed, and its hull is dark. The background is a bright, overexposed sky.

"There is no Substitute for a Wooden Hull."

Report on Admiralty Trials, Woolwich, 1830

jobs have been created, not just within the four founding countries but throughout

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NEWS: UK

Chirac visit raises hopes in London of joint drive against federalist pressure in EU

Anglo-French air force unit agreed

By David Buchan, John Ridding and Bruce Clark

President Jacques Chirac will today join Mr John Major in declaring open a new Anglo-French air force command amid high British hopes that the two countries could become partners in a more pragmatic, step-by-step approach to European co-operation.

The UK prime minister underlined his determination

to consolidate a strong personal relationship with the French leader by inviting him to his country residence at Chequers last night for a reception and opera performance.

Mr Chirac's tough defence of French national interests has raised hopes in Britain that he could be an ally in the cause of resisting moves towards a federal Europe - and a better friend to London than his predecessor, Mr François Mitterrand. British officials have

played up the fact that London and Paris now agree on the need to reaffirm the importance of national parliaments during at the forthcoming inter-governmental conference on the future of the European Union.

Already, the fact that Mr Chirac is prepared to do business with Mr Major in English has improved the personal chemistry in Anglo-French deliberations.

Britain and France - the

only two west European nations with the ability to project significant military force overseas - also agree on one important principle: any deepening of defence cooperation within Europe should be on a strictly inter-governmental basis, with supranational institutions such as the European Commission kept at arm's length.

The air force command would co-manage the transport of forces from both countries

to take part in peacekeeping or humanitarian missions in distant trouble-spots: neither nation would sacrifice any sovereignty as a result.

French officials have played down the prospects for any hard-and-fast agreements today on common Anglo-French positions at the IGC. If France makes any bilateral deals ahead of the IGC, this is more likely to happen at a Franco-German summit in early December.

UK NEWS DIGEST

Row clouds promotion of City

Some of the leading institutions in the City of London are to warn Mr Kenneth Clarke, chancellor of the exchequer, that the government must rethink its plans to promote the UK's financial services internationally or risk seeing the initiative collapse. The Corporation of London, the ancient municipal authority for the City, is to call for an urgent review of the composition of the City Promotion Panel, a Treasury-sponsored committee established by Mr Clarke in the summer.

The corporation says its criticisms are shared by leading city figures and by representatives of some of the city's most important financial institutions, including Liffe, the futures and options exchange, the Baltic Exchange and the Commodities Exchange. Mr Michael Cassidy, chairman of the corporation's policy and resources committee, said there was support in the city for the panel but widespread concern about its failure to make any headway in co-ordinating efforts to sell UK financial financial services around the world.

The panel comprises senior city figures such as Mr Howard Davies, deputy governor of the Bank of England, Sir Brian Pearce, chairman of British Invisibles and representatives from three overseas banks.

Michael Cassell, Business Correspondent

Automation of 20,000 post offices delayed

The £1.5bn (\$2.4bn) project to automate Britain's 20,000 post offices has been seriously delayed by negotiations over the private finance initiative, the government's flagship policy for engaging the private sector in state-funded investment. Upgrading post office counters with electronic equipment to process benefit payments and other transactions is one of the biggest public sector infrastructure projects due to start this financial year.

The government claims it is critical to tackling benefit fraud, estimated at £1.4bn a year. It is also seen by the Post Office as crucial to the future viability of its branch network, which still uses paper for most transactions.

Andrew Adams, Public Policy Editor

Gas company boosts drive into electricity

British Gas is stepping up its efforts to enter the gas-fired electricity generation industry as part of its response to a gas surplus that threatens to undermine the company's finances. The company is in talks with Scottish Hydro, the north of Scotland electricity generator and distributor, about taking a stake

in British Gas's proposed Seabank gas-fired power station at Avonmouth near Bristol. It has also contacted other "interested parties" about participating in the project. Construction of the 700MW station, proposed in 1992, would cost about £300m (\$474m).

Accelerating British Gas's move into electricity generation could help it to overcome having too few markets in which to dispose of its excess gas. Gas-fired power stations such as the one planned for Seabank use large amounts of natural gas.

Robert Corzine, Industrial Staff

'Low-ball' probe expected to clear Big Six firms

A top level inquiry into allegations that accountancy firms "low-ball" - or offer to do audit work at a cheap price to get more lucrative contracts from the client - is set to clear the Big Six firms.

The profession's senior regulator set up an investigation into "competitive pricing" after allegations made by Stoy Hayward that Price Waterhouse, one of the Big Six, won the audit at the RAC Club by using it as a loss leader. Price Waterhouse denied the allegations, saying it was simply more efficient. The rift between one of the Big Six firms and a leading second tier firm revived controversy over low-balling - which critics said undermined the quality and independence of auditors.

The report, by a working party of the Institute of Chartered Accountants in England and Wales, will be published next Wednesday. It is expected to conclude that "there is no evidence that large audit clients are unduly affected by competitive pricing." However, in a twist for the smaller firms, it will add that smaller audit clients may consider the audit as a "costly and unproductive necessity".

Jim Kelly, Accountancy Correspondent

8,125ha of farmland sold as tenancy law changes

Lands Improvement Holdings, a farm business company owned by insurance groups and pension funds, last week bought 8,125ha of prime farmland across Britain for about £55m (\$86.9m) in one of the biggest transactions in British farming. The company bought the land and assets of British Field Products from Royal Insurance in a move that could herald an increase in agricultural land purchases following the introduction last month of new rules on farm tenancies.

"We would certainly not have bid for the land if the new farm business tenancies legislation had not been in place," said Mr Peter Clery, managing director of Lands Improvement. The new tenancy rules enable landlords to fix a term for tenants to farm land rather than being obliged to allow a tenant to stay for life.

Deborah Hargreaves, Resources Staff

Windfall: A shopkeeper in the northern England town of South Shields was horrified when a sudden gust of wind snatched 100 £10 (\$15.80) notes from his grasp and scattered them along the street with passers-by in hot pursuit. But every note was collected and returned to him. "It restores your faith in human nature," he said.

Names to be told of benefit from Equitas surplus

By Ralph Atkins, Insurance Correspondent

Lloyd's of London will tomorrow offer thousands of loss-making Names a potentially cash-generating stake in a giant company being set up to take responsibility for liabilities on old insurance policies.

Details of how Names will control and share any profits of the reinsurance vehicle, Equitas, form the latest stage of the 300-year-old insurance market's efforts to implement its recovery plan, launched in May. Lloyd's has had to abandon its intention of giving

LLOYD'S

LLOYD'S OF LONDON

Names - individuals whose assets have traditionally supported the insurance market - an indication this month of how much the plan will cost. It also shelved plans for a vote on the proposals in November.

However, Lloyd's leaders hope that a progress report, including more information on Equitas's structure, will help to build confidence in the market among investors and policyholders.

By setting up Equitas as a separate reinsurance company with responsibility for liabilities outstanding on old insur-

ance policies - primarily US pollution and asbestos claims - Lloyd's hopes to create a "clean" market.

Names will generally have to pay to set up Equitas but will finally have their liabilities to the market quantified. That would mean they could, if they wanted, sign a final cheque and leave.

To soften the cost of Equitas, and to settle litigation which is crippling Lloyd's debt collection efforts, the recovery plan also envisages a compensation package to names worth at least £2.8bn (\$4.4bn). If Equitas succeeds, it is possible that in a few years, reserves made at the company's launch will prove over-generous. That would leave a surplus to distribute among its owners.

Because loss-making Names are funding Equitas, Lloyd's realises they should have the right to any profits. But executives at the insurance market believe issuing shares to Names would be fraught with insurmountable regulatory problems, particularly in the US.

Instead, tomorrow's report will propose that Names should be entitled to a "return premium" which, in the event of Equitas generating a surplus, would pay out in the same way as dividends are earned on shares.

Ex-pats take high road home to help Scotland

By James Buxton in Edinburgh

Many races which have dispersed across the world from their home country. But only the Scots have failed to develop a strong network of mutual assistance between successful businessmen outside Scotland and those left back home.

That is the theory behind Scotland International, a gathering last week in which eight prominent expatriate Scots have been giving a helping hand to Scotland's business leaders.

People of Scottish origin are immensely successful outside Scotland, holding senior positions in leading companies in Hong Kong, the US and in England. But while they retain a sense of their origin they express it more by preserving clan ties and attending Burns suppers than in helping modern Scotland. "The nearest most expatriate Scots get to the Scotland of today is doing some grouse shooting or salmon fishing here," said Sir Charles Fraser, a retired Edinburgh solicitor and company director who was the prime mover in this week's events.

"There is a generation of Scots abroad who speak the language of the top, but they don't find anyone here to speak to at that level because we are a branch economy," Sir Charles said. The gathering has brought back to Scotland

Mr Michael Forsyth, secretary of state for Scotland, is to strengthen the Scottish Economic Council, an advisory body, and give it a more important role in helping him make decisions on economic and budgetary issues.

The council will be consulted on issues such as the Scottish Office's priorities in allocating its £14bn (\$22.1bn) annual budget. The 30 members of the council, who include Scottish business and trade union leaders, will resign and Mr Forsyth will appoint the new council from a wider base.

Mr Forsyth said he wanted "grown-up" sensible discussions which existing political forums do not provide. He strongly opposes the idea, advocated by the Labour party, of establishing a Scottish parliament.

executives such as Sir Adrian Swire, chairman of John Swire, the Hong Kong conglomerate, and Mr Euan Baird, head of Schlumberger, the US oilfield equipment group. Other participants included: Sir William Stones, former chief executive of China Light and Power; Sir William Purves, chairman of HSBC Holdings; and Sir Denys Henderson, former ICI chairman.

The group was based in the relative seclusion of Glenaeles Hotel, but yesterday it went to Glasgow. Here small sessions

were held with some of Scotland's leading businesspeople.

"The main idea is for successful expatriates to pass on their wisdom and their connections," Sir Charles said. "All my life people have come to me and said, 'Can you help me?' and I've often said I know someone who can. We want to start a kind of networking."

However, Scotland is not as unsuccessful as all that. The home team of about 60 included Mr Brian Stewart, chief executive of Scottish & Newcastle, which since its acquisition of Courage is the UK's biggest brewing group; and Mr Tom Farmer, founder of Kwik-Fit, the exhaust and tyre fitting chain.

Mr Angus Grossart, chairman of the Edinburgh merchant bank Noble Grossart, and Sir Ron Garrick, chief executive of Weir Group, the engineering company, presided over sessions. Rising stars present included Mr Cameron McColl, chief executive of Memory Corporation, the electronics company.

Scotland International has been nearly two years in preparation and hackers include Scottish Enterprise, the development body. The intention is to have further meetings and include people who were not able to attend this time. Those included Mr Whitney MacMillan, chairman of Cargill, the US commodity trader, and Mr Robert Stuart, chairman emeritus of Quaker Oats.

Retrouvons-nous dans L'EXPRESS

THE WEEK AHEAD

DIVIDEND & INTEREST PAYMENTS

TODAY Brit Gas Intl Fin 9 1/2% Bd '01 C895.0 Canadian Pacific C\$0.08 Cassell 1.5p Central Hispano Fin Sb Step-up FRN '05 \$16.87 Corp Andina Fomento 7 1/4% Nts '98 \$362.50 Creston Land 8% Conv Rd Un Ln 3p Daiwa Intl Fin 6 1/2% Sb Bd '03 \$8375.0 Daiwa O'seas Fin Am C'p'd FRN '04 \$16863.23 Dartmoor Inv Tst 2.8p Eaglet Inv Tst 1.5p Eng & Overseas Props 0.33p Export-Import Bk Japan 9% Bd '96 ECU90.0 Guinness Fin 9 1/4% Nts '98 C\$96.25 Hodder Headline 2p ICN Pharm 6 1/2% Sb Conv Bd '01 \$33.75 Japan Air 5.45% Bd '02 Y\$45000.0 Kansai Intl Air 6 1/4% Bd '99 \$312.50 Do 9% Bd '96 \$450.0 Kwik-Fit 1.8p Mitsubishi Chem 4.4% Nts '97 Y440000.0 Nihon Doro Kodan 8 1/2% Bd '98 ECU88.75 Pacific Horizon Inv 0.35p Pekohand (CP) (Bermuda) \$0.00384 Do Hong Kong Regl HK\$0.03 Do UK Regl \$0.00384 Radius 0.45p Sphers Inv Tst Inc & Residual Cap 2.5p Do Pkg Units 20p 31 10 1/4% Bd '01 £107.50 Texaco Intl Fin 8 1/2% S/S Conv Ln '81/99 \$4.0 Toyobo FRN Jan '98 Y30027.0 Do FRN Apr '98 Y30027.0 UK 7 1/4% 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Munro 6.5p Reed Executive 1p Servomax 2.3p Stat-Plus 4.75p Treasury 15 1/4% Loan '98 £7.625 Usher (Frank) 8.5p Walker (Thomas) 0.625p Yorkshire Food 0.68p	SATURDAY NOVEMBER 4 New Zealand 11 1/4% '08 £281.25
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UK COMPANIES

TODAY COMPANY MEETINGS: BCE Holdings, Liverpool Moat House Hotel, Paradise Street, Liverpool, 11.00 Burn Stewart Distillers, Trades Hall, Glassford Street, Glasgow, 10.30 Dalepak Foods, The Merchant Tailors' Hall, Aldwick, York, 10.00 East German Investment Trust, 24, Lombard Street, E.C., 12.00 McBride, Trinity House, Tower Hill, E.C., 2.30 TR European Growth Trust, 3, Finsbury Avenue, E.C., 12.30 BOARD MEETINGS: Bentmark	Conrad UK Estates Interims: Abtrust New Thal Campart Intl Craig & Rose Helene Independent Parts Invesco Korea Tst JKX Oil & Gas	TOMORROW COMPANY MEETINGS: Anglesey Mining, 32, St. Mary-at-Hill, E.C., 11.00 Bryant, Cranmore House, Cranmore Boulevard, Solihull, West Midlands, 12.15	Courtyard Leisure, 62, Carter House, E.C., 10.00 Go-Ahead Group, Vermont Hotel, Castle Garth, Newcastle, 4.00 Harmony Property, 2, Sergeants' Inn, E.C., 10.00 Henderson EuroTrust, 3, Finsbury Avenue, E.C., 3.30 Surrey Group, 6, Baker Street, W., 10.00 Usher (Frank) Holdings, Waverley House, 7-12, Noel Street, W., 11.30 Wolton Group, Aviation House, 31, Pinkhill, Edinburgh, 2.30 BOARD MEETINGS: Fina: AG Hidge Fleming Jap Inv Tst Interims: Bertam Hidge Casper East German Inv Tst	Innovative Technologies Le Cruiseet MCH Premier Health Rowe Evans Inv Tamaris Thames Water Ticketing Tullow Oil	WEDNESDAY NOVEMBER 1 COMPANY MEETINGS: Alliance, Founders' Hall, No 1 Cloth Fair, E.C., 10.30 Five Oak Investments, Savoy Hotel, W.C., 10.30 Foreign & Colonial US Smaller Companies, Exchange House, Primrose Street, E.C., 12.15 Lincoln, Station Road, North Hykeham, Lincoln, 10.30 Merivale Moore, Brown's Hotel,	Dover Street, W., 12.00 BOARD MEETINGS: Interims: BET Bettware Sainsbury (J) Whitbread	THURSDAY NOVEMBER 2 COMPANY MEETINGS: Allied Leisure, Denton Hall, 5, Chancery Lane, E.C., 2.30 Goodwood, Chaucer International Estate, Launton Road, Bicester, Oxon, 10.00 Industrial Control Services, Pontlands Park Hotel, West Hanningfield Road, Great Baddow, Essex, 11.00 Kleinwort High Income Trust, 10, Fenchurch Street, E.C., 10.00	Lloyd Thompson, Beaufort House, 15, St. Botolph Street, E.C., 12.30 MAI, Butchers' Hall, Bartholomew Close, E.C., 2.30 Malrose Energy, City Gate House, Finsbury Square, E.C., 11.00 BOARD MEETINGS: Fina: Bailway Celeste Intl Cooper (Frederick) Kwik-Save Smart (J) Contractors Interims: Boots Saracen Value Tst Westminster Scaffolding	Belwinch, Malcolm House, Empire Way, Womblesley, Middlesex, 10.00 Betacom, Unit 1, Ponders End Industrial Estate, Duck Lees Lane, Enfield, Middlesex, 11.00 Close Brothers, 12, Appold Street, E.C., 9.30 LizzeExpress, The Chapter House, Montague Close, Southwark, S.E., 9.30 Ricardo, Institution of Mechanical Engineers, 1, Birdcage Walk, S.W., 10.30 Sirdar, Cedar Court Hotel, Wolverfield, 12.00 Superscape, Cromwell House, Bartley Wood Business Park, Hook, Hampshire, 4.00 Walker (Thomas), The Grand Hotel, Colmore Row,	Birmingham, 12.00 BOARD MEETINGS: Fina: Lowland Inv TR Far East Inc Tst Interims: Burburwood Brewery Undervalued Assets Tst
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MARKETS THIS WEEK

PHILIP COGGAN:
GLOBAL INVESTOR
Canada has a reputation for being nice-but-worship and, as an investment area, it has seldom set the pulses racing. But today's independence referendum in Quebec could cause turmoil in Canadian bonds and may prompt vigorous debate between bondholders and the Canadian authorities. Page 22

ROBERT CHOTE:
ECONOMICS NOTEBOOK
Malawi this month became the latest recipient of help from the International Monetary Fund's "enhanced structural adjustment facility," which provides financial assistance to developing countries that are trying to reform or stabilise their economies. Unfortunately history suggests it may not do any good. Page 22

BONDS:
The enduring increase in overseas funding costs for Japanese banks, which had been expected to be a short-lived affair, has started to restrict their activities in the international syndicated loans market. Page 24

EQUITIES:
After the political drama last week, the banks arranging the privatisation of Eni, Italy's oil and gas company, must be praying for relative calm over the next three weeks so they can get the £10,000bn (£3.96bn) deal away safely. Page 25

EMERGING MARKETS:
A scheme intended to stimulate additional foreign investment in the Thai stock market has so far had the opposite effect. Page 23

CURRENCIES:
The Mexican peso suffered one of its greatest falls of the year last week on worries about the government's ability to control inflation and help bring about a recovery to the country's severe recession. Page 23

COMMODITIES:
Members of the Aluminium Federation should have plenty to talk about when they gather in London on Wednesday for the organisation's annual dinner. Page 22

INTERNATIONAL COMPANIES:
Bayerische Vereinsbank lifted operating profits by 5.5 per cent to DM873m (£296.8m) in the first nine months of 1995, reversing the decline seen at the six-month stage and forecast higher profits for the full year. Page 21

UK COMPANIES:
Mid-Ocean, the large Bermuda-based reinsurance company, is exploring takeovers or other investments at Lloyd's of London, including a possible link up with Brookbank, the managing agency. Page 20

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Elf and EdF in electricity alliance

By John Riddling in Paris
Elf Aquitaine, the French oil group, is to join forces with Electricité de France, the state-owned utility, to develop electricity generation projects in international markets.
The move, which takes the form of an unusual joint venture company between a private and public sector group, is aimed at capitalising on increasing demand for electricity. It is also intended to exploit opportunities arising from the liberalisation of European energy markets.
The two companies predict that electricity production will account for 40 per cent of primary energy consumption worldwide by 2010, compared with 35 per cent at present.
Elf said it wanted to increase the value added to its gas and oil production, while EdF, one of the world's largest electricity generators, is seeking to expand outside

French oil group is forming a joint venture company with the state-owned utility

France. No specific projects have yet been identified by the companies, which described the joint venture as a long-term initiative.
The agreement is to be sealed by the purchase of a 2 per cent stake in Elf by EdF. The electricity company, which will buy its shares on the stock market, will gain a seat on the oil group's board.
Mr Philippe Jaffré, Elf's chairman, described the alliance as a strategic business proposition, dismissing the claim that it increased the influence of the French state following the privatisation of the oil group last year. At present, there is only one state representative on Elf's 13-member board and Mr Jaffré said the EdF appointee would play a strictly operational

role. The government has indicated it would halve its shareholding in Elf from just under 10 per cent at present.
In a second element of the alliance with EdF, Mr Jaffré said Elf had agreed a 15-year electricity supply contract for Elf Atochem, the group's chemicals arm.
Elf will pay EdF FF2bn (\$408m) to enable Atochem to buy one-third of its electricity needs on a cost price basis. Mr Jaffré declined to disclose the price paid, but said it would reduce costs and have a positive impact on earnings.
As with the joint venture, Mr Jaffré said the European Commission had been informed of the deal, but he did not expect any problems. He said both agreements would benefit shareholders, through

British Gas steps up move to power generation

By Robert Corzine in London

British Gas is stepping up its efforts to enter the gas-fired electricity generation industry as part of its response to a gas surplus that threatens to undermine the company's finances.
The company is in talks with Scottish Hydro, the north of Scotland electricity generator and distributor, about taking a stake in British Gas's proposed Seabank gas-fired power station at Avonmouth near Bristol. It has also contacted other "interested parties" about participating in the project.
The construction of the 730MW station, proposed in 1992, would cost about £300m (\$471m).
Accelerating British Gas's move into electricity generation could help it to overcome having too few markets in which to dispose of its excess gas. Gas-fired power stations such as the one planned for Seabank use large amounts of natural gas.

British Gas's surplus is equivalent to about a quarter of the country's national annual consumption. Under the long-term take-or-pay contracts British Gas has with the big North Sea producers it must pay for the surplus gas even though it has no market in which to sell it.
Last week, Ms Clare Spottiswoode, the gas industry regulator, warned the financial liabilities linked to the surplus could call into question the company's long-term survival.
The company's original partner in the Seabank scheme was Midlands Power, a subsidiary of the Midlands regional electricity company which is being bid for by PowerGen, the smaller of the country's two main electricity generators.

British Gas bought out the Midlands stake this year. It has 100 per cent of the project.
The company hopes to conclude "the final commercial details" of a partnership early next year. Construction could begin later in the year, with the facility operational in 1998, when the residential gas and electricity markets are due to be opened fully to competition.
Senior company executives believe the liberalisation of Britain's energy markets in 1998 will create opportunities to sell gas and electricity as part of energy packages.
Guide, Page 9

The US semiconductor manufacturer has grand ambitions for its next generation of chips

Intel paints a new picture with Pentium Pro

Intel, the world's largest semiconductor manufacturer, will this week launch a generation of high performance microprocessor chips designed to become the engines of a broad range of new business computer systems as well as the next wave of desktop personal computers.

The new Pentium Pro chips, widely known by the Intel code name P6, are the successors to the Pentium chips used in today's top-selling PCs. Several PC companies, including Compaq Computer, the market leader, are expected to announce new Pentium Pro desktop computers on Wednesday, when Intel officially unveils its new chips.
However, Intel's ambitions for the Pentium Pro reach far beyond the PC industry, where it is already the dominant supplier of microprocessors with an estimated 80 per cent market share. "Our belief is that it will enable us to expand our presence in high end segments of the computer market," says Mr Lew Pateley, Pentium Pro marketing manager.

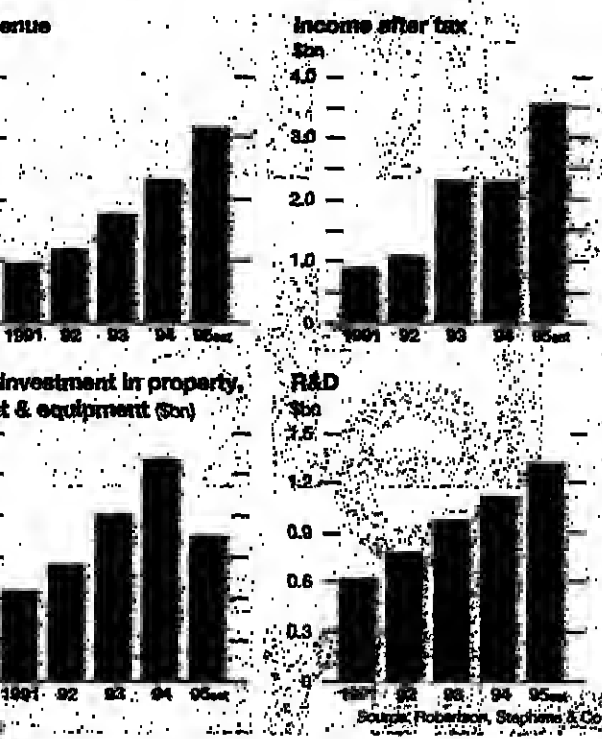
Intel is aiming Pentium Pro at servers - business computer systems which might support hundreds or even thousands of users - as well as high performance desktop workstations, in competition with products such as those offered by Sun Microsystems. The Pentium Pro will bring the economics of mass produced

PCs to these broad segments of the computer industry by enabling very high performance computers to be built using standard chips and circuit boards at low cost, Intel predicts.
For computer buyers, this sounds like good news. However, for many computer companies, it may be a threat. Whereas profit margins in the high volume commodity PC business are razor thin, companies in the more specialised server and workstation segments of the computer market have, until now, produced higher returns.
To drive sales of its microprocessors into these markets, Intel will manufacture circuit boards incorporating four Pentium Pro chips. Customers for these motherboards - which are the guts of a computer system - will include International Business Machines, Compaq, Data General and several other groups.

Intel's drive to increase microprocessor sales by manufacturing circuit boards began about four years ago. Since then, it has become the world's largest producer of PC motherboards with an estimated 50 per cent of the world market.
Last month, Intel announced plans to build a new circuit board factory in the state of Washington. The company's largest investments, however, are in new chip plants for the Pentium Pro. Intel plans to spend \$3.5bn on

new plants and production equipment this year, and an equal or higher amount in 1996. This month, the company announced it would spend \$1.5bn on a new microprocessor chip factory in Ireland. It has recently completed construction of a \$1bn plant in New Mexico.
Even as Intel bets billions of dollars on the success of Pentium Pro, competitors predict that the new chips will not live up to expectations.
The Pentium Pro may be ahead of its time. Intel has designed the chips to provide blazing speed for 32-bit application programs that

Reaching beyond the PC industry



are written to handle data in chunks of 32 bits at a time. However, most of today's PC programs work on 16 bits of data.
Windows 95, the new Microsoft PC operating system, is a mix of 32-bit and 16-bit instructions. Its performance on Pentium Pro will therefore be only marginally better than on a Pentium chip.
While it is not unusual for software to follow the development of new chip technology, competitors charge that Intel has blundered in not keeping step with software trends.
"We are focused on where the market is going," says Mr Pateley.

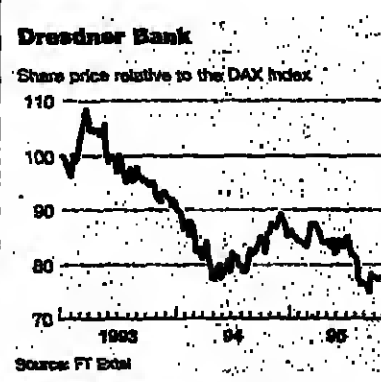
This week: Company news

DRESDNER BANK Profits expected to rise in the third quarter

Dresdner Bank this week continues the German bank reporting season which has seen its main rivals produce better third-quarter figures than at the halfway stage. Germany's second largest commercial bank, which recently bought Kleinwort Benson, the UK merchant bank, will announce its results on Thursday. They are likely to show a rise in operating profits after a decline in the January-June period.

The results already announced by Commerzbank, Deutsche Bank and Bayerische Vereinsbank show that profit margins remain under pressure. Analysts were generally disappointed by the figures, noting that interest and commission income trends were flat or down. The banks were able to show improved nine-month performance through much higher financial trading profits and lower loan loss provisions, reflecting steadier conditions on the corporate scene and the lack of writedowns on bond portfolios.
Dresdner's operating profits were 5.5 per cent lower in the first half at DM984m (£708m), but Mr Jürgen Sarrazin, chairman, said in August the full-year result should show an improvement. German banks' second-half performance is also benefiting from the fact that the comparable 1994 period was weighed down by the deterioration in trading profits caused by the poor bond market.
Analysts expect a rise of at least 10 per cent in Dresdner's operating profits in the first nine months, with some forecasting more than 15 per cent. Commerzbank's profit was 114 per cent higher during the period, with Deutsche Bank rising only 2.6 per cent.

Like Deutsche, whose investment bank activities are grouped within its Deutsche Morgan Grenfell operation, and Commerzbank, Dresdner is on the look-out for further opportunities in the asset management, corporate advisory and securities sectors.



UK RETAILERS Sainsbury likely to disappoint midway

The market is bracing itself for disappointing interim results on Wednesday from J. Sainsbury, the UK's biggest food retailer. The announcement last week that Sainsbury was replacing its marketing director increased speculation that the sales performance of the core supermarket chain could be poor.
Analysts forecast a small increase in pre-tax profits for the six months to September, from \$444m to about \$450m (\$711m). But while like-for-like sales volumes, excluding new stores and inflation, were forecast to be down about 1 per cent, market speculation suggests the decline could be worse.

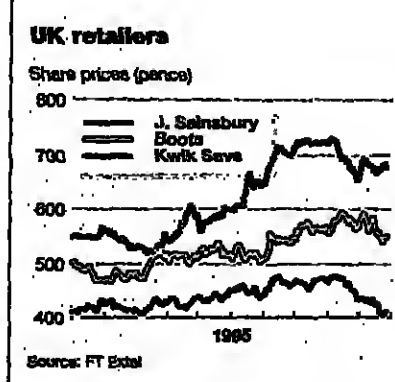
That compares poorly with the 6 per cent like-for-like volume increase reported by Tesco in September. Ewik Save on Thursday will demonstrate how competitive grocery retailing continues to be. Britain's biggest discount chain is expected to announce its first full-year profits, from £135m to about £126m.
Boots, the retailing and healthcare group, is expected on Thursday to report a fall in interim profits from £241.5m to about £232m - but that will be due to the absence of the pharmaceuticals division, sold this year to BASF of Germany. The underlying performance in Boots The Chemists is expected to be good, although Do It All and AG Stanley (the Homecare and Fads chains) remain problem areas.

OTHER COMPANIES Pollution charge hovers over Cigna

Cigna's third-quarter results, due tomorrow, will bear the brunt of the US insurer's decision to add \$1.2bn to its reserves to cover anticipated environmental losses.
The last of the big insurers to make such a move, Cigna is likely to be left with a loss of about \$8.20 a share for the quarter, compared with a profit of \$1.69 a year before, according to Merrill Lynch. The charge for pollution clean-up costs, expected to be \$750m after tax, could detract from what was otherwise an improving quarter. Like other US insurers, the company is likely to register a continuing improvement in its property/casualty operations.

Japan's leading airlines: Unconsolidated interim earnings results are due on Tuesday. While the companies have had a strong first half in terms of revenue, their profit growth may not be as strong because of the increasing trend of discounting air tickets.

KLM: The Dutch national carrier is expected on Tuesday to report lower net profits for the second quarter of its 1995-96 financial year ending March 31. Forecasts vary widely from F1 260m to F1 320m (£200m) compared with the previous year's F1 354m. Operating profit will be higher. Although traffic growth remained strong in the quarter, KLM faces tax provisions and a



UK retailers

resumption in pension payments.
Royal Dutch Shell Group: Replacement cost profits, which strip out the effect of oil price changes, are expected to be £11bn-£12.5bn (\$1.58bn-£1.97bn), on Thursday. Last week, Shell Oil, the oil group's large US subsidiary, posted a 33 per cent rise in fully-adjusted net earnings to \$431m, its best third-quarter result in eight years.

Scandinavian Enskilda Banken: The Swedish commercial bank, closely linked to the Wallenberg sphere, will be hoping to restore its battered reputation when it reports nine-month figures on Thursday. It stunned investors with its six-month figures when it made just SKr19m (\$2.9m), against market estimates of SKr1.4bn, largely because of losses linked to Luxem, an investment group. By contrast, the strengthening of the krona and a sharp fall in Swedish bond yields could make for a pleasant surprise.

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COMPANIES AND FINANCE

Brockbank link explored by Mid-Ocean

By Ralph Atkins,
Insurance Correspondent

Mid-Ocean, the large Bermuda-based reinsurance company, is exploring takeovers or other investments at Lloyd's of London - including a possible link up with Brockbank, the managing agency.

The Bermuda reinsurers' interest follows it setting up a UK branch in August to attract business sold in the London insurance market. Lloyd's has also relaxed its rules on ownership of managing agencies - which run syndicates at the insurance market - making it easier for outsiders to acquire.

Mid-Ocean could supply capital to syndicates as well as buying a Lloyd's agency. A significant investment would be a flip for Lloyd's which, given the uncertainty over its future, is expecting little extra capital for underwriting in 1996.

Such a move would also help assuage fears that London is losing its competitive edge to the Bermuda tax haven which

has grown rapidly in recent years as an insurance centre.

Mid-Ocean has good connections with Lloyd's, providing reinsurance to syndicates. Mr Michael Butt, chief executive, refused to comment on possible deals but said: "We're looking at ensuring that we try and support good underwriters at Lloyd's."

Brockbank also refused yesterday to comment on possible deals but said it was interested in raising corporate capital. Listed on the Alternative Investment Market, Brockbank is one of the largest and most successful Lloyd's agencies. Its interests include running the syndicate which supplies Admiral, the direct sales motor insurer, with underwriting capital.

Mr Mark Brockbank, chief executive, last week said Lloyd's was losing out to competitors because of its traditional practice of raising capital annually. He said "dedicated" or permanent capital would reduce expenses significantly.

Electra Fleming in £50m PHS buy-out

By Tim Burt

Electra Fleming, the fund management company, yesterday announced the largest investment since its formation in July with the £42.9m acquisition of Personnel Hygiene Services, the privately owned hygiene equipment group.

The investment - worth almost £50m after including a £7m contingent loan note - follows an approach to Electra Fleming by the family trust owners of Personnel Hygiene Services (PHS).

In July, Robert Fleming, the City investment bank, paid £29.5m for a half share in Electra Kingsway, a leading investor in private companies, which was subsequently renamed Electra Fleming.

Mr Nigel McConnell, director of Electra Fleming, said it was attracted to PHS by its market leading position in a highly fragmented sector.

Officials from Electra Fleming are expected to begin discussions shortly with PHS's directors about their participation in the buy-out.

From boys' toys to one of the big boys

John Griffiths on Mayflower's growth from its roots in the toy industry to a £135m motor group

Just two months after its acquisition by Mayflower Corporation, the aggressively expansionist engineering group, bus builder Alexander Holdings announced orders for 660 bus bodies worth £28m - big business by the standards of the UK industry. A joint venture agreement for Alexander to produce bus bodies in China is also imminent.

No-one at Mayflower would claim to have waved a magic wand over Alexander's order book; the business was already under negotiation when Mayflower bought the company.

"But it does show again that things do appear to happen when Mayflower moves in," said one motor industry analyst.

Mayflower first sprang to life in the unlikely form of a reverse takeover of Triangle Trust - maker of Tri-ang toys - in 1989.

Mayflower has since cast off its toy roots and grown with the speed of a weed to encompass several well-known automotive engineering businesses, notably Motor Panels and the design consultancy, International Automotive Design (IAD). These were both purchased from receivers, in 1991 and 1993 respectively.

IAD contributed £32.9m to sales last year and says Mr John Simpson, Mayflower's tall, lean, shaven-headed group chief executive, is now trading profitably.

"We're doing well by being in the right niches," he says.

Mr Simpson - who is also a keen racing driver - has developed Mayflower in partnership with non-executive chairman Mr Robert Hamro, a member of the banking family, who helped fund the original Triangle Trust reverse in 1989.

In 1990, Mayflower was a loss-maker with sales of around £10m; by last year, turnover had reached £134.8m - a 34 per cent jump on the previous year - and pre-tax profits had jumped 59 per cent to £8.6m.

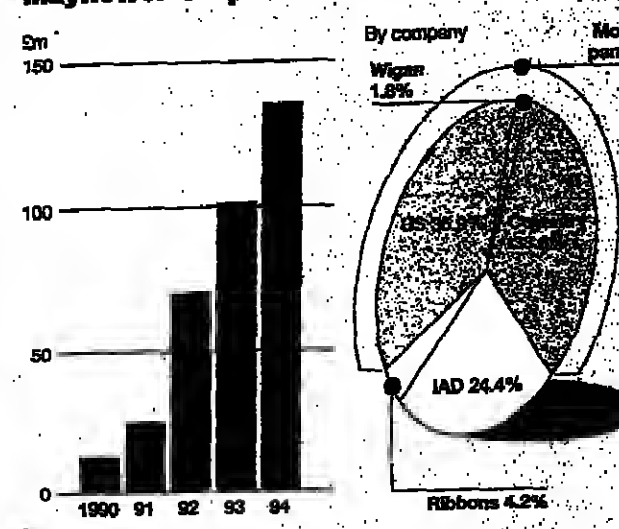
Growth will have been no less rapid this year, as a result of a fresh flurry of new contracts and the coming on stream of more major manufacturing businesses, most notably the bodies for Rover's MGF sports car.

In February, Mayflower pulled off something of a coup, in prestige terms, when Rolls-Royce Motor Cars, Vickers' luxury car subsidiary, announced that it was ending its long-standing contract under which Rover Group produced the steel bodies for its Rolls-Royce and Bentley cars.

Now, Mayflower, through Motor Panels, is to undertake much of the engineering and tooling for the next generation of Rolls-Royce bodies in a deal worth some £40m.

Mayflower is also expanding rapidly in North America,

Mayflower Corporation sales



mainly through Motor Panels' US subsidiary, Motor Panels Inc, where sales rose by 38 per cent to £48.4m last year. In total Mayflower earned 45 per cent of last year's revenue in North America.

Alexander represents another step in a strategy to take Mayflower into six operational areas where the company thinks it can be one of the top players.

It is looking at diversifying into vehicle component systems, as well as bodies, and may go even further. "We

make complete vehicles for people in the form of prototypes, so it is a natural extension that we go to full-scale production of vehicles," says Mr Simpson.

The remaining areas to be looked at will be in engineering and manufacturing, but might not be in the motor industry.

"Business is world-wide these days and hellishly complicated," says Mr Simpson. The core of all activities, however, is perceived as finding "creative solutions for

whatever a customer is trying to achieve," said Mr Terry Whitmore, chief executive of Mayflower's automotive operations.

These solutions can range from the financial to the technical.

The company's aggressive strategy, inevitably, has brought major restructuring, rationalisation and culture shock to the companies brought into its orbit - not least because the group has been reorganised around multi-functional project teams capable of being applied to any area of the business.

But, Mr Whitmore points out, it has not been a case of giving the kiss of life to lame ducks.

"Motor Panels was a good company requiring modern treatment. Mayflower has refocused it, re-energised it and changed the culture. It has inculcated the expected philosophy of continuous improvement. In the process it has doubled productivity."

In the process, too, it has also left no director in the same job.

It has been, admits Mr Simpson, "a fairly ruthless approach: the demolition team goes in to break up the culture. They pass it on to Terry (Whitmore) who then rebuilds it."

Mr Whitmore agrees - "the most traumatic thing was to break the piece-work system. But occasionally you really have to do the black leather coat and black BMW routine."

US groups target UK to bolster ISDN technology

By Paul Taylor

US technology companies are acquiring small UK-based data networking specialists to bolster their technology base.

Last week Fivemere, a UK-based ISDN back-up and video-conferencing specialist, became the latest target when Network Express of the US offered more than £30m for it.

The deal is the sixth involving British companies specialising in ISDN technology - used for high speed digital communications links - since March and the fourth involving a US-based suitor.

Analysts suggest the recent proliferation of ISDN technology in the US coupled with ever-shortening product life

cycles, is driving US companies to acquire technology rather than risk developing it in house.

"Within an increasingly competitive marketplace companies can no longer afford the time spent developing technology they may never be able to use," said Mr Victor Basta of Broadview Associates, the technology mergers and acquisitions specialist which advised Fivemere in the deal.

The spate of acquisitions began in March when 3Com of the US agreed to acquire Cirencester-based Sonix for £45m. The following month Xylogics acquired Scorpion of the UK for £5m, in June Shiva of the US acquired Spider Systems for £50m and Specialix was

acquired for £17m in a management buy-out and last month Securicor 3Net of the UK acquired WISDM for an undisclosed sum. British companies' expertise in ISDN technology, adopted earlier in Europe than the US, has coupled with language affinities to make the UK the favoured corporate hunting ground for mid-sized US companies such as Shiva and Network Express wishing to augment and extend product ranges.

Mr Basta added: "UK ISDN technology is far in advance of anything available in the US, and the desirability of British companies is reflected not only in the number of transactions, but also in the high valuations UK sellers are obtaining."

Lister shares fall on first half warning

Shares in Lister, the spinner and textile products maker, fell 5p to 25p on Friday after Mr Andy Lusher, chairman, told the annual meeting that results for the half year to October 1 would "reflect substantial reorganisation and termination costs".

Mr Lusher said that following pre-tax losses of £1.6m for the year to April 1 the company had appointed PricewaterhouseCoopers to review its activities.

On current trading Mr Lusher said the group's markets remained as competitive as ever.

Wyko grows with £2.5m acquisition

Wyko Group, the precision engineer, is expanding its power transmission operations with the acquisition of Aberdeen Bearing Group for £2.5m.

ABG distributes bearings and components through six branches and a specialist couplings activity in Doncaster. It incurred pre-tax losses of £166,000 in 1994 on sales of £5.43m. Net assets at the year end were £338,000. The group is currently trading profitably.

The consideration comprises £1.2m cash and the issue of 1.24m shares. Up to 295,855 more shares will be issued a year after completion.

CROSS BORDER M&A DEALS					
BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT	
Union Bancaire Privée (Switzerland)	Unit of Merita Bank (Finland)	Banking	£305m	Non-core disposal	
Hamischreger Industries (US)	Dobson Park Industries (UK)	Mining equipment	£203.8m	Increased bid agreed	
Danisco Business Systems (UK)	Infotec (Netherlands)	Office equipment	£109m	Danisco's biggest buy yet	
Axa (France)	Cusitor-Eaton (US)	Financial services	£90m	Cash + paper deal	
Softbank (Japan)	Unitel Telecoms US	Telecoms	£19m	Stake develops US strategy	
Bowthorpe (UK)	Telecom Analysis Systems (US)	Measuring instruments	£17.8m	Staged payment	
Dresdner Bank (Germany)	Unit of Crédit Lyonnais (France)	Banking	£31m	Chile deal agreed	
Daewoo (S Korea)	FSO (Poland)	Auto manufacture	n/a	\$1.1bn investment plans	
SmithKline Beecham (UK/US)	Total Support Management (SA)	Healthcare	n/a	Extending management operations	
Telefonica (Spain)	Multicanal (Argentina)	Cable TV	n/a	Stake via Tisa arm	

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April 1996 will amount to
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to 29 April 1996. Interest payable
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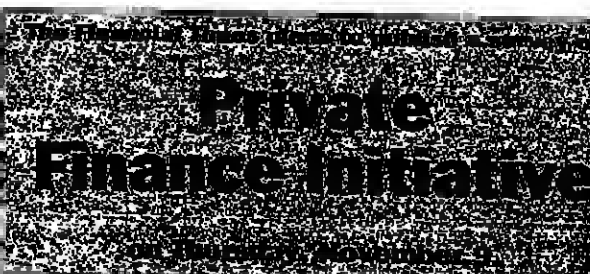
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FT Surveys

COMPANIES & FINANCE

Bayerische Vereinsbank ahead

By Andrew Fisher in Frankfurt

Bayerische Vereinsbank lifted operating profits by 5.3 per cent to DM873m (\$523m) in the first nine months of 1995, reversing the decline seen at the six-month stage, and forecast higher profits for the full year.

Mr Albrecht Schmidt, chairman, said he expected the more dynamic trend to continue to the end of the year. The rise in profits for the first nine months of the year compared with a 6.6 per cent drop over the January to June period.

Like its competitors, Commerzbank and Deutsche Bank which reported last week, Vereinsbank has benefited from a sharp recovery in financial trading profits from DM7m to DM182m as world bond markets have recovered from last year's collapse.

The Munich-based bank also reduced loan-loss provisions by 21 per cent to DM496m.

However, income from basic lending and fee business has remained flat, as at competitor banks, with margins still under pressure.

Vereinsbank's net interest income was 0.5 per cent lower

at DM3.2bn, with commission earnings easing by 2.5 per cent to DM761m.

The bank sold commercial loan demand was affected by the slow economic recovery. Mortgage banking, a large part of the group's business, was down from previous high levels as growth in the market tailed off, but Mr Schmidt said the volume was still encouraging.

Mr Schmidt said that the improved overall result reflected a more intensive effort to win new business, an improvement in securities trading (the rise in commission income compared with a 6 per

cent drop at the half-way stage); and the fact that last year's third quarter was weak after a strong first half.

He said that growth in costs, which were 9.4 per cent higher at DM2.8bn in the nine-month period, had slowed down from the 12 per cent over the whole of 1994.

The increase in costs reflected the bank's investment in new technology, electronic banking and expansion abroad.

Analysts expect the bank's costs to continue rising fairly rapidly over the next year or so, halting down profits growth.

JVC in the black at midway

By Emilio Terrazono in Tokyo

JVC, the Japanese audio and video equipment maker, returned to the black in the half year to end-September. It posted an unconsolidated recurring profit of ¥2.5bn (\$26m) for the period, against a loss of ¥2bn a year earlier.

The group also saw its operating losses decline, which it attributed to cuts in sales and administrative costs.

At the operating level, it recorded a reduced loss of ¥908m, against the previous year's ¥8.8bn deficit. It said current earnings were supported by financial revenues, including patent fees.

JVC, which will not be paying an interim dividend, said it expects to return to the black at the operating level in the second half to March.

The company posted an after-tax profit of ¥447m, against a loss of ¥2.9bn a year earlier. Total sales rose by 4.7 per cent to ¥277.7bn. JVC said exports rose by 1 per cent to ¥139.9bn while domestic sales advanced 9 per cent to ¥137.8bn.

Sales of consumer electronics products remained flat at ¥183bn while professional and educational electronics products rose 4 per cent to ¥45.4bn and electronic devices jumped 47 per cent to ¥23.3bn.

The company's entertainment software division, which includes music and video compact discs and tapes, posted sales of ¥13bn, up 16 per cent.

The company said earnings were squeezed by a decline in retail prices of audio and video products while the yen's strength also eroded its profit margins. The yen strength hit profits to the tune of ¥9bn while discounting affected earnings by ¥13bn.

For the full year, the company expects to post recurrent profits of ¥4bn, against a loss of ¥1bn in the previous year, and sales to rise by 10.3 per cent to ¥560bn on an expected dollar exchange rate of ¥92.

Help sought for Greek shipbuilder

By Karin Hope in Athens

The Greek government is expected to appoint Alpha Finance, the Greek investment house, and Samuel Montagu of the UK as joint financial advisers in a bid to rescue Hellenic Shipyards, the loss-making Greek shipbuilder.

A restructuring plan calls for Etva, the state development bank which owns the yard, to sell a 49 per cent stake to the workers for Dr8bn (\$35m). Etva would retain the rest of the equity.

The financial advisers would be asked to prepare a business plan for the yard, find an international shipbuilder to manage it from next January and raise up to \$20m in bank financing to upgrade equipment and improve cashflow.

The plan must be approved by the European Commission, which has started legal proceedings against Greece for defying directives on ending state subsidies for shipyards. If it is approved, Hellenic will be allowed to write off almost Dr100bn in debts and the case against Greece will be dropped.

Hellenic's 3,000-strong workforce has opposed attempts to privatise the yard because of the job losses that would follow. But its trade union recently agreed to cuts of 600 to 1,000 jobs when the new managers take over and has pledged to limit future wage demands to levels agreed for Greek public sector workers.

With an order book of more than Dr30bn, including building three German MEKO-class frigates under licence for the Greek navy, repairing Greek-owned merchant ships and manufacturing rolling stock for the Greek railway, Hellenic has no shortage of work.

The yard is the biggest in the eastern Mediterranean, with a floating dock for repairing ships of up to 500,000 deadweight tons.

Clark to head Coles Myer board

By Nikki Tait in Rockhampton

The long battle by institutional investors to install some basic corporate governance standards at Coles Myer was finally resolved when Australia's largest retailer formally announced it was appointing five new directors.

The new recruits include Mr Nobby Clark, a former managing director of National Australia Bank, who will head the Coles board as chairman.

Mr Clark, a respected veteran of the Australian corpo-

rate scene, retired as chairman of Foster's Brewing Company on Monday, having overseen that company's restructuring.

In addition to Mr Clark, Coles will appoint a further four non-executive directors. They will include Mr Ric Charlton, who recently stepped down as head of Shell Australia; Mr Bruce Hogan, a former joint managing director of Bankers Trust; Ms Helen Lynch; and Mr Richard Allert.

As previously announced, Mr Will Bailey and Mr Lindsay Fox - deputy chairman and

non-executive director respectively at Coles - have resigned from the board, while Mr Solomon Lew, previously executive chairman, has stepped down to become vice-chairman.

Three senior Coles executives, including chief executive, Mr Peter Bartels, also remain on the 12-man board, as do three non-executive directors: Mr Nick Greiner, Mr Mark Leibler and Sir Robert Mathers. Shareholders will be asked to confirm the new appointments at the annual meeting on November 21.

Westinghouse warns on profits

By Richard Waters in New York

Westinghouse has issued a warning about the performance of two of its core businesses in the final months of this year.

The comments came last week as the troubled US conglomerate reported a post-tax loss of \$52m for the third quarter, or 12 cents a share, compared with a profit of \$73m, or 15 cents a share, the year before.

Mr Michael Jordan, chairman, said: "While we expect to have a strong fourth quarter, it now appears that the performance of the power generation and energy systems units will fall below our earlier estimates."

However, he called the performance of the company's broadcasting, refrigerated transport, furniture and electronic systems divisions "outstanding".

Orders in the energy systems division were down 39 per cent

from a year ago, while operating profits were \$5m lower, partly because of the legal settlement.

Power generation registered a 13 per cent drop in revenues and operating profits fell \$8m, due to lower prices and less of a decline in revenues from maintenance.

Results in the three months to end-September were affected by a \$120m restructuring charge and a \$45m legal settlement, offset in part by \$115m gain from an asset sale.

Winds of change in storm insurance

Hurricanes and tropical storms have buffeted the Caribbean and US with exceptional frequency and severity this year, leaving a lasting impression on the regions' insurers as well as its landscape.

Insurers are counting the cost of a storm season which has so far included 18 named tropical or hurricane force winds. The average is less than 10 a year.

Property Claims Services, the US insurance information organisation, estimates US claims from Hurricanes Opal, which hit parts of Florida, Alabama and Georgia this month, will reach \$2.1bn. Hurricanes Marilyn, which hit the US Virgin Islands with particular severity, and Erin caused insured losses estimated at \$875m and \$375m respectively, according to PCS.

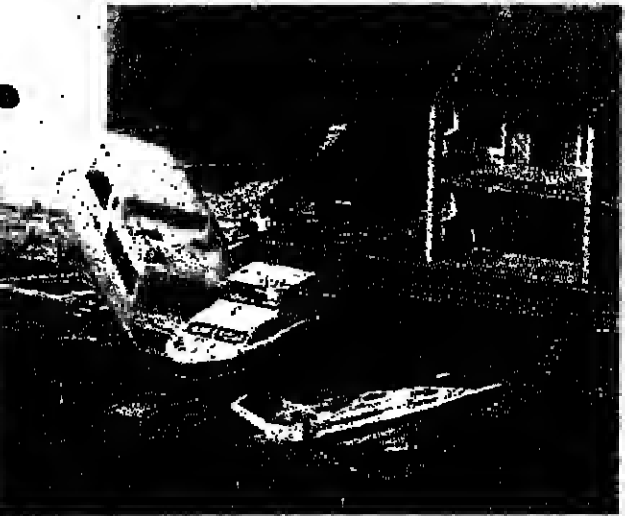
In the Caribbean, the hurricane season has been the most active since records began. Storms have devastated several islands, mainly in the north east of the region. Buildings have been levelled in Antigua, Barbuda, St Martin, and St Thomas in the US Virgin Islands.

There has also been extensive damage to parts of Puerto Rico, Anguilla and St Kitts, while the banana farms on Dominica were destroyed and those in neighbouring islands extensively damaged.

Preliminary damage estimates for the Caribbean have reached \$2.3bn, of which about 80 per cent is expected to have been covered by insurance policies.

Already, the total cost of US storm damage is the highest since 1992, when Hurricane Andrew - the world's costliest natural catastrophe - caused \$15.5bn insured losses.

The ripple effects on insurers and reinsurers (which specialise in providing cover to insurers against big losses) have yet to be quantified accurately but will be spread worldwide.



Hurricanes have devastated several Caribbean islands

Royal Insurance, the UK-based insurer, says its losses from Hurricanes Marilyn and Luis will be \$220m to \$250m. Lloyd's of London is also expecting claims running into tens of millions of dollars from Marilyn but says it is too early to quantify Hurricane Opal costs.

However, the total bill is not yet causing insurers to worry overly about this year's profits. Since Hurricanes Andrew and Hugo in 1992 (which caused \$4.3bn in damage), underwriting techniques have improved, premium rates increased and insurers are becoming more sophisticated at gauging and controlling exposure to risk.

The new generation of Bermuda-based catastrophe reinsurers, for instance, into which more than \$4bn of capital has flowed since 1992, have not publicly estimated possible losses. But they are playing down the storms' impact. As Mr Herbert Haag, chief executive of Partner Re, puts it: "It will not be something that will rob my sleep."

More worrying for insurers are signs that this year's hurricane season is part of a steep change in climatic conditions after a period of relative calm.

In the 40 years before 1970, hurricanes of category three or above (winds in excess of 110 miles per hour) hit the US mainland on average about once a year, according to the New York based Insurance Information Institute.

In the following 20 years that fell to once every two years. But Hurricane Gilbert in 1988 (which caused \$1bn of damage in mainly Jamaica and the Cayman Islands), Hugo, Andrew and this year's storms appear to herald a return to more "normal" frequency.

Global warming may be one explanation. Scientists, however, are divided on whether pollution has had a significant impact on weather patterns. The fact that the figures are returning to historic levels, rather than reaching new peaks also undermines the global warming theory.

Hurricane damage, however, is costing more as more expensive buildings are constructed, more people live nearer coasts, and more buy insurance.

One consequence is upward pressure on premiums. Despite rises since the late 1980s, some rates have been softening on the back of insurers' increased profitability. This year's hurricanes should act as a brake.

"My fear is about the industry's ability worldwide to withstand the pressure, with catastrophes happening in other regions, such as the Far East," said Mr Dennis Lator, chief executive of ICWI Group, a Jamaican financial services group which includes insurers.

More dramatic than rate increases would be moves by insurers to pull out of covering certain areas. This is happening in Florida, where the insurance market is described as "a disaster" by Mr Sean Mooney of the Insurance Information Institute.

In New York, some insurers are threatening to withdraw hurricane coverage from areas such as Long Island, which could suffer unprecedented losses if it was struck by a severe hurricane.

Caribbean governments are worried that lack of affordable reinsurance cover will curb development.

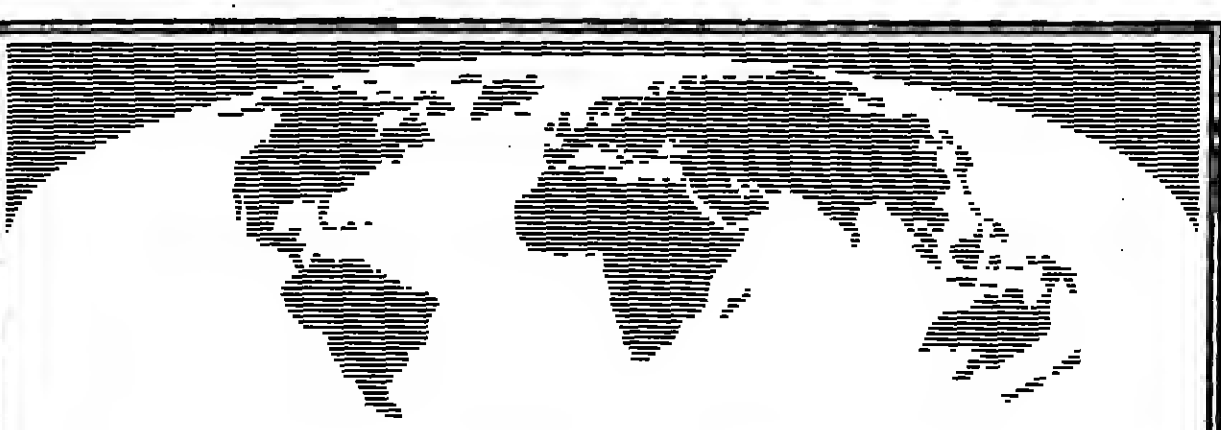
One reason why insurers are withdrawing cover, in the US at least, may be restrictions placed on policy terms by state regulators, which have prevented companies increasing rates as fast and by as much as they would like. But regulators are also introducing legislation restricting the speed at which coverage can be withdrawn.

Many observers and insurers argue that the problem has gone beyond regulatory issues. Among Caribbean countries, there are calls for governments to speed up the introduction of stricter building codes and to prevent developers from using catastrophe-prone land.

In the US, schemes have been introduced in Florida and Hawaii which, by pooling resources, act as catastrophe funds to spread risk state-wide. But protection is not 100 per cent and pressure is growing for the federal government to take a more active role.

Ralph Atkins and Canute James

هنا من العمل



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SCHRODER WERTHEIM & CO.

SMITH BARNEY INC.

SOCIETE GENERALE

ARNHOLD AND S. BLEICHROEDER, INC.

SANFORD C. BERNSTEIN & CO., INC.

COWEN & COMPANY

FAHNESTOCK & CO. INC.

FIRST OF MICHIGAN CORPORATION

GRUNTAL & CO., INCORPORATED

JEFFERIES & COMPANY, INC.

LEGG MASON WOOD WALKER

McDONALD & COMPANY

NEEDHAM & COMPANY, INC.

RAUSCHER PIERCE REFSNES, INC.

SOUNDVIEW FINANCIAL GROUP, INC.

October 1995

BRISTOL WEST
BUILDING SOCIETY

\$150,000,000
Floating rate notes
due 1996

Notice is hereby given that the notes will bear interest at 7.0625% per annum from 26 October 1995 to 26 January 1996. Interest payable on 26 January 1996 will amount to \$177.53 per \$10,000 note and \$1,775.31 per \$100,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

BANCA DI ROMA
Banco di Roma - Credito Italiano

ECU 200,000,000
Floating Rate Depository
Receipts due 1997

In accordance with the terms and conditions of the Receipts, the interest rate for the period 31st October 1995 to 30th April 1996 has been fixed at 6.0625% per annum.

The interest payable on 30th April 1996 against Coupon No 9 will be ECU 366.49 per ECU 100,000 nominal and ECU 3,664.90 per ECU 1,000,000 nominal.

Principal Paying Agent and Agent Bank
ROYAL BANK OF CANADA

Residential Property Securities No. 1 PLC
£200,000,000

Mortgage Backed Floating Rate Notes 2018

Notice of Partial Redemption

S.G. Warburg & Co. Ltd. announces that Notes for the nominal amount of £3,400,000 have been drawn for redemption on 30th November 1995, in accordance with Clause 5(b) of the Terms and Conditions of the Notes.

The distinctive numbers of the Notes drawn, are as follows:-

1197	1220	1240	1262	1286	1306	1326	1350	1374	1400
1421	1444	1467	1487	1513	1535	1557	1580	1603	1624
1647	1672	1695	1716	1740	1769	1790	1815	1839	1859
1880	1902	1922	1945						

On 30th November 1995 there will become due and payable upon presentation of each Note drawn for redemption, the principal amount thereof, together with accrued interest to said date, at the office of S.G. Warburg & Co. Ltd.

2 Finsbury Avenue, London EC2M 2PP

or one of the other paying agents named on the Notes.

Interest will cease to accrue on the Notes called for redemption on and after 30th November 1995 and Notes so presented for payment should have attached all Coupons maturing after that date.

£65,000,000 nominal amount of Notes will remain outstanding after 30th November 1995.

30th October, 1995

The Emerging Investor / Ted Bardacke

Problems of trust in Bangkok

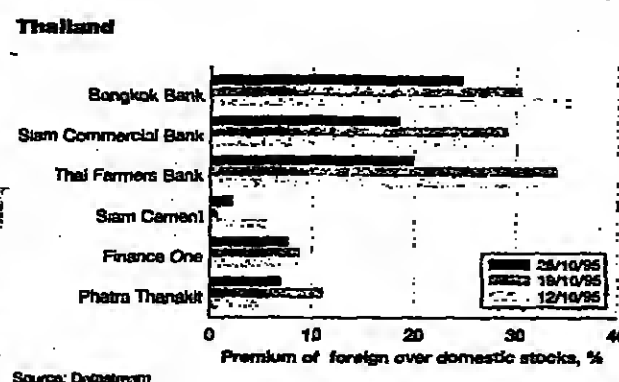
A scheme intended to stimulate additional foreign investment in the Thai stock market has so far had the opposite effect.

But those investors who lost out last week during the general sell-off of shares specifically set aside for foreign investors should not fret too much: premiums on foreign-registered shares will still be a permanent fixture on the Thai bourse.

Foreign premiums arose because overseas investors could not hold more than 25 per cent of Thai bank and finance companies, or more than 49 per cent of other companies. Above that limit, foreigners who want to buy have to pay a premium due to the limited supply of shares available for foreigners. For some of the more popular companies among foreign investors, this premium can run as high as 50 per cent.

Complaints that the extra expense of getting into the market was holding back foreign participation led Thai authorities to consider ways of getting around the foreign ownership limits. After more than two years of negotiations they have come up with a plan that would skirt the limits by setting up Thai trust funds to hold local stock for foreigners.

Theoretically, the trust funds should wipe out the foreign premium by giving everyone equal opportunity to buy all shares. This explains the panic



selling during the week when the plan was announced - in spite of the fact that the regulations governing trust funds must still wind their way through several stages of the notoriously slow Thai bureaucracy before becoming law.

The finance minister, Mr Surakiat Sathirathai, has made approval of the trust-fund a top priority, but the instability of the present government means he may not be around long enough to guide the trust funds to the implementation stage, probably sometime in early 1996.

Even if the trust funds are implemented, analysts are unanimous in the belief that the foreign premiums will remain, mainly because so many investors will be ineligible to use the funds due to regulations in their home markets. Mr George Morgan, director of H.G. Asia and president of the foreign brokers association in Thailand, estimates that as many as 80 per cent of all current foreign investors in Thailand will not be able to use the new vehicle.

Reasons for ineligibility fall into three main categories:

- Investors in the trust fund will have no voting rights in the underlying equities except in extremely limited circumstances. This will prevent many US institutional investors, including pension funds, from participating.
- Other funds, especially in the UK, are prohibited by

the number of shares in the trust fund as low as 5 per cent as a result of regulations preventing any one person from owning more than that amount.

Other companies may choose not to participate at all in order to make money through a future rights offer with a foreign tranche.

Some companies are understood to be worried that putting their shares in a fund with no voting rights could alter the balance of power among the voting shareholders, thus complicating board nominations.

Some fund managers who are not bound by the voting rights and other restrictions already own local shares through special holding companies or "street" custodians. One Hong Kong-based fund manager says he will stop using this quasi-legal set up

Mexico

The Mexican peso suffered one of its greatest falls of the year last week on worries about the government's ability to control inflation and help bring about a recovery to the country's severe recession, writes Daniel Dominguez in Mexico City.

On Thursday, the peso closed at 7.225 to the dollar, down more than 8 per cent from 6.85 at close of trade the previous week. The IPC index, the leading stock market indicator, closed at 2,137 points, down more than 6 per cent from the previous Friday.

However, bargain hunting helped both the currency and stock market make up some of the lost ground on Friday, bringing the peso to 7.08, and the IPC to 2,246.

Earlier in the week third-quarter results, relatively strong for export-oriented companies, were largely swept aside by negative sentiment about macro economic indicators.

"You have had such a bad environment that companies have come out with good results and yet seen their stock fall 5 per cent or more the same day," said Mr Felix Boni, at James Capel in Mexico City.

The peso had been unsettled through the preceding month because of concerns about the government's budget next year, to be announced by November 15, and perceptions of administration drift. Interest rates have steadily climbed since mid-September, to stand at more than 42 per cent in primary auctions for 28 day government paper.

Interest rates in secondary markets for government paper

News round-up

went still higher after the publication of disappointing inflation figures for the first half of the month. Investors also became particularly concerned about the terms of the "pacto," a general agreement on wages and prices, and prospects for economic recovery next year.

Mr Rodolfo Navarrete, analyst at Vector, a stockbroker in Mexico City, said: "So far institutional investors have just been watching events unfold, without moving much themselves."

towards the end of the week, partly as a result of the knock-on effect of uncertainties regarding Mexico.

Domestically prices were boosted by rumours that only one of two projected gas pipelines from Argentina would now go ahead. Transgas, one of the two rival consortia involved, announced that Entergy of the US, one of its three major clients, had withdrawn from the \$600m project. The news fed market speculation that Transgas would not now proceed.

Chile

Shares and trading volumes were up sharply at the start of the week, following an EGM on Monday of the GT Chile Growth Fund, writes Imogen Mark in Santiago.

Regent Kingpin, a UK fund manager and minority shareholder, had made a bid to take management control of the fund.

Investors had been nervous over the implications of a possible sale of the fund's assets, worth some \$600m, had Regent Kingpin won, in a market where average daily volume is only \$45m.

But prices took a tumble

Debt Fund

An emerging markets debt fund, believed to be the first such fund to be listed on the London Stock Exchange, is to be launched next month. Baring Asset Management will manage the Sovereign Debt Trust, sponsored by Greit Middleton. The trust, incorporated in the Irish Republic, will invest mainly in sovereign debt, while a proportion will also be in Brady bonds.

● Edited by John Pin.

Further coverage of emerging markets appears daily on the World Stock Markets page.

CURRENCY MARKETS

All eyes on the referendum in Quebec

The Canadian dollar is hardly a luminary of the currency markets.

According to the Bank for International Settlements' 1995 survey of the foreign exchange markets, it is involved in only about three per cent of overall turnover.

But this Cinderella status will count for little if the Quebec electorate votes today for separation from Canada.

Such an outcome could unleash on world financial markets a similar blow to that delivered last year by Mexico.

History records that waver-

ers are likely, at the last minute, to make their decision to cast their vote in favour of the status quo.

But if the vote favours separation, then a tidal wave of Canadian dollar sales can be anticipated.

Although it came under pressure a week ago, this did not appear to be the result of foreign investor selling.

So, in the event of a yes vote, there will be a lot of pent-up selling pressure ready to be released.

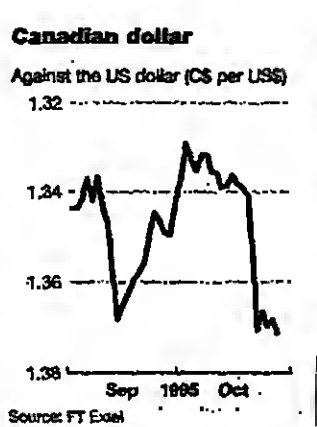
If this results in all foreign investors running for the exit

at once, the currency cannot but fall sharply.

With the Mexican example fresh to hand, it is impossible to believe that the consequences of financial dislocation in Canada would not contaminate the rest of the currency markets.

Last time the dollar was the victim of a similar melt-down to that seen in the first quarter seems inconceivable, if only because the Japanese and German monetary authorities will not sanction a replay.

"If Canada does not produce



FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Friday, October 27, 1995. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be different. Figures are given in US dollars unless otherwise stated. Figures are given in US dollars unless otherwise stated.

	ESTD	US\$	D-MARK	YEN		ESTD	US\$	D-MARK	YEN
Algeria (Dinar)	701.00	44.00	317.50	43.75	1	0.000	0.419	0.623	1
Argentina (Peso)	141.28	96.00	64.22	81.14	1	0.000	0.419	0.623	1
Australia (Dollar)	70.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
Brazil (Real)	126.54	126.54	126.54	126.54	1	0.000	0.419	0.623	1
Canada (Dollar)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
Chile (Peso)	160.00	160.00	160.00	160.00	1	0.000	0.419	0.623	1
Colombia (Peso)	1,600.00	1,600.00	1,600.00	1,600.00	1	0.000	0.419	0.623	1
Costa Rica (Colon)	100.00	100.00	100.00	100.00	1	0.000	0.419	0.623	1
Cuba (Peso)	24.00	24.00	24.00	24.00	1	0.000	0.419	0.623	1
Czech Rep. (Koruna)	166.67	166.67	166.67	166.67	1	0.000	0.419	0.623	1
Denmark (Krone)	6.56	6.56	6.56	6.56	1	0.000	0.419	0.623	1
Egypt (Pound)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
France (Franc)	6.55	6.55	6.55	6.55	1	0.000	0.419	0.623	1
Germany (Mark)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
Greece (Drachma)	200.00	200.00	200.00	200.00	1	0.000	0.419	0.623	1
Hong Kong (Dollar)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
India (Rupee)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
Indonesia (Rupiah)	1,000.00	1,000.00	1,000.00	1,000.00	1	0.000	0.419	0.623	1
Italy (Lira)	2,000.00	2,000.00	2,000.00	2,000.00	1	0.000	0.419	0.623	1
Japan (Yen)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
Korea (Won)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
Malaysia (Ringgit)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
Mexico (Peso)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
Netherlands (Guilder)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
New Zealand (Dollar)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
Norway (Krone)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
Philippines (Peso)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
Poland (Zloty)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
Portugal (Escudo)	200.00	200.00	200.00	200.00	1	0.000	0.419	0.623	1
Romania (Leu)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
Russia (Ruble)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
South Africa (Rand)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
Spain (Peseta)	166.67	166.67	166.67	166.67	1	0.000	0.419	0.623	1
Sweden (Krona)	6.46	6.46	6.46	6.46	1	0.000	0.419	0.623	1
Switzerland (Franc)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
Taiwan (Dollar)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
Thailand (Baht)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
Turkey (Lira)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
UK (Pound)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
USA (Dollar)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
Vietnam (Dong)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1
Yugoslavia (Dinar)	1.00	1.00	1.00	1.00	1	0.000	0.419	0.623	1

Emerging Stateside

Latest: 22 day Ottawa - Chicago, 4 day Toronto - Atlanta

	ESTD	US\$	D-MARK	YEN
Algeria (Dinar)	701.00	44.00	317.50	43.75
Argentina (Peso)	141.28	96.00	64.22	81.14
Australia (Dollar)	70.00	1.00	1.00	1.00
Brazil (Real)	126.54	126.54	126.54	126.54
Canada (Dollar)	1.00	1.00	1.00	1.00
Chile (Peso)	160.00	160.00	160.00	160.00
Colombia (Peso)	1,600.00	1,600.00	1,600.00	1,600.00
Costa Rica (Colon)	100.00	100.00	100.00	100.00
Cuba (Peso)	24.00	24.00	24.00	24.00
Czech Rep. (Koruna)	166.67	166.67	166.67	166.67
Denmark (Krone)	6.56	6.56	6.56	6.56
Egypt (Pound)	1.00	1.00	1.00	1.00
France (Franc)	6.55	6.55	6.55	6.55
Germany (Mark)	1.00	1.00	1.00	1.00
Greece (Drachma)	200.00	200.00	200.00	200.00
Hong Kong (Dollar)	1.00	1.00	1.00	1.00
India (Rupee)	1.00	1.00	1.00	1.00
Indonesia (Rupiah)	1,000.00	1,000.00	1,000.00	1,000.00
Italy (Lira)	2,000.00	2,000.00	2,000.00	2,000.00
Japan (Yen)	1.00	1.00	1.00	1.00
Korea (Won)	1.00	1.00	1.00	1.00
Malaysia (Ringgit)	1.00	1.00	1.00	1.00
Mexico (Peso)	1.00	1.00	1.00	1.00
Netherlands (Guilder)	1.00	1.00	1.00	1.00
New Zealand (Dollar)	1.00	1.00	1.00	1.00
Norway (Krone)	1.00	1.00	1.00	1.00
Philippines (Peso)	1.00	1.00	1.00	1.00
Poland (Zloty)	1.00	1.00	1.00	1.00
Portugal (Escudo)	200.00	200.00	200.00	200.00
Romania (Leu)	1.00	1.00	1.00	1.00
Russia (Ruble)	1.00	1.00	1.00	1.00
South Africa (Rand)	1.00	1.00	1.00	1.00
Spain (Peseta)	166.67	166.67	166.67	166.67
Sweden (Krona)	6.46	6.46	6.46	6.46
Switzerland (Franc)	1.00	1.00	1.00	1.00
Taiwan (Dollar)	1.00	1.00	1.00	1.00
Thailand (Baht)	1.00	1.00	1.00	1.00
Turkey (Lira)	1.00	1.00	1.00	1.00
UK (Pound)	1.00	1.00	1.00	1.00
USA (Dollar)	1.00	1.00	1.00	1.00
Vietnam (Dong)	1.00	1.00	1.00	1.00
Yugoslavia (Dinar)	1.00	1.00	1.00	1.00

ATHENS STOCK EXCHANGE 20 - 27 Oct '95

	ESTD	US\$	D-MARK	YEN
Algeria (Dinar)	701.00	44.00	317.50	43.75
Argentina (Peso)	141.28	96.00	64.22	81.14
Australia (Dollar)	70.00	1.00	1.00	1.00
Brazil (Real)	126.54	126.54	126.54	126.54
Canada (Dollar)	1.00	1.00	1.00	1.00
Chile (Peso)	160.00	160.00	160.00	160.00
Colombia (Peso)	1,600.00	1,600.00	1,600.00	1,600.00
Costa Rica (Colon)	100.00	100.00	100.00	100.00
Cuba (Peso)	24.00	24.00	24.00	24.00
Czech Rep. (Koruna)	166.67	166.67	166.67	166.67
Denmark (Krone)	6.56	6.56	6.56	6.56
Egypt (Pound)	1.00	1.00	1.00	1.00
France (Franc)	6.55	6.55	6.55	6.55
Germany (Mark)	1.00	1.00	1.00	1.00
Greece (Drachma)	200.00	200.00	200.00	200.00
Hong Kong (Dollar)	1.00	1.00	1.00	1.00
India (Rupee)	1.00	1.00	1.00	1.00
Indonesia (Rupiah)	1,000.00	1,000.00	1,000.00	1,000.00
Italy (Lira)	2,000.00	2,000.00	2,000.00	2,000.00
Japan (Yen)	1.00	1.00	1.00	1.00
Korea (Won)	1.00	1.00	1.00	1.00
Malaysia (Ringgit)	1.00	1.00	1.00	1.00
Mexico (Peso)	1.00	1.00	1.00	1.00
Netherlands (Guilder)	1.00	1.00	1.00	1.00
New Zealand (Dollar)	1.00	1.00	1.00	1.00
Norway (Krone)	1.00	1.00	1.00	1.00
Philippines (Peso)	1.00	1.00	1.00	1.00
Poland (Zloty)	1.00	1.00	1.00	1.00
Portugal (Escudo)	200.00	200.00	200.00	200.00
Romania (Leu)	1.00	1.00	1.00	1.00
Russia (Ruble)	1.00	1.00	1.00	1.00
South Africa (Rand)	1.00	1.00	1.00	1.00
Spain (Peseta)	166.67	166.67	166.67	166.67
Sweden (Krona)	6.46	6.46	6.46	6.46
Switzerland (Franc)	1.00	1.00	1.00	1.00
Taiwan (Dollar)	1.00	1.00	1.00	1.00
Thailand (Baht)	1.00	1.00	1.00	1.00
Turkey (Lira)	1.00	1.00	1.00	1.00
UK (Pound)	1.00	1.00	1.00	1.00
USA (Dollar)	1.00	1.00	1.00	1.00
Vietnam (Dong)	1.00	1.00	1.00	1.00
Yugoslavia (Dinar)	1.00	1.00	1.00	1.00

NOTICE OF FULL REDEMPTION AND TERMINATION OF CONVERSION RIGHTS

The Bank of Tokyo, Ltd.

U.S. \$100,000,000

3.8 Per Cent, Convertible Bonds

Due 2004 (the "Bonds")

NOTICE IS HEREBY GIVEN THAT

in accordance with the provisions of

the Trust Deed dated 7th March, 1990

between The Bank of Tokyo, Ltd.

(the "Company") and Bankers Trust Company

(the "Trustees"), the Company has

decided to exercise its rights in, and

has elected to redeem on 20th November, 1995

all of its outstanding Bonds (the aggregate

amount of which was U.S.

\$2,425,000,000 as of 20th October, 1995) at

its redemption price of 102 1/2 per cent

of

WORLD BOND MARKETS: This Week

NEW YORK

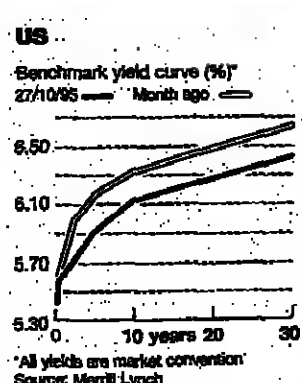
Maggie Urry

The bond market had a see-saw week, ending with the yield on the long bond barely changed at 6.35 per cent. That was in spite of indications that the economy is growing at a much faster pace than had been expected, putting off the chance of an interest rate cut at least until the December 19 meeting of the Federal Reserve Open Market Committee.

Stronger than predicted durable goods orders, reported on Thursday, sent the market lower. That was reinforced on Friday, when third-quarter gross domestic product growth was estimated by the Commerce Department at 4.2 per cent annualised, well above expectations of 2.5 per cent.

Although the market reacted badly initially, bond prices recovered sharply in the afternoon. Political developments in Europe strengthened the dollar, which boosted the bond market.

Even so, bonds still have to surmount any challenges posed by the continuing



All yields are market convention. Source: Merrill Lynch

wrangling over the budget deficit and the debt ceiling. This week will give the first clues as to how the economy is faring so far in the fourth quarter, with the October employment statistics due on Friday. The median forecast, according to MMS International, is for the unemployment rate to be unchanged from September's 5.6 per cent. But a rise in hours worked and earnings may give cause for concern.

LONDON

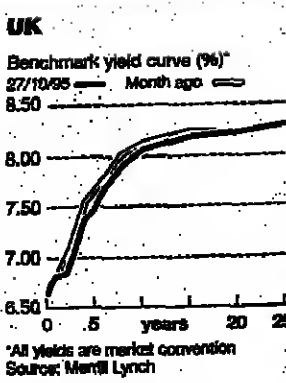
Conner Middelmann

After an eventful week, UK gilts are expected to spend the next few days in a narrow range, tracking other markets in the absence of the release of important domestic data.

The market heaved a sigh of relief last week over the highly successful auction of £3bn of 20-year gilts, enabling prices to regain some of the ground lost following the previous disappointing 10-year auction.

The resulting rally, supported by a downbeat CBI Industrial Trends survey, reversed the recent spread widening against Germany. The 10-year gilt yield spread over its German counterpart ended the week at 170 basis points, down from 184 points at the start of the week.

However, according to Mr Andrew Roberts, gilt analyst at Union Bank of Switzerland, "any further outperformance will be difficult for three reasons: bond into gilt trades, put on around auction time, are likely to be unwound at around 170 basis points [yield



All yields are market convention. Source: Merrill Lynch

spread); any significant strength will be absorbed by further [Bank of England] sales of gilts, and background problems over funding, the budget and politics have not disappeared. Nevertheless, he predicts, "gilts will remain well supported, given that data continues to point to a weaker real economy, to be reinforced by Wednesday's release of the October Purchasing Managers' survey".

FRANKFURT

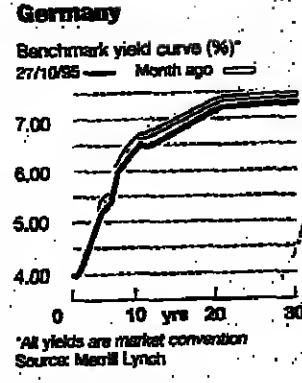
Andrew Fisher

With German bonds benefiting from a slowdown in the economy and modest inflation - both trends were confirmed last week - the yield on 10-year Bunds has dropped to 6.50 per cent from 6.55 per cent since mid-October. But some analysts believe the macroeconomic trends would have justified a stronger price performance, with the yield down to around 6.45 per cent.

Inflation in west Germany remained at 1.6 per cent in October, which Mr Holger Fährkrug, economist at Union Bank of Switzerland, expects to be maintained until the end of the year.

"No substantial rise is seen in the first half of 1996 and only towards the end of next year will west German inflation rise towards 2 per cent," he says.

The six main economic institutes confirmed expectations of a growth slowdown last week. But uncertainties remain about the likely strength of private



All yields are market convention. Source: Merrill Lynch

consumption, the extent to which inflation can be kept down and the Bundesbank's own policy on money market rates, says Mr Thomas Kurtz, bond analyst at Bayerische Hypothek und Wechsel Bank. These factors have put a brake on the rise in German bond prices, which have thus moved more in line with weaker US Treasury bonds and should continue to do so this week.

TOKYO

Emiko Terazono

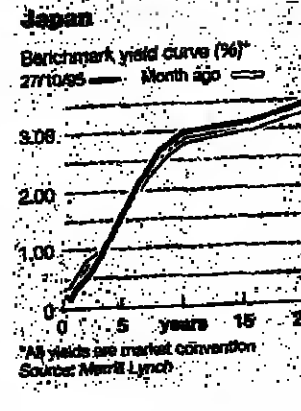
While the long end has seen a lack of buying interest among institutional investors, short-term rates have been affected by the expanding "Japan premium", the extra funding cost for Japanese banks in the eurodollar market.

To counter rising costs of overseas funding, the Bank of Japan continued to inject funds into the domestic money markets last week.

On Thursday, it provided ¥1,300bn - a sum exceeding the day's projected fund shortage of ¥800bn - by buying commercial bills.

"The Japan premium is the only thing that people talk about," says Mr Cameron Urmetu at UBS Securities.

Due to the rise in domestic liquidity, banks have funded themselves on the domestic money markets, converting the capital into dollars. Similar money market operations are expected to continue as long as the "Japan premium" persists. "The problem is likely to



All yields are market convention. Source: Merrill Lynch

continue since Japanese banks increase their funding towards the end of the year and interest rates tend to rise," said a Japanese financial sector official. Meanwhile, concern over the financial system may lead to an increase in corporate bond supply. Domestic corporate bond issues in the first half of the business year totalled ¥2,600bn, some 80 per cent of the previous year's total issuance.

Government bonds

Consensus of gloom on outlook for Italy

Last week, the Italian market gave a typical performance, defying forecasts at every turn. In the first half, bonds were cheap and looked set to get cheaper, forcing investors to wonder when to buy.

Then Mr Lamberto Dini, the prime minister, promised his resignation and secured a reprieve for his government, prompting a rally in bond prices and leaving traders to question whether the recovery had gone too far and when they should sell.

"It is a notoriously volatile market. With Italy it is a world of shifting probabilities - you can never say this will definitely happen, only this is more likely to happen than that," says Mr Michael Dell, bond analyst at UBS.

Such volatility is likely to continue, while a number of uncertainties hang over the Italian economy. The political crisis has been postponed, but it looks set to return within months, if not weeks. The budget still faces a number of hurdles - Italy's future in a European single currency system and the direction of monetary

policy are all weighing on government bonds, or BTBs.

Such looming concerns have bred an unusual consensus about a traditionally unpredictable market: the downside far outweighs the upside on Italian bonds. Opinion is distinguished only by different shades of gloom.

Mr David Roche, president of Independent Strategy, the London-based research firm, is the gloomiest of them all. In a recent article in *Euramoney* magazine, Mr Roche predicted that the Italian risk premium, the benchmark Italian bond yield spread over bonds which closed at 545 basis points on Friday, will widen to over 700 basis points.

Mr Roche argues that "the growing realisation that Emu [European economic and monetary union] will not happen means that the markets will adjust Italy's risk premiums to the sky... (and even if it does happen) it certainly will not include Italy".

He also has doubts about the fundamentals of the Italian economy. While Mr Dini's 1996 budget assumes interest rates

falling to 8.5 per cent by the end of next year, Mr Roche expects them to be up at 11 per cent. Official inflation forecasts are for 8.5 per cent, but producer prices are rising at 9.2 per cent per year and CPI is at 5.8 per cent.

In the more medium-term, the upside is limited by the progress of the budget, which goes to the senate this week and then on to face what is expected to be even tougher opposition in the lower house.

Mr Luca Jellinek, bond strategist at Paribas Capital Markets, says budget wrangles in the lower house "may even get to the point where they need another confidence vote - like the supplementary budget passed in March". Even after the 1996 budget passes, there will be disagreements over supplementary measures to come.

"The government may have averted the worst-case scenario in the short term, which should give BTBs and the lira a lift for now, but in the longer term, the scenario is still nasty," says Mr Jellinek.

He sees plenty of volatility ahead, with yield spreads rang-

ing between 450 points and 650 points. Most of the time BTBs are likely to trade between 500 and 625 basis points over bonds, however. "Whenever the spread gets into 500-basis-point territory, people rush to take profits," he says.

As well as political considerations, economic ones, particularly the future of Italy's monetary policy, encourage some analysts to price down BTBs.

Ms Ros Lifton at Daiwa Europe, which forecasts Italian inflation at 5.5 per cent in 1995 and 5 per cent in 1996, sees scope for monetary tightening.

"In comparison with all the other European economies, Italy still has a divergent inflationary trend. There has also been a softening of the lira. All these elements suggest the Bank of Italy may consider nudging up interest rates again," she says.

The currency markets have also played on BTBs in another way. The US dollar's failure to make significant headway against the D-Mark, has been weighing on the lira.

"That's made reversals in the Italian markets easier,"

says Mr Kit Juckes, director of bond and currency strategy at NatWest Markets.

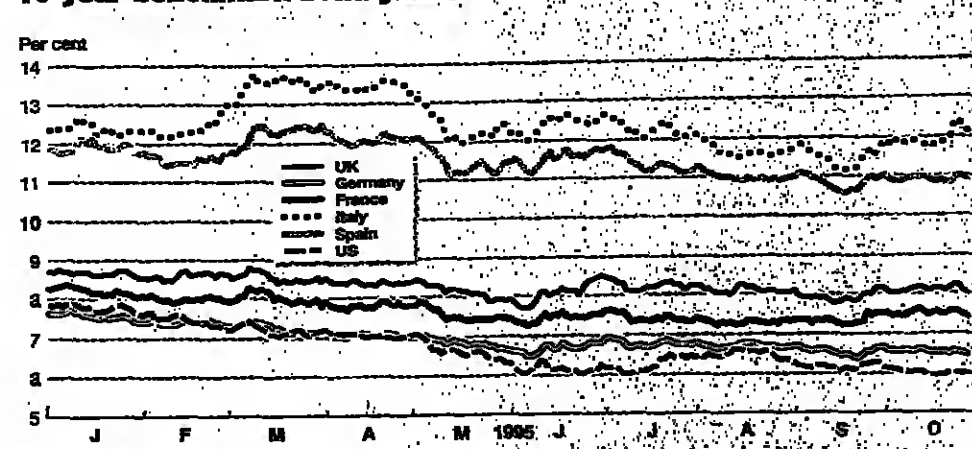
Although he feels that quite a lot of bad news has already been priced into the market, and says the 10-year BTB yield spread over German government bonds could narrow to around 550 basis points in the near term, "a return to around 600 basis points is eminently possible if we get a political vacuum in the new year".

Perhaps most telling for prospective investors in Italian bonds are not the forecasts, but the figures on past performance. Daiwa Europe calculates that for a US dollar investor calculating annualised returns, German bonds, after Sweden and Finland, have been the best European fixed income investment this year.

Italian government paper, on the other hand, comes in the bottom half of the list, giving investors less than half the total return they would have got in bonds.

James Harding and Conner Middelmann

10-year benchmark bond yields



Source: FT Intel

INTEREST RATES AT A GLANCE

	USA	Japan	Germany	France	Italy	UK
Discount	5.25	0.50	5.50	5.75	6.00	7.75
Overnight	5.25	0.50	5.50	5.75	6.00	7.75
Three month	5.50	0.50	5.50	5.75	6.00	7.75
One year	5.50	0.50	5.50	5.75	6.00	7.75
Five year	5.50	0.50	5.50	5.75	6.00	7.75
Ten year	6.00	0.50	5.50	5.75	6.00	7.75

(1) Prime-Rate rate (2) UK-Bank Rate (3) Bank of France

US TREASURY BOND FUTURES (3M) \$100,000 contract

	Open	Sett price	Change	High	Low	Sett price	Open
Dec	116.43	116.26	-0.17	116.43	116.26	116.26	116.43
Mar	116.03	116.15	+0.12	116.03	116.15	116.15	116.03
Jun	115.11	115.00	-0.11	115.11	115.00	115.00	115.11

MEDIOBANCA

SOCIETÀ PER AZIONI
PAID UP CAPITAL LIT. 476 BILLION - RESERVES LIT. 3,332.3 BILLION
HEAD OFFICE VIA FILADROMATICI 10, MILAN, ITALY
REGISTERED AS A BANK AND BANKING GROUP

The Company's Annual General Meeting, held in Milan on 28th October 1995, adopted the following

BALANCE SHEET AS AT 30TH JUNE 1995

ASSETS		LIABILITIES	
	Lit.		Lit.
CASH AND DEPOSITS WITH CENTRAL BANKS AND POST OFFICES	98,743,956	DEPOSITS FROM BANKS:	
GOVERNMENT AND QUASI-GOVERNMENT SECURITIES ELIGIBLE FOR REFINANCING AT CENTRAL BANKS	5,331,830,706,046	Repayments on demand	258,979,608,275
AMOUNTS DUE FROM BANKS:		Term deposits and deposits repayable under notice	2,821,129,418,274
Deposits repayable on demand	265,737,061,562	CUSTOMER DEPOSITS:	
Other accounts	382,248,618,612	Repayments on demand	3,961,134,489
LOANS AND ADVANCES TO CUSTOMERS	17,991,721,073,409	Term deposits and deposits repayable under notice	36,357,093,344
DEBT SECURITIES ISSUED BY:		OTHER SECURITIES IN ISSUE:	
Public agencies	329,680,444,145	Bonds	8,956,057,613,273
Banks	84,403,863,715	Certificates of deposit	11,174,023,298,642
of which: Own securities	Lit. 87,062,711,467	OTHER LIABILITIES	
Financial companies	18,000,000,000	Accrued expenses	411,988,128,169
Other issuers	19,148,480,000	Deferred income	25,787,588,996
EQUITY INVESTMENTS	3,042,444,710,476	PROVISION FOR STAFF TERMINATION INDENTITIES	437,775,711,165
INVESTMENTS IN GROUP UNDERTAKINGS	92,409,147,196	PROVISION FOR TAXATION	22,114,339,038
TANGIBLE FIXED ASSETS	31,675,887,001	CREDIT RISKS PROVISION	205,882,765,173
OTHER ASSETS	308,038,990,644	GENERAL BANKING RISKS PROVISION	609,650,000,000
ACCRUED INCOME AND PREPAID EXPENSES:		SHARE CAPITAL	476,000,000,000
Accrued income	941,933,337,173	SHARE PREMIUMS	1,530,000,000,000
Prepaid expenses	33,693,899,856	LEGAL RESERVE	96,200,000,000
of which: Discounts on bonds issued	Lit. 4,971,847,000	STATUTORY RESERVES	1,633,800,000,000
	975,627,236,229	REVALUATION RESERVES	14,690,022,000
	28,898,084,929,182	RETAINED EARNINGS	61,250,197
		PROFIT FOR THE YEAR	155,065,050,584
			28,898,084,929,182

It was resolved:

1. to allocate Lit. 58.5 billion to the Statutory Reserves;

2. to pay a dividend of 20%, i.e. Lit. 200 per share on all the Company's 476 million shares currently in issue representing its share capital of Lit. 476 billion.

The gross dividend of Lit. 200 per share will be payable as from 16th November 1995 upon surrender of Coupon No. 11 at the Company's Offices, Via Filadromatici 10, Milan, and at Branches in Italy of Banca Commerciale Italiana, Banca di Roma, Credito Italiano, and also at Monte Titoli in respect of shares administered by it, under current legal regulations.

Syndicated loans

Big Japanese banks ride out the storm

The enduring increase in overseas funding costs for Japanese banks, which had been expected to be a short-lived affair, has started to restrict their activities in the international syndicated loans market.

Although the margin the banks have to pay over the London interbank offered rate (Libor) has been fluctuating, it was estimated late last week to be about 55 basis points.

Faced with funding costs at this level, banks wanting to participate in high-profile loans with important clients, such as the one under way for Hanson, will automatically be losing money.

The margin on Hanson's £1.5bn five-year facility, which is being arranged by Chemical Bank and NatWest Markets, has been set at 12% basis points, rising to 13% basis points if more than 50 per cent is drawn.

However, the bigger banks are prepared to ride out the storm in order to defend accusations from the market that they are "fair weather" players. "The big Japanese banks are prepared to fund the clients which are important to them," said one banker.

As the largest single group operating in the market, with a share of about 15 per cent, the Japanese banks have been working hard to improve their image, which had been tarnished by their withdrawal

from the market in the late 1990s. That exit was prompted by an increase in bad loans in Europe and credit problems at home linked to the fall in the Japanese stock market.

In the group of co-arrangers on Hanson's deal, two of the seven banks are Japanese - *Fuji Sanpa Bank* and *Sanwa Bank*. The other co-arrangers are Citibank, Commerzbank, Credit Lyonnais, Lloyds Bank and Midland Bank. Along with Chemical Bank and NatWest, they have each committed £50m.

The deal is now in general syndication, with participation fees of 2% basis points for £50m and 2 basis points for £40m. Hanson will also pay a commitment fee of 6 basis points, falling to 5 basis points if more than half the facility is drawn.

Although the London offices of Japanese banks are prepared to suffer losses to preserve their relationships with top-draw clients, they are having difficulty in convincing their colleagues at head office in Tokyo.

For example, it is understood that Japanese banks had difficulty in getting approval to participate in the £1.5bn five-year acquisition facility for PowerGen which closed last week.

This loan has a margin of 22% basis points, falling to 17% basis points depending on the company's gearing. However, it appears that

smaller clients are being dropped. None of the Japanese banks invited into the £80m facility for Close Brothers, the UK merchant banking group, accepted but despite their absence, this facility is expected to be increased.

"The pinch is starting to be felt," said one banker. He noted, for example, that Japanese banks were giving priority to standby facilities which were unlikely to be drawn.

This preference for standby facilities will present a problem for Japanese banks invited to participate in the Hanson deal, which is expected to be drawn up to 50 per cent.

There were also reports last week that Japanese banks were seeking to pass on higher funding costs to their clients. This is relatively straightforward in bilateral facilities, where the Libor rate is fixed by the bank and not taken from *Telerate* or *Reuters*, but UK

corporate clients are said to be shunning such bilateral agreements with Japanese banks in favour of others whose Libor rate is significantly lower.

It is also being said that some Japanese banks have tried to invoke the "increased cost" clause in syndicated loan contracts, but without much success.

Woolwich Building Society has come to the market for the third time this year with a £250m revolving credit facility,

arranged by UBS. Since the seven-year facility comes so soon after the £250m facility arranged by Société Générale, and is also a standby facility, Woolwich will be paying an extra basis point.

The margin for the first three years is 10 basis points, rising to 17 basis points for years 4 and 5 and 17.5 basis points for the final two years.

There is a commitment fee of 7 basis points for the first five years and 7.25 basis points for the remaining two years. The deal is now in general syndication and should close on November 7.

Novitel Pronto Italia, the international consortium building Italy's second digital mobile phone network, will be paying a margin of 175 basis points over Libor on its 10-year £1,800bn credit facility, falling to 62.5 basis points over Libor as cashflow improves.

A similar facility, for £1.2bn, is believed to be in the pipeline for Hutchison Telecommunications, which operates Orange, the UK mobile phone network.

KLM, the Dutch national airline, has increased its five-year facility to £700m from \$500m due to strong interest in the deal.

KLM will be paying a margin of 19.5 basis points over Libor with a commitment fee of 9 basis points.

Antonia Sharpe

HSBC GLOBAL INVESTMENT FUNDS

Société d'investissement à Capital Variable
Registered Office: 7, rue du Marché-aux-Herbiers
L-1728 LUXEMBOURG
R.C. Luxembourg B.25.067

Notice is hereby given to Shareholders, that the

ANNUAL GENERAL MEETING

of Shareholders in HSBC Global Investment Funds will be held at the company's registered office at 7, rue du Marché-aux-Herbiers, L-1728 LUXEMBOURG, on Friday 24th November 1995 at 11.00 am for the purpose of considering the ordinary business of the Company and voting upon the following agenda:

1. Submission of the reports of the Board of Directors and of the Independent Auditors;
2. Approval of the Financial Statements for the period ended 31st July 1995 and appropriation of the net results;
3. Discharge of the Directors;
4. Re-election of the Directors;
5. Miscellaneous.

The Shareholders are advised that no quorum is required for the items on the agenda of the General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting.

In order to attend the meeting on 24th November 1995, the owners of bearer shares will have to deposit their shares five clear days before the meeting at the registered office of the Company or with one of the following banks:

Banque Internationale à Luxembourg
2, boulevard Royal
L-2931 LUXEMBOURG

The Hongkong and Shanghai Banking Corporation Limited
1, Queen's Road Central
HONG KONG

By order of the Board of Directors

The CO-OPERATIVE BANK

£75,000,000

Subordinated Floating Rate Notes 2000

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 26th October, 1995 to 26th January, 1996 the following information will apply.

1. Rate of Interest 6.9375% per annum

2. Interest Amount payable on Interest

Payment Date: 28.1.96

Per £50,000 nominal or

£271.93

Per £50,000 nominal

3. Interest Payment

Date: 26th January, 1996

The Co-operative Bank plc

(Incorporated in England under the Companies Act 1948 to 1990)

Agent Bank

Bank of America International Limited

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EQUITY MARKETS: This Week

NEW YORK

Lisa Branstetter

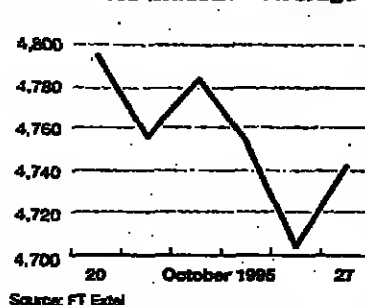
Investors torn on hopes for the economy

US blue chips ended last week with a 53-point loss, but there was enormous volatility with shares moving up and down in 30, 40 and 50-point swings all week. Friday's market was especially erratic as the strong figures on third-quarter gross domestic product forced investors to reassess their views of the economy.

This week may see the same cross currents that led to last week's roller-coaster ride. Investors would like to see the economy slow enough to encourage the Federal Reserve to lower interest rates before the year-end. (Almost everyone has given up hope for a cut at the November 15 meeting of the Fed's Open Market Committee meeting.) On the other hand they would like to see enough economic strength to ensure that corporate earnings hold up over the next several quarters.

Friday's employment figures should help shape a consensus about economic

Dow Jones Industrial Average



growth. Economists are looking for 130,000 new non-farm jobs to have been created in October after September's 121,000 new jobs.

Other important data include the National Association of Purchasing Management's index of October business activity due on Wednesday, which is expected to have risen to 50 per cent from September's 48.8 per cent. Figures on September personal income and consumption are due today. Economists are looking for a 0.5 per cent rise in income and one of 0.3 per cent in consumption.

OTHER MARKETS

AMSTERDAM

After last week's sharp sell-off in Philips, the electronics group, the Amsterdam bourse will be braced for third-quarter results this week from some of the Netherlands' most cyclical companies, writes Ronald van de Krol.

DSM and Akzo, the country's two big chemicals groups, are both expected to produce strong results, on Tuesday and Thursday respectively. Some analysts forecast that DSM will produce a doubling in net profits before extraordinary compared with last year's F114m (\$70m). Akzo's results are tipped to be up by a more modest 15 to 20 per cent.

In both cases, attention will also be focused on future prices and business prospects. Traders will be waiting too for Akzo's comments on the future which erupted in the UK recently over a government warning on a type of birth control pill made by the Dutch company.

KLM Royal Dutch Airlines is also scheduled to release figures on Tuesday for the 1995-96 second quarter, which covers the peak summer months of July, August and September. Net results are expected to be lower,

reflecting, among other things, the recent end to the airline's pension premium holiday and the lack of disposal of older aircraft.

HELSINKI

Extraordinary shareholders' meetings are being held by Repola, on Tuesday, and by Kymmene on Wednesday to ratify the proposed merger between the two big forestry groups.

Flying high as recently as September, the industry's market rating in both Finland and Sweden has been hit by worries about strengthening domestic currencies, hitting profit margins abroad, and by announcements of increased papermaking capacity. Repola itself confirmed a decision to go ahead with a new paper mill only last Thursday. Finnish Capital Markets suggests reducing exposure to Repola and Kymmene, among others.

PARIS

Peugeot, the French motor vehicle manufacturer, was in Tokyo last week, where it forecast a 25 per cent rise in its Japanese car sales this year.

This Thursday, it is expected in London, but it has

scheduled an analysts' meeting for early this morning to explain its first-half results, released after Friday's close.

At that point, traders were not hopeful. The shares fell FF20 on the day to a new 1995 low of FF601, after an intra-day low of FF598 and down from a year's high of FF782.

The release was close to the deadline for half-year figures, and there was some concern about this in the market; however, with net attributable profits up from FF688m to FF1,216m, they were in the middle of analysts' forecasts, which ranged between just under FF1.1bn to FF1.4bn.

FRANKFURT

Following last week's third-quarter figures from Deutsche Bank and Commerzbank, Dresdner reports on Thursday. In 1994, notes Mr Jim Hyde at Williams de Broé, Dresdner produced 10-month figures, so there are no comparative figures available; he believes, too, that the Kleinwort Benson acquisition's profits will not be included in the third-quarter results as it has proven difficult to harmonise reporting.

That said, Mr Hyde reckons

International influences still to dominate

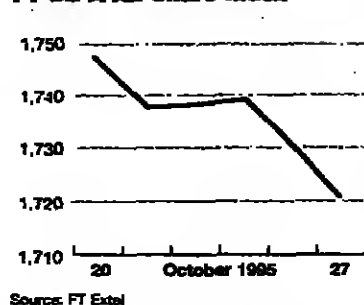
Investors in London will be hoping that shares can stage a rebound after a turbulent week, which ended with the FT-SE 100 index closing below 3,500.

International influences are likely to continue to dominate, with the US equity market going through a volatile phase and currency markets prey to political worries in France, Italy, Canada, and the health of Mr Boris Yeltsin, the Russian president.

The most important figures this week will be US non-farm payrolls data on Friday, which will be searched for signs of the economic strength that showed through in last week's third-quarter gross domestic product numbers.

Little is expected from Wednesday's meeting between Mr Kenneth Clarke, chancellor of the exchequer and Mr Eddie George, governor of the Bank of England. With Mr Clarke's budget due next month, it is thought unlikely that the pair will decide to move base rates.

FT-SE 100 All-Share Index



What the UK market really needs is another takeover, since the endless diet of unsubstantiated rumours is failing to satisfy its appetite.

Deals announced earlier this year created the liquidity which carried the Footsie to its all-time high and allowed the market to ignore signs of a slowdown in earnings growth.

Without a bid, the markets will closely watch this week's results, which include Shell, Thames Water and retailers J Sainsbury, Boots, and Kwik Save for the state of corporate confidence.

Dresdner could show operating profits of DM1.7bn, up 20 per cent, compared with a fall of 5.5 per cent in the first half. With the improvement due almost entirely to a reversal of proprietary trading losses.

Thursday also sees the Bundesbank's fortnightly meeting, but it is not expected to move key interest rates.

STOCKHOLM

With a hardening currency and uninspiring progress reports, US investors have punished any perceived weakness in Swedish stocks. This week, they will have third quarters from Aga, the consumer durables group, and Treleborg, the metals company, to bite on. UBS forecasts a profits rise from the latter of 248 per cent.

HONG KONG

The Hong Kong stock market is expected to spend another week in thrall to Wall Street, writes Louise Lucas. Today, investors will be scrutinising the US third-quarter GDP statistics for clues to the economy's health and the consequent likelihood for a further cut in interest rates.

The local market will be spiced up with today's expiry

of October futures, which could make for a more volatile day's trading, and Hongkong Telecom is likely to attract attention in the run up to the announcement of its interim results on Thursday.

The market is looking for an increase in earnings of 14.9 per cent from HK\$3.7bn to HK\$10bn.

TOKYO

The dwindling of foreign buying may offer an opportunity for dealers and other investors looking for short-term profits to sell the market, writes Emilio Terazono.

The banks, especially those perceived by investors to be financially weaker, are already facing a wave of short selling. Daiwa Bank and Yasuda Trust and Banking were targeted by brokerage dealers last week. Weakness in the banking sector may also prompt profit-taking in high-tech stocks, which have rallied since the start of the year.

Many of the electronics companies announced profits last week without any surprises and, accordingly, some domestic institutions may move to lock in profits.

Compiled by William Cochrane

International offerings

Banks arranging Eni sale pray for political calm

After the political drama last week, the banks arranging the privatisation of Eni, Italy's oil and gas company, must be praying for relative calm over the next three weeks so they can get the 1.10,000bn (\$8.25bn) deal away safely.

The rebound in the Italian stock market following news that Mr Lamberto Dini, the Italian prime minister, had avoided defeat in a no-confidence motion has set a favourable backdrop for the offering, Italy's largest privatisation to date.

The book-building process starts today, with pricing scheduled to be announced by November 20. The Italian public offer will start the day after and allocations should be made by the end of that week.

Institutional investors who had hoped that the political upheavals would allow them to buy shares in Eni at a knock-down price are likely to be disappointed by the price range announced on Friday.

The Italian government, which is selling about 1.6m shares or 21 per cent of the company, has set a range of 15,250 to 16,000 a share, which some bankers said was on the expensive side in view of the increased risk now associated with Italy.

However, the government feels the price range is appropriate since it was set according to information gleaned during the pre-marketing stage. It is also keeping its options open about the final size of the offering, which could be increased to 1.12,000bn or reduced to 1.08,000bn depending on demand.

Although the Eni shares will not be quite the bargain they had been expecting, international and domestic institutions are likely to take up as much as \$4bn worth of stock. However, their allocations will be determined by the response from domestic retail investors.

The Italian government said on Friday that 25 to 50 per cent of the offering would be reserved for the Italian public but market research suggests that the retail tranche will be somewhere in between.

As well as raising badly-



Lamberto Dini: set favourable backdrop for the offering

needed funds, the Italian government is using the privatisation of Eni to broaden the appeal of equities to small investors, who have traditionally put their savings into high-yielding government bonds.

The poor performance of past privatisations, notably the bank stocks, has given them little incentive to look again at the stock market but the government hopes that the share price guarantee scheme, and the domestic syndicate of more than 100 banks, will encourage healthy retail participation.

Although Eni will dominate proceedings in the international equity market, there are several other deals catching investors' attention, such as the privatisation of MOL, Hungary's national oil and gas company, which gets under way this week.

Up to 30 per cent of the company, or about \$300m worth of stock, is being sold. Dresdner Kleinwort Benson, Lazard and Merrill Lynch are arranging the deal, which should be priced by November 21.

Meanwhile, demand for IPOs in niche areas continues to be strong. For example, there were reports last week that the DM1.5bn IPO for Adidas, the German sports shoe manufacturer, was covered on the first day of book-building.

If this is true, the vendors will have little problem in getting the top price for their shares. The offer is expected to be priced on November 13.

However, the wayward behaviour of stock markets last week has raised fears among bankers that the good times for these so-called "hot" stocks may soon be at an end.

With most of the offerings for 1995 already in the market, investment bankers are working hard to win business for 1996.

The mandates up for grabs include the sale of the Spanish government's remaining stake in Repsol, the oil company, and Argentina, the partially privatised banking group in Spain.

The Austrian government is also in talks with banks with respect to its partially-privatised oil and gas company, OMV.

Latin American offerings are also likely to be a feature next year after their absence this year as a result of the Mexican peso crisis.

The privatisation of Telefonía de Peru, which could raise as much as \$1.5bn, is expected in the second quarter.

Meanwhile, the Brazilian government is in the process of selecting the banks to arrange the privatisation of the mining group Companhia Vale do Rio Doce, which could come to market by the middle of 1996.

With no sign of a let-up in primary issuance, equity syndicate managers might dream of swapping their desks for a deckchair on a holiday island.

Such wishful thinking could well come true for one bank in the not too distant future.

For PT Telkom's initial public offering which is expected to raise between \$2.5bn and \$3.1bn, there are now eight global co-ordinators, with no one to take the lead.

Originally, there were three, including Goldman Sachs and Merrill Lynch, and SBC Warburg and Lehman which were considered as a team.

Then, the Indonesian government upgraded the four domestic leads - Bahana, Jardine Fleming Nusantara, Danareksa and Makindo - to joint global co-ordinators.

Antonia Sharpe and Manuela Saragosa

1995 INTERIM REPORTS

The following companies announce that Interim Reports for the first half of 1995 are available upon request at their respective registered offices and at the offices of the Consiglio di Borsa (Stock Market Board).



STET - Società Finanziaria Telefonica p.a.
Registered capital Lit 5,281,212,121,000 fully paid
Entered in the Tribunale di Torino (Turin Court) Register of Companies under no. 286/33
Registered office in Turin - Via Benito, 28 (Tel.: 011/55951)
Head office in Rome - Corso d'Italia, 41 (Tel.: 06/85881)



TELECOM ITALIA SpA
Registered capital Lit 8,204,071,437,000 fully paid
Entered in the Tribunale di Torino (Turin Court) Register of Companies under no. 131/17
Registered office in Turin - Via San Dalmazzo, 15 (Tel.: 011/55141)
Head office in Rome - Via Flaminia, 188 (Tel.: 06/36881)



Sirti Società per Azioni
Registered capital Lit 220,000,000,000 fully paid
Entered in the Tribunale di Milano (Milan Court) Register of Companies under no. 17236
Registered office in Milan - Via G.B. Pirelli, 20 (Tel.: 02/86771)

This notice is issued in compliance with the requirements of the London Stock Exchange. Application has been made to the London Stock Exchange for the PERQS based on the price of Tesco Ordinary Shares issued by Morgan Stanley Equity (C.I.) Limited and guaranteed by Morgan Stanley Group Inc. to be admitted to the Official List. It does not constitute an offer or invitation to any person to subscribe for or purchase any shares. It is expected that Listing will become effective and that dealings in the PERQS based on the price of Tesco Ordinary Shares will commence on November 10, 1995.

16,250,000

PERQS

Preferred Equity Redeemable Quarterly-pay Shares based on the price of Tesco Ordinary Shares

Issued by
MORGAN STANLEY EQUITY (C.I.) LIMITED
(the corporation and registered office in Jersey under the Companies (Jersey) Law 1991)
registered number 23240

guaranteed by
MORGAN STANLEY GROUP INC.
(the corporation is a listed body in the State of Delaware, U.S.A.)

Issue Price: 306 pence

The aggregate nominal amount of PERQS of all classes (including the PERQS based on the price of Tesco Ordinary Shares) which may be issued is 20,000,000.
Copies of the listing particulars are available for collection from the Company Announcement Office of the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance, off Bartholomew Lane, London EC2N 1HP during normal business hours for the two business days following the date of this notice and during normal business hours on October 30, 1995 and up to and including November 14, 1995 from:

Listing Agent: Morgan Stanley Securities Limited
25 Cabot Square
Canary Wharf
London E14 4QA

Transfer and Redemption Agent: Morgan Guaranty Trust Company of New York
60 Victoria Embankment
London EC4Y 0DP

Dated: October 30, 1995

Mass Transit Railway Corporation

(A corporation established by the Mass Transit Railway Corporation Ordinance of Hong Kong)

HK\$3,000,000,000

(in an equivalent amount in U.S. dollars)

Medium Term Note Programme

HK\$1,000,000,000 Collateral Floating Rate Notes due 1996

Notice is hereby given that the HIBOR applicable to the subject notes for the period from October 25, 1995 to January 25, 1996 is fixed at 6.00 per cent. The inclusive rate is 6.0025 per cent. Coupon amount payable on January 25, 1996 per HK\$100,000 note is HK\$7,604.41.

Morgan Guaranty Trust Company of New York

Hong Kong

As HK Reference Agent

JPMorgan

THE TAX FREE WAY TO PLAY THE MARKETS

We are the leaders in financial and commodity general trading. Accounts are normally opened within 72 hours. Up-to-date prices from 9am-5pm, Page 600. 24-hour CFI. Free brochures and account applications form call 0171 363 3667.

CITY INDEX

Notice
Dresdner International Finance plc, Dublin, Ireland
Effective as of October 1, 1995 Dresdner International Finance plc, Dublin, Ireland, has changed its legal name to:
Dresdner Bank (Ireland) plc.
Also effective as of October 1, 1995 the share capital of Dresdner Bank (Ireland) plc will be held to 99.9% by Dresdner Bank Luxembourg S.A. and to 0.1% by Europabank AG. All dates of Dresdner Bank (Ireland) plc arising from the issue of the Bonds named below which are officially listed and traded on the Amsterdam Stock Exchange remain unchanged by this change of name and ownership. The unconditional and irrevocable Guarantee given by Dresdner Bank AG for these Bonds remains likewise unchanged. The Bonds in question are:
NLG 500,000,000 7.25% Bearer Bonds of 1995/2000
ASE Security Code 13483
Coupon Code 528 5406
ISIN-Code NL 000 013 483 1
German Security Code 127 765
London, October 1995
Dresdner Bank (Ireland) plc.

CITICORP
U.S. \$250,000,000
Guaranteed Floating Rate Subordinated Capital Notes
Due July 10, 1997
Notice is hereby given that the Rate of Interest has been fixed at 5.9375% and that the interest payable on the relevant Interest Payment Date, November 30, 1995 against Coupon No. 49 in respect of US\$10,000 nominal of the Notes will be US\$51.13.
October 30, 1995, London
By: Citibank, N.A. (Issuer Services), Agent Bank **CITIBANK**

Notice of Redemption
BRASIL
Banco Crédito Commercial de France S.A.
U.S. \$60,000,000
9 1/8% Notes due 1995
In accordance with the terms and conditions of the Notes, notice is hereby given that the Notes will come to maturity on November 9, 1995. On such date, the relevant coupon amount per U.S. \$100,000 shall be U.S. \$475 and per U.S. \$100,000 shall be U.S. \$4,750. In order to receive payment of principal and accrued interest on such Notes, presentation of the original Notes and attached coupons must be made to the Principal Paying Agent.
PRINCIPAL PAYING AGENT
Citibank Luxembourg S.A.
1, rue de la Poste
L-1250 Luxembourg
Attn: Manager/Corp. Trust Operations
By: Citibank Luxembourg S.A.
Market Agent
October 30, 1995

CONTRACTS & TENDERS

KUWAIT OIL COMPANY (KSC)

TENDER NO: S-T/1995/4
SALE OF SURPLUS EQUIPMENT

Kuwait Oil Company (K.S.C.) invites interested local and international Contractors and others who wish to participate in the above mentioned Tender for sale of Surplus Equipment on "AS IS WHERE IS" basis, in accordance with the "General Conditions for the Sale of Surplus Equipment" contained in the Tender, to collect the Tender documents from Stores Department, Kuwait Oil Company, Ahnudi, Kuwait during Company normal working hours from Saturday 28th October, 1995 against the payment of KD. 230/- (Kuwaiti Dinars Two Hundred thirty only) per set, non refundable.

Bids shall be delivered by hand into the Tender Box at the above address between 0700 hours to 1500 hours on Saturday, 9th December, 1995. Late bids will not be considered.

Given below is a brief description of the items of Equipment offered for sale.

GROUP	TITLE	MANUFACTURER	TOTAL
1 to 10	Tractor Crawlers with Winches and Rippers	Caterpillar	51 Nos.
11 to 14	Excavator Crawler	Caterpillar, Tadano, Yutani	16 Nos.
15 to 18	Crane Hydraulic, Crawler & Truck Mounted	Link Belt, Grove, P&H & others	24 Nos.
19	Compactor Vibratory	Jagerol Rand	8 Nos.
20	Tractor Farm	Massey Ferguson	9 Nos.
21	Truck Garbage	GMC	5 Nos.
22	Loader Rubber Tired	Ford, Caterpillar	9 Nos.
23 to 26	Truck Flat Bed & Truck Boom	Chevrolet & GMC	32 Nos.
27	Backhoe Loader & Forklift	Case, Pettibone & Furukawa	8 Nos.
28	Truck Tractor	Mack, GMC & Volvo, GM	5 Nos.
29	Backhoe Loader, Compact Earth Sheep Foot, Tractor, Pallet & Loader Rubber Tired	Case, Caterpillar, Massey Ferguson, Case, Furukawa	8 Nos.
30 to 38	Trailers	Different Manufacturers	93 Nos.
39	Batch Plant	Hymo	1 Nos.
40	Pump Water Centrifugal 4000 GPM	Worthington	2 Nos.
41	Athy Wagon	Fabricated	51 Nos.
42	Scrap/Damaged Crane, Forklift, Truck & Trailers	Offert Manufacturer	12 Nos.
43	Attachments, for Heavy Equipment	Offert Manufacturer	113 Nos.
44	Vehicles	GMC	6 Nos.
GRAND TOTAL :			453 Nos.

WORLD STOCK MARKETS

[illegible]
Rockwell[illegible]

US INDICES

[illegible]

INDEX FUTURES									
	Open Last Settlement			Open Last Settlement			Open Last Settlement		
	Oct	Nov	Dec	Oct	Nov	Dec	Oct	Nov	Dec
■ S&P 500	278.60	278.20	278.20	278.20	278.20	278.20	278.20	278.20	278.20
Dec	278.60	278.20	278.20	278.20	278.20	278.20	278.20	278.20	278.20
Mar	282.50	283.20	283.20	283.20	283.20	283.20	283.20	283.20	283.20
■ DAX	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5
Dec	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5
Nov	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0
■ DAX	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0
Dec	2136.0	2122.0	2122.0	2136.0	2122.0	2122.0	2136.0	2122.0	2122.0
Mar	2146.5	2142.0	2142.0	2146.5	2142.0	2142.0	2146.5	2142.0	2142.0
■ S&P 500	278.60	278.20	278.20	278.20	278.20	278.20	278.20	278.20	278.20
Dec	278.60	278.20	278.20	278.20	278.20	278.20	278.20	278.20	278.20
Mar	282.50	283.20	283.20	283.20	283.20	283.20	283.20	283.20	283.20
■ DAX	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5
Dec	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5
Nov	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0
■ S&P 500	278.60	278.20	278.20	278.20	278.20	278.20	278.20	278.20	278.20
Dec	278.60	278.20	278.20	278.20	278.20	278.20	278.20	278.20	278.20
Mar	282.50	283.20	283.20	283.20	283.20	283.20	283.20	283.20	283.20
■ DAX	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5
Dec	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5
Nov	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0
■ S&P 500	278.60	278.20	278.20	278.20	278.20	278.20	278.20	278.20	278.20
Dec	278.60	278.20	278.20	278.20	278.20	278.20	278.20	278.20	278.20
Mar	282.50	283.20	283.20	283.20	283.20	283.20	283.20	283.20	283.20
■ DAX	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5
Dec	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5
Nov	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0	1766.0
■ S&P 500	278.60	278.20	278.20	278.20	278.20	278.20	278.20	278.20	278.20
Dec	278.60	278.20	278.20	278.20	278.20	278.20	278.20	278.20	278.20
Mar	282.50	283.20	283.20	283.20	283.20	283.20	283.20	283.20	283.20
■ DAX	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5	1746.5
Dec	1746.5	1746.5	1746.5	1746.5					

STOCK IND

FT MANAGED FUNDS SERVICE

[illegible]

LONDON SHARE SERVICE

BANKS, MERCHANT

Company	Price	Change
Barclays Bank	121.50	+0.50
HSBC	118.00	+0.50
London & Lancashire	115.00	+0.50
Midland Bank	112.00	+0.50
NatWest	110.00	+0.50
Paragon Bank	108.00	+0.50
Royal Bank of Scotland	105.00	+0.50
Santander	102.00	+0.50
TSB Bank	100.00	+0.50
Yorkshire Bank	98.00	+0.50

BANKS, RETAIL

Company	Price	Change
ABN-Amro	115.00	+0.50
Alm Invest	112.00	+0.50
Bank of America	110.00	+0.50
Bank of China	108.00	+0.50
Bank of India	105.00	+0.50
Bank of Japan	102.00	+0.50
Bank of Korea	100.00	+0.50
Bank of London	98.00	+0.50
Bank of Montreal	95.00	+0.50
Bank of New York	92.00	+0.50

BREWERIES

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

BUILDING & CONSTRUCTION

Company	Price	Change
AFAC	115.00	+0.50
Alm Invest	112.00	+0.50
Bank of America	110.00	+0.50
Bank of China	108.00	+0.50
Bank of India	105.00	+0.50
Bank of Japan	102.00	+0.50
Bank of Korea	100.00	+0.50
Bank of London	98.00	+0.50
Bank of Montreal	95.00	+0.50
Bank of New York	92.00	+0.50

BUILDING MATS. & MERCHANTS

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

CHEMICALS

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

DISTRIBUTORS

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

DIVERSIFIED INDUSTRIALS

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

ELECTRICITY

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

ELECTRONIC & ELECTRICAL EQPT - Cont.

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

ENGINEERING

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

ENGINEERING, VEHICLES

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

EXTRACTIVE INDUSTRIES

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

EXTRACTIVE INDUSTRIES - Cont.

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

FOOD PRODUCERS

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

GAS DISTRIBUTION

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

HEALTH CARE

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

HOUSEHOLD GOODS - Cont.

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

INSURANCE

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

INVESTMENT TRUSTS

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

INVESTMENT TRUSTS - Cont.

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

INVESTMENT TRUSTS - Cont.

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

INVESTMENT TRUSTS

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50

INVESTMENT TRUSTS - Cont.

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50


INVESTMENT TRUSTS - Cont.

Company	Price	Change
Adnams	115.00	+0.50
Beck's	112.00	+0.50
Carlsberg	110.00	+0.50
Heineken	108.00	+0.50
Kaiser Brewery	105.00	+0.50
Miller	102.00	+0.50
Orkla	100.00	+0.50
Reckitt Benckiser	98.00	+0.50
Stout	95.00	+0.50
Tate & Lyle	92.00	+0.50


مركز العمل

4 pm class October 27

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When you stay with us
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with your complimentary copy of the



FINANCIAL TIMES

NASDAQ NATIONAL MARKET

4 pm close October 27

[illegible]

Financial Times. World Business Newspaper.

FT GUIDE TO THE WEEK

MONDAY

30

Quebec referendum

The largely French-speaking province of Quebec holds a referendum on independence from Canada. In the run-up, the momentum has been with the separatists in spite of warnings from Jean Chrétien, Canada's prime minister, that separation would be an economic disaster. It will be the second time in 15 years that the sovereignty question has been put to the province in a referendum. Québécois voted 60-40 against sovereignty in 1980.

EU foreign ministers meet

European Union foreign ministers meet in Luxembourg. The agenda includes the former Yugoslavia, preparations for a joint meeting with central and eastern European foreign ministers and a decision on the signing of interim accords with Kazakhstan, Kyrgyzstan, Moldova and Belarus. The signing of a landmark trade and co-operation deal by Israel and the EU due to take place today has been postponed to next month.

Franco-British air operations

UK prime minister John Major and President Jacques Chirac of France inaugurate the Franco-British European Air Group - FBEAG - at the Royal Air Force's station in High Wycombe in southern England. The new European military unit will create a command structure to plan joint air operations, such as flying units and equipment to the former Yugoslavia.

Nuclear weapons hearing

The International Court of Justice at the Hague begins hearings on the World Health Organisation's request for an advisory opinion on the legality of nuclear weapons to Nov 15.

Trimble in Washington

Ulster Unionist leader David Trimble leads a delegation to the US where he hopes to hold talks with President Bill Clinton. His schedule in the US includes a visit to his party's newly opened bureau in Washington and meetings in New York and Boston. Mr Trimble will also meet senator Edward Kennedy and President Clinton's special economic adviser on Northern Ireland, George Mitchell.

Christopher in Syria

US secretary of state Warren Christopher holds talks with Syria's President Hafez al-Assad in Damascus. Mr Christopher is likely to focus on the stalemate between Syria and Israel over negotiations on the Golan Heights.

Dutch defend role

The Dutch government publishes a report today which is expected to say that Dutch UN troops did all they could to protect the Muslim enclave of Srebrenica, but were unable to prevent it falling to Bosnian Serb forces in July. Defence minister Joris Voorhoeve will present his findings amid allegations that Dutch peacekeepers stood



The province of Quebec decides in a referendum if it wishes to remain part of Canada or become a separate country

by as Bosnian Serbs committed atrocities.

Holidays

Irish Republic, Venezuela.

TUESDAY

31

Japan debates sects

A special House of Representatives committee is expected to start deliberating on a bill that would establish tough central government controls over religious groups, in an attempt to avoid a repeat of last March's lethal gas attack on the Tokyo subway by Aum Shinri Kyo, a mystical sect. The sect's leader, Shoko Asahara, has been charged with killings in connection with the attack. The opposition claims the bill is really designed to curb Soka Gakkai, a prosperous lay Buddhist group which supports it.

D-Day for tax

Hallowe'en is the deadline for personal tax payers to send back their 1994-95 returns. Penalties for failing to meet the deadline vary - individuals can be fined and may also have to pay interest on tax bills that should have been paid. About 9m people will receive tax forms. Last year, a quarter of the forms sent out were not returned by 31 October.

Murder verdict

A special tribunal in Port Harcourt will give its verdict in the murder trial of minority rights leader Ken Saro-Wiwa and

four others, arrested over the killing of four local politicians in their native Ogoniland. Saro-Wiwa has won international awards for his leadership of the Movement for the Survival of the Ogoni People, which has campaigned against Anglo-Dutch Shell and Nigeria's military rulers for exploiting oil reserves and polluting the environment. If the verdict is guilty the death sentence is mandatory.

Holidays

Slovenia, Taiwan.

WEDNESDAY

1

Bosnia peace talks

The presidents of Serbia, Bosnia and Croatia, Slobodan Milosevic, Alija Izetbegovic and Franjo Tudjman, converge for peace talks at the Wright-Patterson Air Force Base in Dayton, Ohio. Carl Bildt, a former prime minister of Sweden, and US negotiator Richard Holbrooke will steer the negotiations, which are expected to last two weeks.

S. Africa local elections

South Africa goes to the polls for the first time since April 1994 to elect local councils, the final leg of the three-tier democracy provided for by the interim constitution. The exceptions will be the province of KwaZulu-Natal and part of the Cape Town metropolitan area, where disputes over electoral boundaries and the role of traditional leaders have forced a postponement. About 75 per cent of eligible voters have registered for the elections, which may show whether the African National Congress has retained the 62 per cent of the popular vote it won

in the national elections last year.

Deadline for Russia

The official list of qualifying parties that will contest Russia's parliamentary elections on December 17 is published. Half the deputies will be selected from the most popular parties' lists, with the rest being directly elected in single-mandate constituencies. The Communist party, headed by Gennady Zyuganov, and the nationalists, grouped around General Alexander Lebed, are expected to do well in the election.

UK economics

Kenneth Clarke, the chancellor, holds his regular monthly monetary meeting with Eddie George, governor of the Bank of England. Most economists expect them to leave interest rates unchanged until after the UK Budget on November 28.

Antarctic challenge

British explorer Roger Mear starts his attempt to be the first man to walk across Antarctica alone. The trek is due to last 100 days and will pit Mr Mear against Norwegian rival explorer Borge Ousland, the man who beat Ranulph Fiennes to the North Pole.

Rwanda genocide talks

Experts on genocide, including holocaust survivors, meet in Kigali for a conference on last year's mass slaughter (to Nov 5). The Rwandan government is seeking

advice on how to deal with the aftermath of the genocide, in which an estimated 1m Tutsis and Hutu moderates died.

Chernobyl meeting

The Nuclear Working Group on Chernobyl begins two days of talks in Kiev. Ukrainian and G7 officials, represented by Canada, will discuss financial terms for closing the power plant, the site of the world's worst nuclear accident in 1986. Both sides have been optimistic that a deal will be done before the end of the year.

FT Surveys

FT/IT, Aluminium.

Holidays

Austria, Bolivia, Chile, France, Germany, Guatemala, Ivory Coast, Lebanon, Peru, Philippines, Slovakia, Spain (All Saints' Day), Belgium, Italy, Luxembourg, Hong Kong, Mexico, Slovenia.

THURSDAY

2

Kuala Lumpur UN conference

The Malaysian Strategic Research Centre and Institute for Policy Research holds a three-day conference on the United Nations at 60 in Kuala Lumpur. Prime minister Mahathir Mohamad delivers the keynote address at the event, which will focus on the future role of the UN.

39th London Film Festival

London's annual film festival opens with 34 movies being shown during the next 18 days. There are also special screenings of Martin Scorsese's *Casino* and Woody Allen's *Mighty Aphrodite*. *Strange Days*, a futuristic thriller directed by Kathryn Bigelow and starring Ralph Fiennes, opens the festival at the Odeon, Leicester Square.

Holidays

Bolivia, Brazil, Costa Rica, Ecuador, El Salvador, Mexico, Uruguay, Nicaragua (All Souls' Day), Luxembourg.

FRIDAY

3

Leeson's last chance

Lawyers in Frankfurt have their last chance to prevent former Barings Bank trader Nick Leeson from being extradited to Singapore to face charges related to the bank's collapse in February. Written appeals are due today to go before the German high court in Karlsruhe. These seek to have Leeson freed from the jail where he has been held since March after his detention at Frankfurt airport.

Mastering Management

The FT's UK edition contains the second issue of *Mastering Management*, a 20-part series written by professors and other academics from the London Business School, the

International Institute for Management Development in Switzerland and The Wharton School of the University of Pennsylvania, US.

Loosely based on an MBA curriculum, the "course" includes everything from finance and marketing to ethics and organisational behaviour. Non-UK readers will be invited to subscribe to the series.

FT Survey

Atlanta and Georgia.

Holidays

Ecuador, Japan (Culture Day), Panama, Sweden.

SATURDAY

4

Discussions on Okinawa

Prime minister Tomichi Murayama will meet the Okinawa governor, Masahiko Ota, in Tokyo to try to break the stalemate over the continued leasing of land to US forces in the Okinawa Prefecture. Thousands of Okinawans have taken to the streets recently to protest against the large US military presence on the island. Passions were inflamed after the rape of an Okinawan schoolgirl, allegedly by three US servicemen. The three are to go on trial in Japan on November 7.

Berthold Brecht discovery

A recently discovered play that Bertold Brecht wrote in his youth is premiered in Berlin. "David", the story of the biblical king, will be staged at the Hebbel Theater. The piece is mentioned in the diaries of Brecht, who died in 1956, and was found in his archives incomplete and unpublished. Director Brigitte Grothman became interested and has added Bible verses and passages from the diaries.

Boxing

WBO heavyweight title holder Riddick Bowe takes on Evander Holyfield at Caesar's Palace, Las Vegas. Also in town is Mike Tyson, who fights Buster Mathis Junior at the MGM Grand.

SUNDAY

5

Georgia holds elections

Georgia holds joint presidential and parliamentary elections. Georgian leader Eduard Shevardnadze, who survived an assassination attempt in August, is widely expected to win the presidential election.

Elections in Poland

Today is the first round of presidential elections in Poland. President Lech Walesa campaigns for a second term in an election which shows the dividing lines between the anti-communist Solidarity movement and the former Communists still run deep. Aleksander Kwasniewski, his main rival and head of the former communist Left Democratic Alliance (SLD), is ahead in the polls and is expected to beat Mr Walesa in the first round - although unlikely to win an outright majority.

Compiled by Liisa Rohman and Simon Strong.
Fax: (+44) (0)171 873 3194.

ECONOMIC DIARY

Other economic news

Monday: UK M0 money supply growth is expected to have slowed slightly this month. US personal income growth is expected to have risen in September.

Tuesday: French unemployment is thought to have fallen slightly last month after the unexpectedly large rise in August. US consumers' confidence about the US economy and their personal finances is expected to have improved this month.

Wednesday: The UK's visible trade deficit with the rest of the world is thought to have widened further in August. The latest survey by the US National Association of Purchasing Managers (NAI) is expected to show continued weak manufacturing activity this month.

Thursday: The Bundesbank is expected to leave interest rates unchanged at its regular council meeting, although some economists think that the short-term "repo" rate could resume its downward trend.

Friday: US non-farm payroll data is expected to show fewer jobs being created in October than in September. Canada's unemployment rate is thought to have risen this month.

Statistics to be released this week

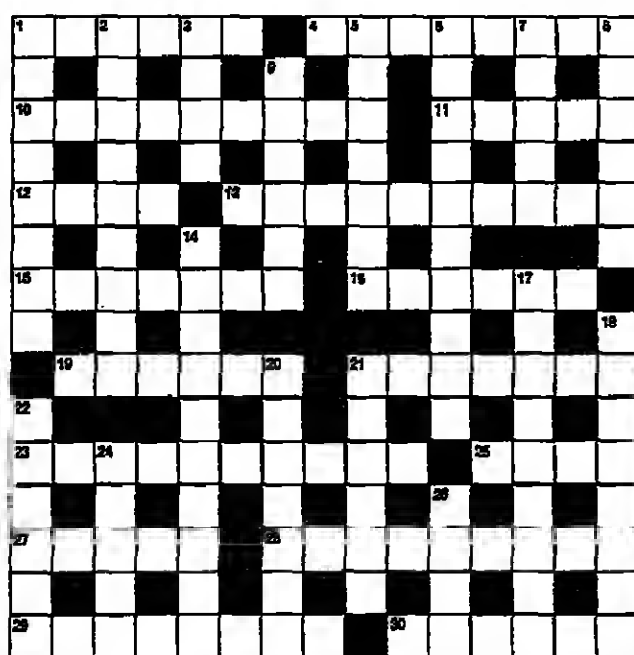
Day Released	Country	Economic Statistic	Median Forecast	Previous Actual	Day Released	Country	Economic Statistic	Median Forecast	Previous Actual
Mon	US	Sep personal consumption exp	0.5%	-0.1%	Thur	Canada	Help wanted index	94	93
Oct 30	US	Sep personal income	0.3%	1.0%	Nov 2	Aus/In	Sep retail trade	-0.5%	2.1%
	US	3rd qtr ECI civilian	0.7%	0.7%		Aus/In	3rd qtr retail trade	1.5%	1.5%
	UK	Oct M0**	5.4%	5.5%		Denmark	Sep unemployment rate	10.2%	10.3%
	UK	Oct M0*	0.5%	0.6%		Arg/In	Oct consumer price index	0.15%	0.2%
	Canada	Aug fir-weight employee earnings**	1.5%	1.5%		Arg/In	Oct wholesale price index	0.5%	0.9%
Tues	US	Consumer confidence	98.0	97.4	Fri	US	Oct non-farm payrolls	130,000	121,000
Oct 31	US	New home sales	720,000	710,000	Nov 3	US	Oct manufacturing payrolls	-5,000	-32,000
	Japan	Sep unemployment rate	3.2%	3.2%		US	Unemployment rate	9.3%	5.8%
	Japan	Sep job offers/seekers ratio	0.61	0.61		Canada	Oct employment	0.2%	0.2%
	Japan	Sep housing starts**	-10.9%	-10.9%		Canada	Oct unemployment	9.3%	9.2%
	France	Sep unemployment rate	11.4%	11.4%		Canada	Oct foreign reserves (change)	-C\$0.9bn	C\$0.7bn
	Switz'd	Oct consumer price index**	2.0%	2.0%		Canada A	Aug labour income	0.1%	-0.3%
	Switz'd	Oct consumer price index*	0.0%	0.0%		Arg/In	Sep trade balance	\$200m	\$131m
Wed	US	Sep leading indicators	No change	0.2%	During the week...				
Nov 1	US	Sep construction spending	0.5%	-0.2%		Germany	Sep industrial production (west)	2.2%	-4.8%
	US	Oct domestic car sales	7.2m	7.3m		Germany	Sep manufacturing output (west)	2.5%	-5.0%
	US	Oct light truck sales	5.5m	5.5m		Germany	Sep industrial production (east)	1.5%	NA
	US	Oct Nat Purchasing Managers Assoc	50.0%	48.3%		Germany	Aug trade balance	DMS.7bn	DMS.0bn
	UK	Sep consumer credit	\$550m	\$535m		Germany	Aug current account	-DMS.5bn	-DMS.4bn
	UK	Aug visible trade (global)	-£1,200m	-£1,058m		Belgium	Oct unemployment rate	14.8%	14.8%
	UK	Oct official reserves	\$50m	\$128m		Finland	Sep trade balance	FM2.7bn	FM2.0bn
	Brazil	consumer price index	1.28%	0.74%	*month on month, **year on year, ***qtr on qtr, bases adj. Statistics courtesy MMS International				

ACROSS

- A lord must be heard to be seen (5)
- The contents of a dish make a graduate bad (8)
- The rottenness of cement that has freed one inside (9)
- Weapon with point in box (5)
- Long beaches provided (4)
- Maiden start becoming authors (10)
- Settled old-fashioned duke (7)
- In mid-Wales Buddhist priests domesticated guinea pigs (6)
- Little time at present for fish (6)
- Girl seeing seismic activity (7)
- Hear what I have to say, my ursine companion (4,2)
- An insect used to be quiet (4)
- Check car on time (5)
- Assembling in Greece, men make sudden appearance (9)
- Proper cracker of our codes (6)
- Chair accommodating primitive artist (5)

DOWN

- Loud praise for fruit, including article by American (8)
- Perfume obtained from tall pouch? (9)
- Boxer has end of fight settled (4)
- Very bad infant, little, topped and tailed (7)
- Never satisfied wearing fur, holding it round one (10)
- Fine sediment runs away (5)
- One who plays an instrument badly is truly non-U (6)
- Neckwear, coloured, in rows (6)
- Testotal advice from a poet... (10)
- ...one ordering tea in bars? (9)
- Epitaphs composed for the most fortunate (8)
- Note gold applied to marble erected by artist (7)
- MP and constituent (6)
- Sailor with paddle on quarter-deck on ship (6)
- When detectives turn up with underwater detective apparatus (8)
- Monster helping to make progress (4)



MONDAY PRIZE CROSSWORD

No.8,905 Set by CINCINNUS

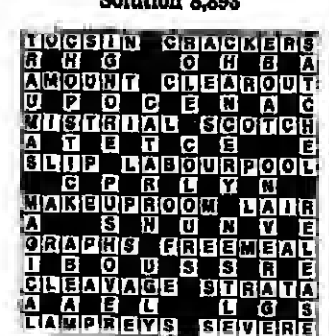
A prize of a Pelikan New Classic 380 fountain pen for the first correct solution opened and five runner-up prizes of 50 Pelikan vouchers will be awarded. Solutions by Thursday November 9, marked Monday Crossword 8,905 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 8UL. Solution on Monday November 13. Please allow 28 days for delivery of prizes.

Name: _____
Address: _____

Winners 8,893

J. Doe, Beth
R.G. Crawford, Chipping, Lancashire
D. Guthbertson, Benton, New-castle upon Tyne
G.E. Hirst, Countesthorpe, Leicester
C. Mercer, Royston, Herts
P.G.L. Mudge, Twickenham, Middlesex

Solution 8,893



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JOTTER PAD

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Muggy valley where time stands still

If Rip Van Winkle had been able to wake up anywhere after his 20 years asleep, he would probably have chosen Bonn.

Three months living in Bonn after 17 years away is a disconcerting experience. While Germany has experienced profound changes, including reunification, a couple of recessions and the transformation of Helmut Kohl from a gauche leader of the opposition to heavyweight European statesman, Bonn seems in many ways a town where time has stood still.

Take our local Italian restaurant between 1973 and 1978. True, the original partnership broke up with Bruno moving away and upmarket to become the owner of one of Bonn's more fashionable eateries with breathtaking views over Bad Godesberg and the Rhine. But Lucio is still there, with the same cook and the same menu. And thanks to Germany's low inflation, the prices are not too far above 1978 levels.

The nearby supermarket has the same owner and the same layout. One of the few obvious changes in 17 years has been the promotion of the jolly, young check-out lady to take charge of the cheese counter.

Then again, there is the institution of the Bundespresidentskonferenz, where the Bonn press corps has its three-weekly opportunity to quiz the spokespersons of the government and the ministries.

True, there is now a posse of video cameramen who glide around during the proceedings, unaccountably filming journalists scribbling in notebooks.

But the glass-walled, aquarium-like conference room is just the same, as are many of the people in it.

Mr Herbert Schmolling, the present deputy government spokesman, was sitting up on the dais in the early 1970s fielding questions for the interior ministry.

Mr Erwin Reuss was then, and still is, spokesman for the agriculture ministry. There have been some changes. New ministries have sprouted on the vacant lots that used to mark the border between Bonn and Bad Godesberg. Familiar place names have disappeared from addresses with the advent of numerical postal codes.

But the prevalence of old-fashioned pulse phones shows there are limits to "going digital" in Bonn, although in fairness it should be added that the German capital is not unique in this respect. It is also impossible to reach voice mail and other modern phone services from Frankfurt international airport.

Cycling and recycling play a much bigger role in the Bonners' lives than before.

It is on a bicycle that the average German becomes a rebel. In spite of a generous supply of cycle tracks, cyclists are prone to barrel along footpaths, weave along roads and go the wrong way up one-way streets.

Because of the ubiquity of insurance policies covering legal costs, pedestrians and car drivers alike do well to treat errant cyclists with the same respect as sacred cows in India. Recycling, by contrast, appeals to the German love of organisation. Enhancing the environment has meant littering the streets with large plastic wheelybins and beehive-shaped bottle banks. Households can have a blue bin for paper and card, a yellow bin for drink cartons, plastics bottles, foil and tins, a green bin for garden waste and a black bin for "normal" waste.

Remembering which bin is the least of a household's problems. Joghurt pots and sausage wrappers should be washed

before going in the yellow bin, even though this involves the use of polluting detergents.

Offenders who abuse the system have found that normally affable neighbours can turn into hostile environmental vigilantes.

Earlier this month, the local press proudly reported that Bonn had now become the "model city" for recycling rubbish. This year each inhabitant is expected to recycle an average of 165 kilos of various wastes, 43 kilos more than two years ago.

One drawback is that much of the waste will be dumped abroad as Germany lacks the recycling capacity to keep up with its citizens. It also upsets some people that many items so carefully sorted and washed before going into the yellow bin will be unceremoniously turned into a black goo to fuel blast furnaces rather than come back into the house as shiny new plastic utensils.

But the Bonners will survive such frustrations because they are a tolerant lot. Their temperament owes much to the city's location, in a hollow where the

THIS TOWN'S SO BORING - VM LEAVING AS SOON AS PM OLD ENOUGH



Rhine leaves the Westerwald and Eifel hills behind. This has created a unique micro-climate.

Bonn is muggy: according to legend, the troops destined for the Kaiser's empire in Africa trained on the hills opposite Bad Godesberg.

It is soporific, a place that saps the vitality of many a new arrival. Rather than encouraging angst, the complaint that foreigners most usually associate with Germans is that it fosters circulatory problems. Germany's true national ailment. Add to these climatic attributes a peculiar social mix with a heavy weighting of bureaucrats, diplomats and journalists, and it becomes apparent that Bonn is not Germany.

Indeed, with its university and innumerable political think tanks, it has always been a puzzle why there has been so little research into the influence of Bonn on the politics and policies of the German federal republic.

Is Bonn's unchanging nature the clue to Germany's remarkable post-war stability? Could the indecision and prevarication that so often passes for government in Germany be the result of a yawn-provoking climate rather than a complex federal constitution with elaborate checks and balances?

It is not too late to find out. There are still at least three years before Germany's capital moves to Berlin. The final years of the millennium offer the perfect opportunity for some aspiring PhD to make a comparative analysis of German politics and policies in transition from the dozy valley of the Rhine to the more bracing environment of the north German plain.

PEOPLE

South Africa needs greater consensus

Anglo American's Bobby Godsell tells Roger Matthews that business and community must work together

If South African managers have anything to teach the rest of the world it is how to be corporate citizens, according to Bobby Godsell, an executive director of Anglo American, the country's largest conglomerate.

"I am arrogant enough to say that there is a certain tradition in South African business which has always viewed community leadership and business leadership as a seamless garment," he said.

"Being an entrepreneur and being concerned about the social and political realities of your country naturally belong together. The arrogance is that I think senior business leaders in other countries, including the established democracies, could take a leaf out of our book."

Godsell practises what he preaches. He cannot remember an election campaign in which he was not active, is proud that Anglo employees are candidates for at least three different parties in Wednesday's local elections, and played a central role in negotiating a new labour relations law, the most important piece of legislation to have been approved by parliament since the April 1994 elections.

He thinks that business leaders elsewhere in the world have been too defensive and not sufficiently creative in entering the debate about what constitutes the public

good. "They have tended only to enter the debate to protect their immediate business interests, and not to exert their own rights as citizens," he said.

Happily for Godsell, who recently took over responsibility for Anglo American's gold and uranium division, his personal convictions appear to coincide with President Nelson Mandela's desire to forge a national consensus on key economic issues.

"Consensus decision-making should not just be a feature of our political transition, but a feature of our national emerging character," said Godsell. "Wherever possible we should try to reach an outcome that accommodates everybody that matters, at least to some extent."

During negotiations on the labour relations bill Godsell said there were proposals, such as imposed centralised bargaining, which business simply could not accept. "We had to be able to stand up afterwards and say that under this law we can make money."

The African National Congress always had the option of outwitting other parties in cabinet and parliament, but Godsell said he was impressed by its determination to reach an agreed solution. "Tito Mboweni, the minister of labour, must take huge credit for this. The time, energy and political capital he

put at risk was quite extraordinary. In that sense it was the new South Africa at its very best."

But the new labour law will not answer the primary concern among black South Africans, identified by Godsell as the need for work. He believes that one of the most unhelpful phrases conjured up during the second half of this century is "job creation".

"I do not know of a single person anywhere entering an economy who has set out to create jobs. It is a deep misunderstanding of cause and effect. People enter a market economy to make money. They do that by producing goods and services at a profit to themselves. That they employ people is incidental to the process. I do not know of any job creation programme that has contributed to economic growth, or has made a significant impact on levels of poverty," he said.

The challenge for the South African government was to align itself with global markets. Manufacturers had to become more competitive and to identify new markets.

"The government must be asking what we can do to make it easier and more attractive for a whole range of people, but particularly small entrepreneurs, to start businesses. They are the people who have to get out into the market place and make things happen," said Godsell.



Anglo American's Bobby Godsell wants to see much more harmony

said Godsell.

He was pleased that the government had decided to sharpen competition policy, and was keen for South Africa's largest companies to be part of the debate. It was right, he said, that a more vigorous attempt should be made to break up price cartels, and attack those trying to tie up markets or prevent other companies gaining entry. "As a citizen and someone who is concerned about economic growth, I think the government has to be much more effective in this area," said Godsell.

Such comments should delight Trevor Mannel, the minister for trade and industry, who while drawing up new competition legislation has clashed with at least one of Godsell's colleagues.

However, Godsell added that it would be fatal to confuse an effective and aggressive competition policy with a view over whether big business was good or bad for economic growth. "Big, efficient businesses are very good for growth. Big, inefficient businesses are bad for growth," he said. And there was no doubt in his mind into which category Anglo American fell.

Recurring profits - before tax and extraordinary items - more than doubled in the five years to 1993. The latest acquisitions will help profits of Y4.68bn in the year to last March roughly to double again to Y9.5bn in the current year, on turnover up from Y96.4bn to Y138bn, according to Softbank's forecasts.

The question that equity analysts in Tokyo are asking themselves is whether Softbank, like other much larger Japanese investors in the US, might be over-reaching itself. A growing number of analysts feel the company has given insufficient detail on how it has funded its takeover spree. This risk, argues Colin Mills, an analyst at SBC Warburg in Tokyo, is not fully reflected in its share price.

Softbank officials decline to discuss Son's latest ambitious bid. But, they say, all will be revealed when, or if, he pulls it off.

Japan's answer to Bill Gates talks tough

Masayoshi Son, the 33-year-old hero of Tokyo's over-the-counter market, does not give up easily, writes Will Dawkins in Tokyo.

Softbank, the software distributor he founded 14 years ago and now Japan's largest, is negotiating to buy Ziff-Davis Publishing, the world's largest producer of computer magazines, just a year after being outbid for the US group by Forstman Little, the New York investment partnership.

Undeterred, Son says he is now prepared to pay more than the equivalent of Y145bn which Forstman Little paid for a 94 per cent stake in Ziff-Davis Publishing late last year. That would dwarf Softbank's Y47.5bn shareholders' equity, though Son says he can raise the cash via a Y33bn new share issue, plus bonds and other forms of debt.

The episode is typical of Son's tenacity, a quality which has



Masayoshi Son: big ambition

a shanty town on the edge of Tokyo city in southern Japan, earning a living from breeding pigs and chickens, he recalls.

At the age of 16, he emigrated to the US to learn English and eventually to gain a degree in business studies from the University of California. His first business venture, as a student, was the import of used video games from Japan. He moved on to develop a pocket electronic translator, with the help of a university professor, which they sold to Sharp, the Japanese electronics group.

From those two ventures, Son earned the start-up capital to found his own company. He spent 18 months, after his return to Japan in 1978, making up his mind what would be the highest long term growth sector in the long term.

Software distribution, he decided, was the answer. At that stage, personal computers were in their

infancy in Japan and the big retailers ill-informed about this new market, an ideal environment for an aggressive start-up. After one or two false starts Son started to pick up dealership contracts so that his company now supplies 50 per cent of all personal computer software sold in Japan, to 15,000 stores.

Since joining the OTC last year, Softbank's share price has more than doubled, after adjusting for share splits, from Y9.642 to Y23.90, the second best performer on the market, at which level it stands at a breathtaking 166 times prospective earnings. At that level, Son's 51.2 per cent direct and indirect stake is valued at Y455.8n.

During that time, he has launched an aggressive US acquisition campaign, using the flotation proceeds to pay \$202m for Ziff-Davis's trade show division, followed by \$800m early this year for the computer exhibition unit of Inter-

face, a US trade show group. Recurring profits - before tax and extraordinary items - more than doubled in the five years to 1993. The latest acquisitions will help profits of Y4.68bn in the year to last March roughly to double again to Y9.5bn in the current year, on turnover up from Y96.4bn to Y138bn, according to Softbank's forecasts.

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FT GUIDE TO THE UK GAS MARKET

Last week the UK's gas industry regulator warned that £40bn worth of British Gas long-term supply contracts with North Sea producers could be a financial time bomb. At the heart of the dispute are "take or pay" contracts. What are they?

"Take or pay" contracts are a legacy from the days when British Gas was the sole buyer and supplier of gas in Britain. Under them, British Gas agreed to buy gas at a set price from North Sea producers even if not needed.

Why would it do that? During the early stages of North Sea development, gas producers wanted assurances of a long-term market before they risked massive investments to develop individual gas fields. As a monopoly, British Gas wanted long-term security of supply, so "take or pay" contracts suited both parties.

If both sides wanted them why are they now a problem? The problem has arisen because circumstances have changed radically. British Gas is no longer a monopoly buyer or seller of gas in Britain, and it no longer needs about a quarter of the gas that it committed to buying. Over the past few years it has seen its share of the commercial and industrial markets now open to competition fall to just over a third. This year's good weather, and the addition of several new gas fields coming onstream, has exacerbated the problem. The surplus has helped drive down wholesale gas prices, which were already under pressure from growing competition. Current spot prices are 7p-9p a therm, yet British Gas must pay the producers an average of about 20p a therm.

What does British Gas want the producers to do? To renegotiate the contracts.

Have any agreed to do so? No. Informal talks have taken place, but producers are in no hurry to begin detailed negotiations. "Why should we tear up perfectly legal contracts," they ask, "just because British Gas is finding it hard to compete in a liberalised market?"

The producers, many of them subsidiaries of big international oil companies, say British Gas did not want to renegotiate the contracts several years ago when gas prices were rising. Many also remember the treatment they received during contract negotiations when British Gas was the sole buyer. "It was not so much take or pay as take it or leave it," said one producer.

What will British Gas do if producers refuse to renegotiate? It declines to say formally. It has already investigated the possibility of suing the government, which it claims created the problem by bringing forward the date for introducing competition into the residential gas market from 2002 to 1998. But the company has been told that there are no legal grounds for doing so.

Another option may be to renege on the contracts. Then the issue would have to go to the courts for settlement. Some observers believe such an action by British Gas could trigger direct intervention by the government, although ministers are distinctly reluctant to become directly involved in the dispute.

Have similar problems arisen in other countries with a liberalised gas market? Yes, but not in Europe, where national monopolies are still the rule. Deregulation of the natural gas transmission system in the US led to court cases and company bankruptcies. In Canada the government intervened and brokered a compromise.

Could the dispute threaten plans to open the residential market to competition? Possibly. Some observers believe that may be why Ms Clare Spottiswoode, the gas regulator, chose to air her controversial views on the issue last week. Postponing the 1996 competition date would enable British Gas to retain its residential monopoly, which absorbs about two-thirds of its gas. But the government and the regulator say they are determined to see competition introduced on schedule.

Has any good come from competition in the gas industry? Yes, it has lowered industrial prices. Prices for domestic consumers may fall by 10 per cent and perhaps more when consumer choice is extended into the residential sector.

As Ms Spottiswoode said last week: "The overuse of British Gas's [financial] pain is that consumers will pay less."

Robert Corzine

FILM AND VIDEO



The romantic comedy *French Kiss* and the submarine thriller *Crimson Tide* both ask the same question. When should you come up for air?

The first film's title activity needs large supplies of oxygen, as we know, and they are inhaled here by Meg Ryan (pictured left) and Kevin Kline as the American and Frenchman falling in love in tourist Paele. Pretty accents and scenery abound, but one more rewrite might have improved the whimsical script.

Crimson Tide is a crackling tale of deep-water hostility between unclear submarine captain Gene Hackman, who favours blowing up the world, and second-in-command Denzel Washington, who doesn't. Britain's Tony Scott directs like a man possessed. No submarine has so many nooks for weird camera angles, so many mysteriously sourced coloured lights. But the film moves so fast and is acted so well we hardly care.

Such virtues are in short supply in *Jade*, Joe Basic's *Instinct* Exterhas scripted, and David Caruso stars in, this lavish thriller spun around sex and murder in Los Angeles high society. It resembles an airport bestseller that should have stayed, like its deranged post-coital characters, between soft covers.

On video pick of the week is *Fresh*: a moody, ingenious Los Angeles-set thriller about chess, drug-dealing and the survival of a twelve-year-old black boy.

From Thursday there is the London Film Festival. Hundreds of films and a million options on what cinematic routing to take. My advice: go to Taiwan and Hong Kong; take in Chahrol and Antonioni on the way; pass through American Independents (Haynes, Araki); then back to Britain to find new directors flexing their talents.

Nigel Andrews

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MANAGEMENT

Lawrence Otis Graham tells Richard Waters his views on racial discrimination in the US workplace

Life in the black middle class

In the mostly white and very affluent suburb of Greenwich, Connecticut, a stunt pulled three years ago by Lawrence Otis Graham still prompts antagonism.

It is a town that a large part of the east coast's corporate elite calls home. Graham, a black corporate lawyer from White Plains, another prosperous suburb to the north of New York city, took a job there as a busboy at the Greenwich Country Club.

His painstaking account of the minor indignities and everyday slights he encountered became a magazine cover story. It hardly ranks as a searing expose of racism; but in this prosperous corner of the north east, his detailing of the casual and unconscious racism of the club's white members struck a nerve.

Greenwich's racial credentials have taken other knocks since - most recently when four local students planted a message of racial hatred in that icon of American culture, their High School Yearbook.

And Graham, for his part, has gone on to other stunts. Among them was a rating of 10 of New York's best restaurants based on their treatment of blacks. (La Grenouille and the Russian Tea Room came out best; at The Water Club, on the East River, one fellow patron handed him a valet parking ticket and another his wife's coat.)

Graham's accounts of the indignities suffered by an Ivy League-educated, upper-middle class professional provoke mixed reactions from other blacks. What right does a man in his position have to complain about racism - particularly when he has had his nose surgically straightened, an act which he says is seen by many blacks as an act of betrayal?

Graham's observations about life in the black middle classes, though - and about how well or badly US companies are doing in nurturing black and other minority managers - have enabled him to carve out a place in the wider national debate about race.

The Princeton- and Harvard-educated lawyer says that affirmative action, the US's 30-year experiment with trying to reverse racial discrimination, has had a debilitating effect on companies. "Whites are beginning to say, 'What are we apologising for?' Race relations, in business and in society, have been defined as a zero sum game - if it is good for blacks, it must be bad for whites."

He adds: "There is a tremendous backlash against blacks in the workplace - and the O.J. Simpson verdict will make it worse."

Graham is not the only one to suggest that the racial tolerance and diversity for which many US companies have been striving since the 1960s could be threatened.

The jubilant reaction among many blacks to the O.J. Simpson verdict, and Louis Farrakhan's Million Man March this month in Washington, have left many white Americans feeling suspicious and betrayed. Rosemary Moss Kanter, a Harvard Business School professor, says the backlash is unlikely to be felt directly among the professional classes. But she adds: "We may see more of it in those sorts of jobs where workers feel neglected, underpaid, competing for scarce jobs."

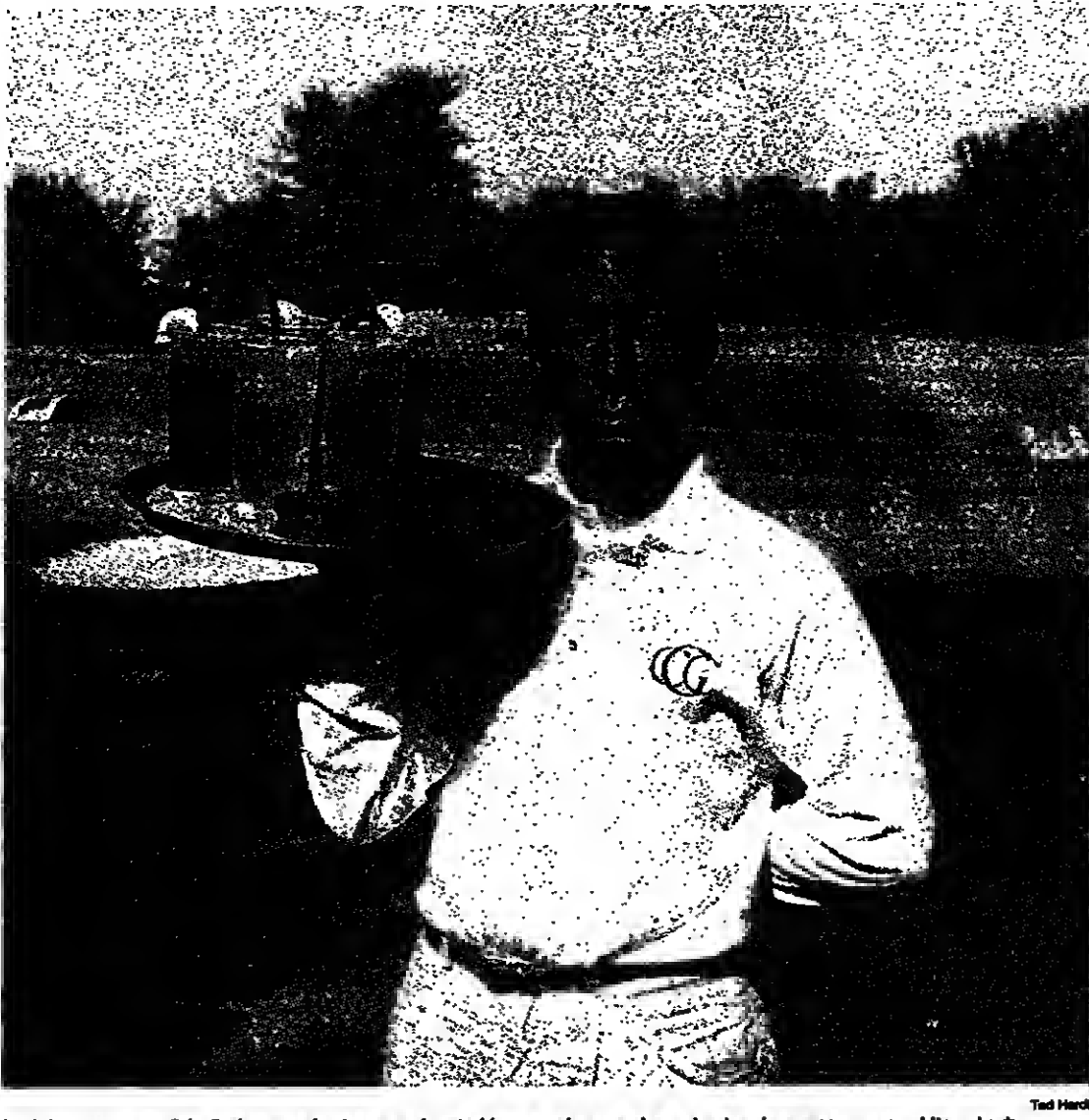
Kanter does not rule out a slide back towards the factory-floor fights that once marred working life in cities like Detroit.

According to Graham, who conducted a two-year study of racial diversity in US companies for a recent book, many of the initiatives launched by companies in the 1960s have taken root. Consumer products companies, in particular, have been driven by a need to understand their diverse customers better to bring in more blacks, women and other minorities.

Until now, though, too few have been successful in nurturing the careers of minorities who could become the next generation of senior managers. And they have left the few black executives who have been promoted to a senior level isolated, using them too often to assuage corporate guilt or act as figureheads for outside consumption.

In his latest book, Graham calls this the "Head Nigger in Charge" syndrome: a lone, high-ranking executive will often choose to accept the role imposed on them, rather than use their position to further the interests of others of their race.

His nine caricatures of such executives range from the "informant" (too eager to prove their loyalty to white bosses) and the "rubber stamp" (used by managers to clear decisions that they fear may appear anti-black) to the "self-flagellating basket case" (someone who internalises any racial hatred they have encountered).



No joke: Lawrence Otis Graham, an Ivy League-educated lawyer who posed as a busboy in a prosperous, white suburb

Guidelines for best practice

Mark Suzman on the launch of a UK programme to combat racism

10 per cent of the British population and 20 per cent of the workforce will be from an ethnic minority group. The research also demonstrates that, overall, minority groups are more likely to be better educated than whites, and suggests that ethnic minority businesses, while small in both number and size, are largely entrepreneurial and growing rapidly.

As Robert Ayling, group managing director of British Airways and chairman of Race for Opportunity, points out, such statistics suggest that a co-ordinated ethnic minority programme in businesses, fully embraced by senior management,

will not only help fight racism but should also lead to significant bottom-line results.

"We have great untapped resources here at home among Britain's ethnic minority communities," he notes. "Race for Opportunity sets a framework for businesses wanting to reach out to ethnic minority communities, whether as potential employees, as customers, as business partners or as community and education groups which they support."

To encourage this process, the group has published a set of guidelines on best business practice in dealing with ethnic minorities, com-

prising a wide range of recommendations on how to integrate ethnic diversity programmes into the mainstream of management.

Some of the suggestions, such as establishing a comprehensive strategic diversity policy for employees, have already been embraced by many companies. But as Cecilia Joseph, Race for Opportunity's director, argues, it is the other two areas that are relatively under-exploited by British businesses, with very few companies currently making any attempt to cater for the particular needs or preferences of minority customers.

"Ensuring that cultural and lin-

guistic diversity in the customer base is properly recognised in advertising, promotional literature and products can boost sales," she says, citing the success of WH Smith's recent launch of a set of minority-targeted cards.

The area of purchasing has even greater potential. "Ethnic minority businesses traditionally do quite well within their own communities, but suffer from a lack of management skills, limited funding and poor location which have historically curtailed business growth outside those areas," Joseph notes.

To combat this, the guidelines call on companies to target explic-

tive in charge of American Express's cards business, Barry Rand, head of marketing at Xerox, and Roy Roberts, head of General Motors' truck division. (In an act that provides a faint echo to Graham's recent stunt, Jack Smith, now chief executive of General Motors, once resigned from a country club outside Detroit that would not accept Roberts as a member.)

Many companies have failed to nurture their minority executives because, inevitably, white managers feel more comfortable with other whites, says Graham. "People want to mentor people who remind them of themselves." That deprives blacks of the informal guidance and protection that comes from having a senior executive looking out for their interests.

One answer - used by companies such as Xerox - has been to appoint black mentors formally, and to run black caucus groups through which informal networks can be developed.

Does this amount to an argument for more segregation - the separatist message of a Farrakhan? Not according to Graham, though he adds: "It's the only way we're going to succeed. It's the way prior groups have succeeded. People sought out other people who were similar to them."

Kanter - whose most recent book, *World Class*, includes a discussion of how businesspeople in Miami have fought to overcome the city's racial and ethnic divisions - agrees that initiatives being taken by many businesses will counter the separatist tensions.

"There may be tensions at the national level. We may slide back a bit," she says. "But at the local level, people are concerned about bridging these gaps."

In the meantime, Graham is not about to let his message be lost on a white suburb like Greenwich. "People forget how much business is conducted on the golf course and in the country club," he says.

Member of the Club: Reflections on Life in a Racially Polarised World. Harper Collins, \$25.

Minority-owned businesses for potential supply contracts. "We're not asking companies to accept second-best," Joseph emphasises. "We're just suggesting that they give minority businesses a chance." The message is starting to get through. Already 18 leading companies, ranging from Boots to McDonald's, have signed up for the programme and more are expected to follow shortly. Observes Norma Treasure-Garwood, chief executive of the Birmingham-based Imami venture, which places graduates from ethnic minority backgrounds with companies: "The opportunity is there if we can provide the framework of support, guidance and authority". Race for Opportunity's supporters intend it to do just that.

Guidelines for Business, Race for Opportunity, 8 Stratton Street, London W1X 6AH. Tel 0171 629-1600.

FAST TRACK
Genset

Amid the inevitable collection of high-technology companies seeking entry to France's new stockmarkets for fast-growing companies due to open next February, a rather different type of business stands out very clearly.

Tucked away in the 12th arrondissement of Paris, with laboratories just outside the city and offices in San Diego and Tokyo, Genset is tackling a "hot" subject on the borders of academia and business: human genetics. Founded in 1989 after a chance meeting between Marc Vasseux, a professor at Paris University, and Pascal Brandy, a venture capitalist, it now claims to be one of the world leaders in the science of bioinformatics.

One division of the business specialises in the large-scale production of DNA molecules, at a rate of some 1,000 a day, to consistent quality using a method of synthesis patented by the company.

Most orders go to research laboratories in the US, France, Japan, the UK and Germany, and most requests are received via the Internet.

The second activity does just the reverse, as Brandy puts it: "breaking down human DNA to analyse its constituent parts - one of them each day out of a total of some 30m. In combination with the Genset genome research centre, Genset is attempting to map the 'promoter' sequences which determine whether genes in a particular DNA molecule are active or not."

The aim is to establish alliances with pharmaceutical companies; they will exploit its analyses in the development of new drugs - on which Genset will claim royalties. It may also attempt to develop certain products on the gene.

The company now has 120 staff, including about 70 who work on research and development, and will have invested FF100m (€15m) this year alone. If its current plans to raise FF120m by the stock market go ahead, it expects to be employing 250 staff within the next two years.

Such short-term timescales are important for the group, especially in its mapping project.

"There is really a worldwide race," says Brandy. "The next two years will be absolutely critical."

The company has attracted investors' money to the tune of FF140m in three rounds of investment up to now, and Brandy says that there has been a compound interest rate of return of 50 per cent a year.

But while turnover has risen steadily and is likely to exceed FF30m this year, he admits losses continuing until 1997.

He is confident that Genset will prove attractive to investors for two reasons. One, because he says there are not two other companies in the world carrying out the same work, and therefore, "much more demand than we can meet".

Second, he argues that the payments made by pharmaceutical companies simply to access the company's genome maps will provide a good return, even before the potentially vast amounts it could make in alliances and developing its own products.

"We are at a very rare time in the beginning of a new industry," says Brandy.

"I don't know how it will be structured, but I am sure it will be part of it."

André...

Learning to read between the lines

The puzzle about the net book agreement (NBA) is why it took so long to die. This cosy cartel of oligopolistic interests has at last acknowledged the market forces message. Apologists for this indefensible position claim it will mean the end of small bookshops. Before weeping too many crocodile tears, try visiting Boston in the US where the small bookstores thrive without the NBA.

Defenders claim fewer books will be published, the less "commercial" never reaching the printing press. Maybe that is no bad thing and the selection of the fittest (most read-worthy) will occur before the destruction of the forests.

On the other hand, rejoicers at the end of this price-fixing system claim it must be better for the customer - cheaper books and real competition.

A new argument from the defence goes: "If we now have a free market with no exception, books will be subject to VAT." The bamboozling

bogey-men now cry "a tax on reading" or "a tax on knowledge" to frighten the fence-sitter on this issue. Of course this does not follow and is not an automatic consequence of the end of the NBA. Indeed, it is possible to argue that the NBA was the tax on reading, not its removal. Check the cost of the same British-published book in London and in the US and the answer is clear.

In business to keep your head while all about you are losing theirs means you haven't understood the problem. But to be impervious to the overtures of a serious headhunter is foolhardy.

A friend in executive search reports a strong, positive, perhaps paradoxical correlation between seniority of targets and ease of approach. The closer you get to the top of the FT-SE 100, the more chameleon and helpful the secretary and the more charming and polite

ADRIAN FURNHAM



the contact. Headhunter codes are understood: calls promptly returned; home numbers freely given. A director of a leading bank even appears to answer his own phone (surely a sign of our delayed times).

Isn't this Darwinian selection at work? You can't be head-hunted for a senior position if you don't return "personal" calls from people you've never heard of, or if you won't speak to callers unless your secretary/PA has grilled them first. And only the less successful will ask their PA's to inquire "He hasn't heard of you - what's it about?"

Moral: if you want opportunity to

knock, it's best not to have a sound-proof door.

The metric of incomprehensible, jargonistic, gobbledeygook is the fog test. How does it work? Find a passage of about 100 words ending in a full stop. Find average sentence length by dividing number of sentences by 100. Excluding proper nouns, very common words (photocopying), verbs with added endings, count all long, three syllable words. Add sentence length and long word score together and then multiply by 0.4.

Using this metric, a typical Wordsworth poem scores about 6, and a passage of Kingley Amis about 11. Times leaders tend to be a bit foggy, rising to 15, but there is nothing like an EU directive, insurance policy form or computer manual for a real pea-souper. But let's not assume because there is fog across the Channel that all Europe is isolated. We have heard of "jobsworth" awards given to pedantic and unhelpful people not prepared to put themselves out because "it's not worth me job, mate".

How about a "foghorn" prize for those detecting the densest fog?

One of the consistent findings from organisational development research is the evidence of the transition curve. What this shows is that any organisation involved in leading structural and/or cultural change tends to go through a very specific and predictable pattern

sometimes called the U Curve. At first, employees suffer shock and surprise, quickly followed by a helplessness sort of depression. Thereafter, there is mobilisation of the forces against the change agents or, indeed, anyone in the line of fire. Scapegoating individuals, as well as all the other organisational signs of stress - accidents, absenteeism, industrial action, and Luddism - occur in this phase. The bigger and the longer the change programme, the more intense this phase.

British prisons seem to be in the process of such a change. The transition curve would predict that it is about now that anger, despondency and scapegoating would be at its maximum. The literature says what the organisation needs most at this point is continuity of leadership, not more change, otherwise the downward cycle will be repeated. Our home secretary may well have acted in haste and exacerbated rather than improved the problem.

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MONDIAL ASSISTANCE

Women in Yorkshire are being trained to step into management roles, says Della Bradshaw

Better chance of a fair share

Managers in the north of England are being trained to be brash, bluff and, above all, male. The problem for potential women managers is that the actual still appears to live up to the stereotype.

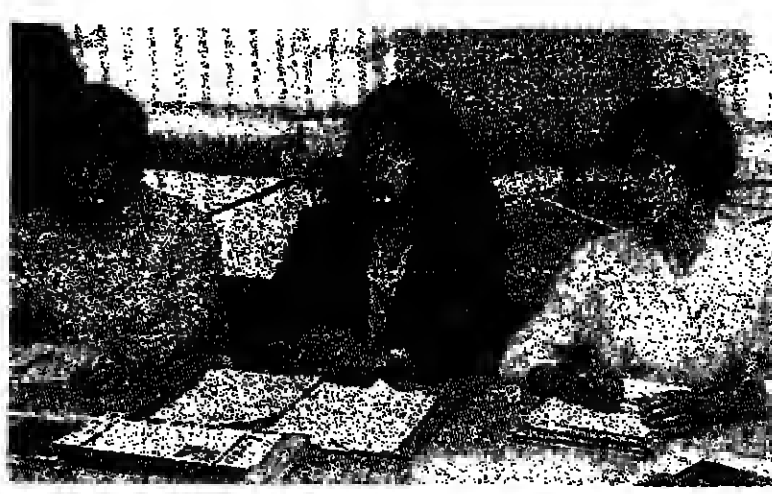
So much so that the European Social Fund, in conjunction with Calderdale and Kirklees Training and Enterprise Council, is trying to redress the balance by funding management courses in Yorkshire specifically for women.

At the University of Huddersfield every Wednesday morning, 11 women on the Women into Management course meet to discuss course work, strategy and information they have gleaned on their industry placements, which comprise the best part of the course. Some are planning to return to work after raising a family, others are simply looking for a new route through the "glass ceiling" or want a change of career.

"I knew I wanted to do something I really believed in. I didn't want to do something just to turn the wheel," says Sally Goodwin. A former further education lecturer in Epsom (England), her job placement is with Oxfam in Bradford. Her role involves organising fund-raising events and collections and recruiting volunteers.

"I'd really like to get into charities. I think it's wonderful," she concludes.

The job placements cover an elec-



Kathleen Taylor, Sheri Avery and Joyce Fox consider their management options

tric range of industries and institutions, directly reflecting the interests of the women involved. One is working in the information technology centre of Bretton Hall, part of the University of Leeds, while another is wrestling with how to implement the ISO 9000 standard for the procedures within the University of Huddersfield. Two have moved into marketing, one into training, one into printing and others into charity work.

The placement has to be right for both the trainee and the company, says Sue Lundy, training co-ordinator, and often involves the women coming

up with the idea of where they would like to work. "They are all self-motivated. This course is not for the faint-hearted," she says.

This is the second such course and a third is planned. Although Lundy found difficulty in finding work placements for women from mixed courses, she believes the students from the two women-only courses have proved their worth in the local community and so it is becoming progressively easier to find placements. "If any of these women came along to you for an interview you'd say 'Yes, I can do something with her'."

"There's no doubt that there is a benefit to the company," says Kathleen Taylor, a former nurse with a higher national diploma in business studies who is now implementing a computerised transport system for an NHS rehabilitation centre. But like the other students she is adamant that she is not doing a job for free - a common complaint about training placements. If she had not taken charge of the computer system the project would have floundered, she believes. "They'd have got along without the system, and eventually it would have been implemented - by Christmas or next year."

The experience to the students is paramount, says Carol Ellis, who has migrated from primary teaching to computing. "It's giving me experience that no one would pay me to get."

The course is intended to give the students, all of whom have a university degree or equivalent qualifications or experience, the required expertise to complete the NVQ4 (national vocational qualification 4) Certificate in Management.

The certificate requires the participants to demonstrate that they have completed nine units of competence in four key areas: people, finance, operations and information. Most of the students think they will be lucky if they can document five of the nine units by the end of the year, although they can rely on previous experience - accredited prior learning - to swell

their portfolios.

The most difficult section is finance, which requires the students to follow the company through a whole financial year - the timing of the course makes that impossible.

At the end of the year the sections completed are certificated. The rest of the course can be completed later - although the pressures of a full-time job are likely to make this unfeasible.

Finding a job at the end of the course would seem easier than the statistics suggest - the latest census of employment shows that only 25 per cent of management positions were held by women nationally and only 22 per cent in Yorkshire and Humberside.

According to Lundy, some students drop out even before the course is complete to take up job offers.

Getting a job that is suitable, however, could still prove difficult, concedes Joyce Fox, who has three children under five. "I am prepared to do the work, but it has to be flexible."

The students believe the course is characterised by a mutual help ethos which would be difficult to foster in a mixed or all-male group. One of the marketing specialists, Sheri Avery, is assisting another colleague to draw up a marketing plan, for example. Another is helping those who are not computer-literate to master the information systems. "The group as a whole is quite good at setting up contacts," says Taylor. "We look after each other."

NEWS FROM CAMPUS

Triple bonus to promote technology

Companies in the UK which want to promote technology management skills can now apply to the Department of Trade and Industry for scholarships to send their employees back to school.

Each company can apply for three scholarships of £2,500 each to send employees on five, one-week university courses in subjects such as software development and corporate strategy. The applications are administered by the Jupiter Consortium.

Jupiter UK, (0)181 977 9033.

Bankers opt for mobility

The changing face of the high street bank, with increased mobility among the workforce, has persuaded the Chartered Institute of Bankers to adapt its professional qualification into an honours degree.

From next autumn anyone studying for the CIB's associate diploma will automatically be awarded a degree from Ulster, in Manchester. The degree involves four years' part-time study - the same

as the associateship. Existing bankers will be encouraged to "top up" their qualifications to a degree. CIB UK, (0)171 623 3331.

Lotus blossoms in Tennessee

The University of Tennessee's business school has spearheaded the move to adopt Lotus Notes, from the Lotus Development Corporation, to establish a consistent messaging environment on the campus. The university will equip 30,000 personal computers with the package to improve communications between academics, students and businesses to reduce the need for meetings.

UT: US, 615 974 5061.

Carsberg opens account at LBS

Sir Bryan Carsberg, secretary general of the International Accounting Standards Committee and former director general of the Office of Fair Trading, has been appointed as visiting professor of accounting at London Business School. LBS: UK, (0)171 262 5050.

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Tel: 0171 386 9522 LONDON
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BUSINESS TRAVEL

Tube strike hopes

Hopes of averting a 48-hour Tube strike in London rose after management met the RMT rail union last week to talk about working conditions. The RMT has called a strike from noon on Tuesday November 7 until noon on November 9 over its claim for a 6 per cent pay rise. Other tube unions have already settled for 3 per cent. London Transport believes it can run more than the 60 per cent of trains it has during the previous RMT stoppages.

And so to bed

Following British Airways' announcement that it is to begin providing wood-paneled cubicles for first class passengers, Airbus Industrie has suggested to airlines that they begin installing bedrooms in their cargo holds. Michael Skapinker writes. BA rejected the idea of beds in the cargo hold, saying passengers would find them too claustrophobic. Instead, the BA cubicles have seats which recline fully to become beds. Airbus argues, however, that airlines which adopt this approach have to reduce the

number of first class seats they offer. Its solution means the number of seats can remain the same. Airbus proposes creating five compartments, each with two bunks, in the hold, linked to the main cabin by a staircase. The compartments, which could be installed in A330 or A340 aircraft, would have audio and video facilities and reading lights. The compartments could either be installed in new aircraft or built in the cargo holds of older models. Passengers would sit in their seats in the main cabin for take-off and landing before retreating down stairs. The compartments could also be converted into offices.

East Europe plans British Midland, the privately owned UK airline, which is starting daily flights to Prague, plans to expand further into eastern Europe, but significant regulatory problems have to be overcome first, managing director Austin Reid said last week. He called on the Czech government to allow it a second daily flight to match its competitors on the fast-growing route. British Airways and the Czech national carrier Ceska Aeroline. Cathay Pacific, the Hong Kong carrier, is to increase flights to Toronto, Auckland and Johannesburg.

Bangkok floods

Flooding that already has clogged major roads in Bangkok is expected to worsen in the next few days, officials warned last week. Roads in the Thai capital were inundated Wednesday morning after local residents destroyed sand-bag embankments that they believed were worsening flooding around their houses. Another cause of the flooding was the tides, which pushed up the level of the Chao Phraya river last week. Central Bangkok and its main business districts have remained mostly unaffected by serious flooding.

City winners

Singapore has overtaken Hong Kong to top Fortune magazine's 1995 list of best cities for business, backed by its geographic setting, skilled workforce and selective immigration policy, the magazine said. Hong Kong has fallen to sixth place. The San Francisco Bay area was second, followed by London, New York and Frankfurt. The rankings were based on a survey of executives and economic development experts worldwide, conducted by Fortune magazine and consulting firm Arthur Andersen.

Likely weather in the leading business centres

	Mon	Tue	Wed	Thur	Fri
New York	20-25	20-25	20-25	20-25	20-25
London	10-15	10-15	10-15	10-15	10-15
Frankfurt	10-15	10-15	10-15	10-15	10-15
San Francisco	10-15	10-15	10-15	10-15	10-15
Paris	10-15	10-15	10-15	10-15	10-15
Prague	10-15	10-15	10-15	10-15	10-15
Toronto	10-15	10-15	10-15	10-15	10-15
Auckland	10-15	10-15	10-15	10-15	10-15
Johannesburg	10-15	10-15	10-15	10-15	10-15

Not all business trips are short – you may find yourself having to relocate. Richard Donkin offers advice for those staying on

How to be a smart mover

I was just another meeting until the managing director leaned over and asked: "How would you like to see the pyramids every day? We're establishing an office in Cairo and I want you to run it." It doesn't always happen like this. You might have been hankering after a foreign posting, or a spell abroad could be expected for those who want to progress. The foreign posting used to be fairly straightforward. The company did everything, from finding a boarding school for the children to organising a house with servants and sports club at the other end. Today, however, because of the costs of sending an individual overseas – easily two or three times the cost of a home employee – many companies are cutting their contributions. Mr Phil Turner, a senior con-

sultant at Employment Conditions Abroad, which supplies data on overseas living costs and employment packages, says: "The time to identify questions is before you are offered the job and not when you have accepted." So what do you need to know? Here is a checklist. ● Salary: You will be presented with a package, typically including a notional home-country salary plus an amount to cover extra living costs. It is important to understand the various elements of pay and costs and how they match up abroad. Who pays the income tax? If it is the individual it may be more than the home rate. Or there may be no tax at all, as in the Gulf states. The tax position is more grey in some countries – either the authorities are lax about collecting tax or they do not pay too much attention to salaries.

In these cases it is not untypical for a salary to be paid into an offshore account and an amount to cover living costs paid as "salary" to the employee. The danger here is that some countries, such as India, have become wise to such practices and companies that persist with this without declaring the full salary can risk penalties. This system is still normal, however, where foreign exchange controls make repatriation of savings difficult. ● Social security and pension arrangements: There are restrictions over how long a UK citizen living abroad can stay in a company pension fund but the Inland Revenue tends to be reasonably liberal in this area. It is important, both for pension arrangements and your salary position upon return, to make sure that your notional home salary will grow

in line with those at home. ● Cost of living: Data is collected by consultancies such as RCA, a trade organisation which supplies information to subscribing client companies, but it does not provide a service for individuals. You can decide whether you want your children to be taught in the system they are used to or whether you want to send them to a local school. ● Spouses: even though the term is used for political correctness, in most cases the spouse is still a wife. The difference today is that the wife might have a job just as good, or better, than that of the husband. Some companies may try to find work for a partner in the new country, although this is unusual. ● Domestic staff: You may have been used to paying a cleaner at home. In some foreign postings you might have a small army of staff. In India it is not unusual to have a driver, a cook, a cleaner, two security guards and a gardener. You may have legal obligations to pay their medical bills. There is a moral obligation too. If their child needs to marry or

falls ill or if they get into debt, you might be expected to help. ● Clubs: The employer may pay the membership costs of a local sports and social club, particularly if you can argue a business case – that all your contacts will be there. ● Housing: The secret is to have the ideal rental property and a good estate agent. Big conglomerates pay well to house their people in a new property with all modern conveniences. Renting agents are fastidious about the condition of the property. The smallest paint chip must be rectified. ● Health: In some countries it's sensible to have a bag of plasma on hand. Where you contract something dodgy in remote parts the standard advice is to get on a plane home. In some countries, such as Russia, you may have to show an "Aids free" certificate at immigration.

ment in some cases. Understanding the postal system, how to write cheques or how to open an orange juice carton may seem trivial problems but collectively they can send some expatriates rushing for the analyst's couch. A tip from one old stager is to "live like a local. If you go there and stay in a small enclave of your own nationals you might as well not bother."



● Pets: Ask yourself: are you going to a place where dogs and cats are eaten? ● Travel: "Look and see" visits are often allowed beforehand. Many employers also pay for a trip home once a year. In countries with import restrictions there may be a limited choice of cars. ● Culture: This can be a real source of anxiety, and even lead to the failure of an assign-

ment in some cases. Understanding the postal system, how to write cheques or how to open an orange juice carton may seem trivial problems but collectively they can send some expatriates rushing for the analyst's couch. A tip from one old stager is to "live like a local. If you go there and stay in a small enclave of your own nationals you might as well not bother."

Stop ignoring us" sounds like a plea from a minority group. But women ranging from a medical charity director to insurance executives last week sent a clear message to airlines, hotels and car hire companies. At a conference on women business travellers, they complained about their treatment by the travel industry. "Don't assume I'm a secretary," said one. Another added: "All staff should assume all single women to be VIPs."

Make room for a fair approach to women

According to a survey by Chambers Travel, a corporate travel agency, more than a third of UK business travellers are female. Most women travellers believe advertising is aimed at men, and 45 per cent said airline cabin staff pay better attention to men. It is often small details, particularly on airlines, that cause irritation. "I'm short I can't reach foot-

rests," complained one executive. Hotels were another subject of complaints. Stories were told of male guests automatically being presented with bills for meals, and of women being made to feel uncomfortable in bars or obliged to retreat to their rooms for a lonely meal. Some 64 per cent of those taking part in the survey said they generally chose room service


over a meal in the restaurant. Hotels have made efforts to meet these complaints. Measures range from clotheslines and detergents in rooms to "security" floors. "But women say they don't want these," says Valerie Ferguson, general manager of the Ritz-Carlton hotel in Atlanta. Just 32 per cent want women-only floors on hotels – and many believe they would

actually be a security risk. Security is a big factor. In hotels, 78 per cent want confidential room number allocation. "I don't want the reception staff shouting out my room number to the whole hotel," said one woman at the meeting. Many said car hire companies were a particular concern: 89 per cent want to be able to hire cars with telephones or security alarms,


while others highlighted the problems of returning cars to remote, dark places late at night. Another problem is loneliness. Organisations such as the City Women's Network, and its worldwide partner, International Alliance, can pass on contacts and information; while Global Network, a new organisation, can put you in touch with others

going to the same destination. Ultimately, it is up to individuals. "It's attitude," said one executive. "I was in Milan recently and I went out on my own, had a nice meal in a restaurant – and I didn't take a book to read!" Others agree. "It's being treated as an individual," said one. "Think of yourself as a person, not a woman." ■ City Women's Network: 01895 272178; Global Network: 0171 72 9565

Kate Bevan



CATHAY PACIFIC



GENTLE TOUCH

Swire Group

The Heart of Asia.

Cyber sightings

● The Energy Information Database (www.enr.nl/etl/main.html), run by the Netherlands Energy Research Foundation, has an excellent range of links to about 150 worldwide energy sources. Straightforward and helpful; no frills - exactly what this kind of database site should be.

● The Municipal Bond Scandals web site (<http://home.nantsoft.com/munibond/index.htm>) is a guide to problems affecting the tax-exempt bond industry, by former Smith Barney banker Michael Lissack. Interesting.

● Bank of America's new site (www.bankamerica.com) has nice graphics and offers a Money Tip of the Day as well as a range of good informative links. It also features an intriguing "Build Your Own Bank" concept. Worth a browse.

● Strategic Management Group (www.smginc.com) is a global business training and management development organisation. Their site has extensive details of seminars and business simulation exercises. Have a look if you're in the personnel or training sector.

● Internet French Property (www.french-property.co.uk/index.htm) is a visually pleasant, informative site specialising in farms and houses for sale in France, which features good background information and a price range index for prospective buyers.

● Oop! And after everything we said last week about jumping the gun... Allied Dunbar (www.alliedunbar.co.uk) sent out a bugily self-important press release - which actually managed to get its own URL wrong - last Wednesday trumpeting the site's ambitious virtues. It turned out to have nothing more than a picture of Marketing Director Jerry Grayhurn saying: "I'd really like to stop and show you around but... come back at the weekend." Many companies have yet to realise the concept of negative goodwill - if you ask people to make an effort to seek out your site, you really have to make an effort to give them something worthwhile. I'm sure that Allied's site is just *not* by now though...

● Numismatists Online (www.numismatists.com) is a nice idea for coin collectors, featuring online rare coin auctions. Easily laid out and well explained for the first-time user, it gives you the chance to practice bidding in a mock auction before diving into the real thing.

● Wasala Communications (<http://www.wasala.com/fi/wasala>) is a Finnish marketing and PR firm offering a consultancy service to businesses wanting to export to, invest in or set up in Russia. Straightforward and useful, with an e-mail response for more details.

● Internet Law Review is a monthly paid-for publication available electronically or on hard copy from December. Among other issues, it will cover IT-law and the Internet, commercial security and encryption, using contributors from North America and Europe. Subscription is \$220 (£142) a year and details are available from www.thinck.com/publications.html. Meanwhile, details of this week's Internet Law Symposium in Seattle are available at www.discovery.org/ils95

● San Francisco-based merchant bank Hambrecht & Quist have put up a good site (www.hambrecht.com), with useful material in the Technology, M&A and venture capital sectors. Nicely laid out and user-friendly.

Stephen McGookin
steve@mcgook.demon.co.uk

Financial Times on the World Wide Web

www.ft.com

or

www.usa.ft.com

Updated daily



Tim Jackson

The fax was short and to the point: "What's wrong with your blasted phone?" it read. "Every time I call you, I hear nothing but a piercing whistle from your fax machine. Ring me back now."

That fax and the frosty reception which met my apology prove that beta-testing, or trying out unfinished versions of computer programs, is a hazardous affair.

The program in question, due to be released shortly, was the successor to Delrina - a fax communications package, WinFax Pro. WinFax Pro for Windows 95, as the new product is known, takes advantage of the facilities of Microsoft's new operating system, and has new features.

It can print out a report after sending each fax, so the sender has written proof of transmission for any court of law. It can save phone bills by cutting a third off the sending time of each page. It can send a message to a pager when faxes come in - and can do so selectively, by beeping the owner only

after the arrival of faxes from specified people.

The program also provides

"The fax and the frosty reception proved a simple point: beta-testing, or trying out unfinished versions of computer programs, is a hazardous affair"

do-it-yourself voice mail. It can take incoming messages for a single person, but also allow the caller to leave messages for different people by pressing different numbers on the telephone keypad. That is useful for people like me who work from home.

I pestered Delrina's London staff to send me a test copy. A few weeks ago, a helpful but reluctant executive brought me a 'beta' version.

The jargon in the computer industry refers to the early, unstable versions of the programs as 'alphas', the complete versions that still contain a few errors as 'betas', and the package that has been designated as ready for release to manufacture, or RTM, as 'gold'.

But there are betas and betas. Whereas in the old days software houses would allow a beta out of the door only if they believed it to be almost perfect, it has today become standard to let outsiders loose on software that is incomplete or non-functioning in some significant way.

That was how it was with this one. The first beta I saw was unable to do anything but send a simple fax - and it would promptly crash afterwards, requiring a restart of the computer. A later beta I installed last week was much better. But the voice-mail bit that had attracted me in the first place still didn't work; instead, incoming calls were picked up and given the fax treatment.

It is no criticism of Delrina to say that I spent a dozen fruitless hours

trying to resolve the problem. Doubtless the final version will be as reliable as the company's past products. But on any reasonable valuation of my time, it would have been cheaper to forget the test and buy a new answering machine.

After this experience, it was particularly fascinating to read a feature in *Information Week*, a technology magazine, about the thousands of beta testers in the US who actually like messing about with programs that do not work properly. For many of them, beta testing is a hobby.

But there is a key difference between testing non-functioning software and tinkering with non-functioning cars. While the latter tends to be done at home on Sunday afternoons, plenty of beta testing is done in work time. Testers persuade their company that it is somehow in its interest for them to spend their time in this way.

Yet the paradox of betas is that the tester is doing a favour to the software company, finding bugs

that would require hundreds of hours of the time of expensive technical staff - and doing so for nothing.

"It has today become standard to let outsiders loose on software that is incomplete or non-functioning in some significant way"

ing. In one celebrated case, the so-called Windows 95 Preview Program, 400,000 people actually paid \$30 to Microsoft for the right to try out early versions of the new operating system and to send the Seattle software firm error reports. Not only were they unpaid for this work: the testers did not even receive a free version of the real Windows 95. Their betas will self-destruct at the end of 1995.

This month, Netscape Communications has gone one better. The internet software firm has turned the beta test of its Navigator 2.0 browser into a giant competition, with prizes awarded to those who find faults in the package most quickly. Minor glitches will earn a Netscape T-shirt or a coffee mug; more serious errors - 'show-stoppers' that cause the entire computer to seize up, or security problems that allow hackers to read messages intended to be secret - will be rewarded with hard cash. What testers should not expect is thanks; the company warns that bug reports sent in by e-mail may receive only automated replies.

Crazy? Perhaps. There are few other industries in which a company could expect consumers to trust a product after treating it as an Aunt Sally to be demolished. Effective? Certainly. By giving testers an incentive to take their bobby seriously, Netscape has probably found a way of testing its product tested thoroughly and quickly at low cost. If only I could get that voice mail package to work, I'd participate myself.

Tim Jackson can be reached at Tim.Jackson@gobox.com

Club class on the Internet

Executives have infobahn travel plans, writes Victoria Griffith

Kenneth Boyle, a Boston-based physician, has just returned from his first multimedia trip: a jaunt to Cincinnati organised entirely through new software, online services and the Internet.

"I was far better prepared than I've ever been before on a business trip," said Boyle. "I not only knew the address of my hotel, but had a map printed out showing me how to get there. I knew how to get to my business appointment the next day, and I got some pointers on interesting things to see in my spare time."

Business executives are increasingly turning to the infobahn to make travel plans. Only one per cent of airline tickets in the US are booked through the Internet and online services, but the figure is rising fast, say service providers.

About two million online surfers already reserve air tickets or hotels through the information highway, according to CompuServe. Many are business executives. Online service

Prodigy says 30 per cent of its travel service users are booking business travel. Most of these were small businessmen who did not have access to a corporate travel agent, said Michael Darcy, spokesman for the group.

Other online services say they have noticed increased demand for cyberspace travel information from companies' in-house travel agencies. New products are flooding the market to meet demand. The online services offer a growing number of travel-orientated sites, offering products like CompuServe's Way to Go, which provides lists of hotels, convention centres and even the location of cash dispensers.

The Official Airline Guide Electronic Edition - OAG - reserves airline tickets and offers information on discount travel packages. Software group DeLorme provides detailed maps of almost every US destination, as well as lists of hotels, restaurants and other places of interest.

Car rental agencies and

hotels are also joining the cyberspace travel business. A growing number of services allow users to book rooms and reserve cars online.

One of the most popular ways to book airline seats in cyberspace is through Sabre Interactives' Easy Sabre product, which provides information on flights worldwide. Sabre, owned by American Airlines, has joined forces with WorldView Systems on a service - Travelocity - providing information on travel and reservations.

The product will even tell business executives where to find a secretary in Manhattan after midnight, or how to find a translator in Prague.

Travelocity will be available on the Internet and online services CompuServe and Prodigy after March 1996. Sabre will continue to offer some of the features of its old service. You can store a file on Sabre, so that if you are a vegetarian or prefer to sit in an aisle seat, the computer will automatically make a request each time

you book, says Darcy. To ensure you get the best deal, Sabre keeps searching for cheaper flights after you have booked.

It may be a while before cyberspace replaces travel agents, however. Although airline reservations are straightforward, most hotel rooms and hire cars cannot be booked through the information highway. Most travellers still have to use the telephone.

Another problem is that, except for air travel, most information is limited to the US. CompuServe has a product called Travel Britain, but the service is not nearly as comprehensive as the US version. Other countries have been left out of the cyberspace travel agent altogether. And very little information is available in any language other than English.

The international market will grow with time. Given the success they have experienced in the US, multimedia travel services look set to expand rapidly over the next few years.



The FIRST TRAVELLER in CYBERSPACE

Online bank era dawns

By Louise Kehoe

The Security First Network Bank established by Cardinal Bancshares - a small Kentucky savings and loan institution - is the first financial institution to conduct true online banking over the Internet.

SFNB's pioneering effort may influence the growth of Internet banking. Larger financial institutions are watching for clues as to how consumers respond and to see whether the cyberbank can live up to its "Security First" name.

Concerns about Internet security exacerbated by incidents in which supposedly secure software has proven vulnerable - have made banks cautious. SFNB claims to have created a "virtual vault" for each customer account, using a "trusted" computer operating system from Hewlett-Packard, the second largest US computer company, as well as encryption and user authentication software, and firewalls.

"We have overcome the problem that has prevented banks from transacting over the Internet," said James Mahan, SFNB's chairman.

Perhaps cyberbanking's biggest draw is that the SFNB is open 24 hours a day, seven days a week. Customers will be able to conduct standard personal banking tasks such as paying bills, transferring funds

from one account to another and checking the balance of an account.

Nor are there queues at the counters in the "virtual lobby" of the SFNB which are staffed by computer renditions of R2D2-style robots (<http://www.sfnb.com>).

But waiting for images to download from the Internet over a modem may persuade users that a bus trip to their local bank is not such a bad idea.

SFNB also faces competition from more than 20 US banks - including Chemical Bank, Wells Fargo and First Interstate - that have formed partnerships with Intuit, the leading personal finance software company, to enable users of the popular Quicken program to access information from their accounts and pay bills electronically.

Services offering stock prices, information about mortgages, loans and retirement funds as well as insurance are flourishing.

Some of the most innovative include BankAmerica's new Web site which opened a week ago with an invitation to users to "build your own bank". By filling in a form, users can tailor the information presented to fit their interests.

A student, for example, might be presented with information about obtaining loans for college fees. Someone close

to retirement age would automatically be routed to information more relevant to his interests.

One of the largest mortgage lenders in the US, Bank of America, has also chosen to put an emphasis on property purchases at its Web site.

Hyperlinks to real estate firms throughout the US enable users to search through lists of homes for sale and then to link back to the bank in order to apply for financing (<http://www.bankamerica.com>).

Among the biggest attractions of the Internet for consumers, including consumers of financial services, is the ability to "shop around" so as to compare costs and advantages.

The insurance industry is taking this to heart in a new service that goes live today. Insweb will enable consumers to seek quotes from a range of companies and brokers on life, home, car and medical insurance.

The service, established by a group of 25 insurance companies and related organisations, is the first "marketplace" on the Internet for insurance information and commerce.

Insweb plans to enable users to purchase insurance online. In a pilot program next month, residents of the state of Utah will be able to buy car insurance via the Internet (<http://www.insweb.com>).

Quebec sees 'rendezvous virtuel avec l'histoire'

By Stephen McGookin

Whatever the result of today's independence referendum in the Canadian province of Quebec, both sides' arguments have been notable for the way they have been thrashed out in cyberspace.

Quebec, with liberal Ontario and the more conservative cities of the west coast, may be the dominant influences shaping Canada's national political agenda; but the chief concentration of Internet users is found in Halifax, Nova Scotia; an eastern city with several research and technology centres. That may explain why the opinion polls conducted via the Internet seem to be all coming down in favour of a "No" vote; regardless of the closeness of the issue in the real world.

One "quick and dirty" poll put up by Jim Shaw at www.ontug.org/QuandD, for example, showed a majority of some 75-25 against separation over the weekend. But the best overall referendum information site seems to be at <http://web.idirect.com/~evajquebec95/index.html>, which includes a public news forum and details of the latest polls.

The French-language service of the Canadian Broadcasting Corporation will be posting up-to-the-minute details - "un rendezvous virtuel avec l'histoire" - on its Web site at www.radio.srcc.ca/radiation.

The Comité Pour Oul (www.quebec.oul.org/fr/index.htm) has a nifty set of biographies of the cause's leading players, including details of groups such as the Network of English-Speaking

Quebecers for Yes.

The "Non" grouping (www.comite-non.qc.ca/english) lays out its case in a very user-friendly, straightforward way, with a weekly newsletter showing how their cause has been gaining support.

Both sites are bilingual. The officially-sanctioned sites are tame compared to the acerbic debate on the Usenet newsgroups, like can.politics or soc.culture.quebec.

Contributions range from the panic-stricken - "Our money will be worthless and we'll be forced to speak French" - to the pragmatic, ready with advice for potential refugees from an independent Quebec.

The constitutional issue may be laid to rest by tonight's verdict but the debate promises to continue on the Internet.

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ARCHITECTURE / SPORT

Hollow monuments testify to the bloody madness of dictators

I have always felt that visiting the Hayward Gallery is a bit like visiting Hitler's bunker. The sensation became reality last week with the opening of "Art and Power - Europe under the Dictators 1930-45". The sealed concrete shell of the gallery is now filled with the artistic detritus of 15 terrible years of totalitarianism and fascism in Spain, Italy, Germany and Soviet Russia. It is the thirteenth of the major series of European cultural exhibitions promoted by the Council of Europe and it will be at the Hayward until January 21 1996, when it travels to Barcelona and Berlin.

The contents of this exhibition were built on blood and madness and it is very hard, even 30 years later, to give a cool critical appraisal. It is an exercise that raises more questions than it answers. The one area that is perhaps easier to examine now is the architecture of the four regimes. Certainly the exhibition's researchers have dug deep to represent and explain the dictators' building ambitions. The organisers have focused on three capital cities: Rome, Berlin and Moscow. Spain and the civil war is covered in a more general way.

In the Hayward's dimly lit halls the visitor is confronted with an overview of the Paris International Exhibition of 1937. The French organisers of the world's fair placed the Soviet Russian pavilion opposite the German pavilion, so that communism appeared to confront fascism directly. The German pavilion was designed by Albert Speer. It is a gigantic tower topped by an eagle gripping a swastika. Speer described this monstrous building in his diary as "checking the onslaught of communism".

Hitler, Mussolini and Stalin all saw that architecture could be the physical embodiment of their manic dreams. Stalin appeared to want to bring palaces to the people in an old-fashioned way: chandeliers and malachite in the Moscow Metro for the people and complete restoration of the Czarist palaces of St Petersburg. Franco bore a sense of the drama of death: his monu-

ment, The Valley of the Fallen outside Madrid, is really a terrifying tomb for himself.

The Italian section of the exhibition was by far the best. I suspect this is not simply because of the way it has been selected, ordered and captioned, but because there is much serious artistic and architectural quality in the work. The Italian fascist regime was more tolerant of contemporary art, and artists and architects seem to have been happy to work for the regime. Mussolini encouraged modern architecture and his two earliest achievements were the new seaside town of Sabaudia and the superb railway station in Florence. But it was Rome that was to preoccupy him because its mere presence lent lustre to his own imperial ambitions. His exploitation of Rome was both damaging and rewarding. His decision to build the Via della Conciliazione leading up to Saint Peter's destroyed a huge slice of the Renaissance quarter between the Vatican and the Tiber while opening up amazing views. The construction of the Via dell'Impero smothered a section of the Roman forum.

However, the new city EUR (Esposizione Universale di Roma, 1942) to the south of Rome - built in a strange, stripped-down classical style and looking like a de Chirico painting in three dimensions - is far from being an architectural failure. Good architects such as Moretti and Terragni persisted with modern buildings which can be admired today free from their political associations.

Away from the inspiration of Rome, the architecture of Russian communism and the German Third Reich is dead and pointless. Little survives in Germany except the grotesque models and visions of Albert Speer, who did not feel that the brand of Neo-Classicism he devised for Nuremberg and Berlin was in any way totalitarian. He wrote in his diaries, "Rather it was characteristic of its era and left its impression upon Washington, London and Paris as well as Rome, Moscow and our plans for Berlin."

He was wrong because the



Manic dreams: propaganda art from the Spanish Civil War

sheer scale of his plans for Berlin, which he frequently compared in size with the works of the pharaohs of Egypt, depended upon slave labour to build them and vast ordered human displays to fill them. His great granite parade ground was strong enough to support a thousand tanks, and his Great Hall, designed as a monument of universal strength, led to a vision of mad authority. Speer's move from the man in charge of building to the man in charge of destruction, as minister for

armaments and war production in 1942, has a terrible symmetry about it. Soviet architecture had nothing to redeem it. It is horrifying to see its scale and the endless parade of triumphant collective workers with their banners. The numerous Palaces of the Soviets are grandiose and without meaning. President Ceausescu's Palace of the Triumph of Socialism was still unfinished as communism collapsed in Romania, and is the only heir to this school of power-mad architecture.

This is an exhibition that reveals the sham world of the dictators without exposing the horror. It raises the question, can you separate art and architecture from the political systems they serve? Architecture is a mirror of society and this exhibition shows only too clearly what happens when that society is built on collective violence and ludicrous tyranny. The hollow monuments give it all away.

Colin Amery

'Sprint soaps' have replaced athletics

It is easy to get off on the wrong foot with Professor Peter Radford.

The head of British Athletics has had a few run-ins with the media and is not one to accept its gloomy world view. Why is the sport in such turmoil, I asked him at the Birmingham headquarters of the British Athletics Federation.

"It doesn't feel that bad from where I'm sitting," he countered. "The British press have become obsessed with a contrary view of reality." He argues that the coverage of track and field has been replaced by a series of personal dramas, "sprint soaps".

Christie versus Radford was probably the biggest. Linford Christie, Britain's world and Olympic champion 100m runner, spent much of the summer wrangling semi-publicly with the BAF about how much he was to be paid per meeting.

Radford appeared at the time to be taking a firm line with the star but somehow never managed to convert that into a position of moral superiority.

"I don't know that there was a problem with Linford. At the beginning of the year we have to deal with athletes and their agents," said Radford. His mane of white hair gives him an almost scholarly appearance but his manner is all brusque middle-management.

"It's not unreasonable for runners to negotiate their price. Negotiations go on in all walks of life." He maintains there was never any personal animosity. "There was never a stand-off. We have a perfectly good relationship," said Radford. "I've never had a cross word for Linford and he's never had one with me."

Clearly, Radford and the BAF were working from a shrinking budget and dealing with a performer who wanted more. In the next few weeks the federation will reveal a loss for the past financial year, probably about £350,000. Set against a 1993-94 surplus of £250,000, a financial reverse of, say, £600,000 out of annual income of £7.7m is not to be laughed off.

Christie's demand for more money was also impossible to countenance as an example to



Field leader: Radford at Rome's Olympics in 1960



Edwards and middle-distance runner Kelly Holmes - the audiences for domestic competition seem to be shrinking. TTV has been the BAF's broadcasting partner since the mid-1980s. In those far-off days of Coe, Cram and Ovett there were as many as 27 athletics meetings broadcast each season. Now there are a fraction of that number and the independent channel's appetite for running, jumping and throwing seems limited.

Radford openly admits that the BAF is having discussions with other broadcasters about TV rights after the 1996 season when the current agreement expires. It is essential.

"We are the only country in the world where athletics sup-

ports itself by a series of televised events," Radford emphasised with some pride.

Sponsorship follows the broadcasting and it is in this area where there has been some drift away from a sport that seems to be losing its clear focus and market in comparison with rivals such as football, rugby or Formula 1.

Media people pick up the curious "vibes" from the athletics heartland. Soon another feud ignited. Colin Jackson, world champion in the 110m hurdles, announced that he would boycott every British meeting next year with the exception of the Olympic trials.

Jackson was humiliated by a dressing-down he received from Radford about the runner's decision to appear for money in Padua, Italy, rather than in the British national championships. "I have made up my mind that after the way Radford spoke to me in his office, lecturing me like a schoolboy and virtually accusing me of lying, I can have nothing more to do with the man or his meetings," said Jackson, normally the mildest and most equable of men.

In his 18 months at the BAF Professor Radford has made enemies. Important employees have departed yet are still prominent players in the sport. Many figures in the related fields of promoting and marketing sports events have no great love for the former academic and sprinter, who won a bronze medal for Britain at the 1960 Olympics.

Everyone involved in British athletics agrees that what Radford brings to the top job is total integrity and a passion for the sport at the grass-roots (where it has seldom been healthier). They compare his *amour propre* against such legendary wheelers and dealers as Primo Nebiolo, head of the International Amateur Athletics Federation.

However, a few insiders are beginning to feel that in the TV studios and the agents' boardrooms, the executive chairman is going to have to show rather more Nebiolo and a bit less Christie of Fire.

LEGAL NOTICES

UNITED STATES BANKRUPTCY COURT FOR THE DISTRICT OF OREGON

In re: COLUMBIA WESTERN, INC. Debtor
Case No. 95-3194-epj

NOTICE REGARDING ORDER APPROVING DISCLOSURE STATEMENT, FIXING TIME FOR FILING ACCEPTANCES ON REJECTIONS OF PLAN, AND PLAN CONFIRMATION HEARING

To all creditors and shareholders of Columbia Western, Inc. (the "Debtor"), holders of all classes of the Debtor's 7% Convertible Subordinated Debentures due 1997, and all other parties in interest: PLEASE TAKE NOTICE that by order dated October 4, 1995, the Bankruptcy Court approved the Debtor's Fourth Amended Disclosure Statement dated September 14, 1995 (the "Disclosure Statement") regarding the Debtor's Third Amended Plan of Reorganization dated September 13, 1995 (the "Plan"), and established the following schedule regarding confirmation of the Plan and related matters:

1. November 20, 1995 is the last day for filing written objections, according to meeting the Plan. Objections must be filed in the Debtor's Court, 1001 S.W. 5th Avenue, 40th Floor, Portland, Oregon 97204, and copy simultaneously mailed to the Debtor, the Chapter Trustee of the Debtor's Reorganization, and their respective attorneys. Creditors filing objections must also appear at the confirmation hearing to voice their objections.

2. THE HEARING ON CONFIRMATION OF THE PLAN WILL BE HELD ON Thursday, November 23, 1995, at 10:00 a.m. in Courtroom #1, 1001 S.W. 5th Avenue, 40th Floor, Portland, Oregon 97204.

3. Creditors objecting to the Debtor's full DISCLOSURE STATEMENT pursuant to C.F.R. 1141.01 (3) and Bankruptcy Rule 2004(a) shall file a written objection to the Debtor's DISCLOSURE STATEMENT, and such objections may be obtained from the undersigned counsel to the Debtor, COLUMBIA WESTERN, INC. By its attorneys:

David C. Williams, Esq.
Daniel C. Williams, Esq.
A. David Williams, Esq.
COWEN & KELLAROS
260 Franklin Street
Boston, MA 02110
(617) 951-2265

IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION

IN THE MATTER OF UNISTAT GROUP PLC

IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was on the 15th day of October 1995 presented to His Majesty's High Court of Justice for the confirmation of the reduction of the share premium account of the above-named Company by £240,227.

ANY CREDITOR or shareholder of the said Company desiring to oppose the making of an Order for the confirmation of the said reduction of share premium account should appear at the time of the hearing in person or by Counsel for that purpose.

A copy of the said Petition will be furnished to any such person requiring the same by the undersigned solicitors on payment of the regulated charge for the same.

Dated this 30th day of October 1995

ASHFORD MORRIS CRISP
Broadwalk House
5 Appleton Street
London EC2A 3JA
Ref: SAW/CB/221/27
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Solicitors for the said Company

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THE Macmillan APPEAL

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SPOT THE REFUGEE

There he is. Fourth row, second from the left. The one with the moustache. Obvious really.

Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left. You see, refugees are just like you and me.

Except for one thing.

Everything they once had has been left behind. Home, family, possessions, all gone. They have nothing.

And nothing is all they'll ever have unless we all extend a helping hand.

We know you can't give them back the things that others have taken away.



UNHCR
United Nations High Commissioner for Refugees

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It may not seem much. But to a refugee it can mean everything.

UNHCR is a strictly humanitarian organization funded only by voluntary contributions. Currently it is responsible for more than 19 million refugees around the world.

UNHCR Public Information
P.O. Box 2500
1211 Geneva 2, Switzerland

OIL & GAS DEVELOPMENT CORPORATION

PRE-QUALIFICATION FOR APPOINTMENT OF FINANCIAL ADVISER

"EXPRESSION OF INTERESTS"

The Oil and Gas Development Corporation (OGDC) - a 100% Government Of Pakistan (GOP) owned corporation, which is currently in the process of being converted into a Public Limited Company intends to offer for sale a part of GOP shares to the Public through stock exchanges. For this purpose applications offering services as Financial Adviser are required for pre-qualification.

The GOP contributed fund, through which the OGDC has been financed stands at Rs. 10,005 billion as on 30th June 1994. Upon conversion of OGDC into a Public Limited Company this fund or a part thereof, will be changed into Paid-up-Capital of the new company. Financial Adviser's responsibilities will include performing all activities leading up to the floatation of GOP shares including all preparatory work, structuring the sale, underwriting arrangements, implementing the actual sale process and the related post sale activities.

Applications are invited from (local and foreign) investment banks, brokerage houses, management consultants/organizations for offering financial advisory services giving the following information:

- Experience of capital market transactions in Pakistan and abroad.
- Experience in the Oil and Gas sector.
- List of projects of similar nature undertaken, including previous Oil and Gas sector privatization experience.
- List of international affiliates with their confirmation letters.

Expression of interest should be submitted to the undersigned latest by 13th November 1995. Upon pre-qualification a copy of the TOR will be provided to the pre-qualified firms.

Qamar Sayeed Awan
Acting General Manager (Finance)
Oil and Gas Development Corporation
Markaz F-8, Islamabad (Pakistan)
Phone: (92-51) 853913
Fax No. (92-51) 958939

OPENINGS



MUNICH
Jonathan Miller seems to do nothing but opera these days, judging by the production credits at the world's major opera houses. His latest stop is Munich, where his new staging of Donizetti's "Anna Bolena" opens tonight. The title role is sung by Edita Gruberova.



NEW YORK
The Metropolitan Museum of Art pays tribute to the British painter Howard Hodgkin (b.1932) with a survey of his work over the past 20 years. Around 50 paintings will be on show, ranging from early examples of Hodgkin's fully mature style to recent works which have never before been exhibited.



LONDON
At the Queen's Theatre tonight, drag performer Lily Savage opens in the "all laughing, singing and dancing" "Prisoner Cell Block H", with music and lyrics by Don Batty and Peter Pinne.

TURIN
The opera season at the Teatro Regio opens tomorrow with the first of eight performances of Wagner's "Die Meistersinger von Nürnberg". The staging by Graham Vick is borrowed from Covent Garden, where it was first seen in 1993. Turin has a new cast, headed by Wolfgang Brendel as Sachs, and the conductor is Dietfried Bernet.

Designer classics unveiled

Jackie Wullschlager on a new publishing venture by Everyman

Ninety years ago, an eccentric editor conceived the obsession of his life: to publish, cheaply and elegantly, the 1,000 classics which would create "the most complete library for the common man the world had ever seen". Title number one was Boswell's *Life of Johnson*, number 1,000 was Aristotle's *Metaphysics*. Started with £10,000 capital, J.M. Dent's Everyman series sold 50m books in half a century.

To anyone who reads English literature and was born before 1970, the name Everyman strikes a chord. It calls to mind those plush green endpapers with the art-nouveau scroll of the motto, "Everyman, I will go with thee, and be thy guide" - words spoken by Knowledge in a Tudor morality play. Until the paperback revolution in the 1960s forced it into decline, Everyman evoked self-education opportunities for the ordinary reader.

"Night and day he reading," wrote V.S. Naipaul of his hustler-hero the Mystic Masseur, who sends for box-loads of Everymans in Trinidad and ends up honoured by the Queen of England. Forty years on, Naipaul himself is an 'Everyman' author. This month, a new series, Everyman Contemporary Classics, is launched with the aim to do for modern writing what the original series did for the classics.

In 1990s designer editions - bound in red cloth with gold markers, pin-striped jackets and photos of author-as-superstar - come *Catch-22*, *Midnight's Children*, Naipaul's *A House for Mr Bisswas* and other recent novels. They are beautifully crafted books, well-priced - at £12-£15 for titles available nowhere else in paperback - and introduced by big names (Amis on Bellow, Updike on Updike).

They are also fascinating cultural products which reflect developments in literary taste - the changing role of fiction, shifting definitions of a classic - this century. To give recent fiction the patina of a classic is a typically 1990s idea. In the past five years, the term "classic" has become sexy; it fits our values of romance and nostalgia. Eleven million people are now watching the BBC serialisation of *Pride and Prejudice* - almost as many as watch *EastEnders*. Last year, *Middlemarch* was a best-seller.

Jane Eyre, selling 100,000 copies a year, is Penguin's most popular title. And where Penguin used to be almost alone in the classics market, rivals have entered the field at every level, from the downmarket Wordsworth editions, at £1 a book, to the Everyman series, relaunched in 1991 on the model of the scholarly French Pléiade editions.

Like J.M. Dent in 1906, David Campbell, publisher of Everyman Contemporary Classics, has to choose titles that will sell and thus finance the expansion of the series. So a comparison of the two launch lists, 90 years apart, speaks volumes about popular taste. What leaps to the eye is the enhanced status of the novel today. On Dent's 1906 list, there are biographies, fairy tales, essays, but no novels; only gradually did what his editors called "the tyrannous demands of fiction" make an impact. The present list is comprised almost entirely of novels, and as interest in the Booker Prize - to be announced on November 7 - demonstrates, it is the novel that is the popular literary form today.

There are many social reasons for this: in a time of less formal education, the novel of all genres makes the least formal demands on its readers; it is also the literary form which most easily lends itself to adaptation by television and film, and so on to mass popularity.

If the Contemporary Classics list is more democratic, it is also more international. In contrast with the 1906 list, not one of its authors was born in England. Campbell admits that his list is a personal choice, though he is backed by an eminent editorial board which includes Seamus Heaney and Malcolm Bradbury. Most people would agree, however, that the titles are among the most significant works published from 1950 to 1991. And few English novels of that period can match their stature. Why not?

Cumulatively, the introductions suggest a reason. Each stresses the universal "Everyman" nature of the work, and how this relates to the culture from which it emerged. "All the important events of the first 30 years of Indian independence are to be found in *Midnight's Children*," writes Anita Desai. "The *Adventures of Augie March* is the Great American Novel. Search no further," says Martin Amis.



Personal choices: Everyman's David Campbell

Everyman Contemporary Classics	
Bellow The Adventures of Augie March
Updike Rabbit Angstrom
Heller Catch-22
Naipaul A House for Mr Bisswas
Solzhenitsyn One Day in the Life of Ivan Denisovich
García Márquez 100 Years of Solitude
Levi The Periodic Table
Morrison Song of Solomon
Rushdie Midnight's Children

1906 Everyman Library

Boswell The Life of Samuel Johnson
Lockhart History of Napoleon Buonaparte
Andersen Fairy Tales
Hawthorne A Wonder Book & Tanglewood Tales
Byron Child Harold's Pilgrimage
Kingston Peter the Whaler
Kingston The Three Midshipmen
Lamb Tales from Shakespeare
Marcus Aurelius The Golden Book & Meditations
Bacon Essays

What these books imply is a correlation between decisive moments in a nation's history, and its ability to produce great novels. As Charles Dickens and George Eliot emerged out of newly industrialised, imperial Victorian England, so Bellow and Heller came from an America turning itself into a world power, Rushdie from the new freedom of post-independence India.

England during this period, diminishing in importance and losing self-confidence, by contrast threw up no novelists as innovative. On the excitement and newness of the US in 1961, Philip Roth wrote "the actuality is continually outdoing our talents, and the culture tosses up figures almost daily that are the envy of any novelist".

New social and political situa-

tions demand new forms of literature in response - thus the radical absurdity of Heller, or the originality of Rushdie's epic fantasy. Original style, as Amis says when introducing Bellow: "is not something grappled on to regular prose; it is intrinsic to perception."

A third difference between the lists is the relation between writer and audience. Introducing *Song of Solomon*, Reynolds Price points out that while pre-20th-century writers, "Dostoyevsky or Jane Austen, for instance, could possess a generally accurate sense of their potential readers' minds; and their work could be guided... by their canny estimate of those readers' expectations", a writer today is "lonelier and less certain" about "who out there may attempt to read [him]".

For the reader, this works inside out. The Victorians looked for answers in the condition of England - novel - Dickens, Mrs Gaskell. But readers today have a global outlook. In England, we read Updike's *Rabbit* tales of Middle America, Toni Morrison's account of a black family from the South, Naipaul's story of growing up in Trinidad - all written in their own distinctively un-English English - to understand our own experiences.

One of the joys of the new list, and its introductions, is that it illuminates parallels across continents - the links, say, between García Márquez's magic realism, Heller's absurdism, Rushdie's fantasy.

As the list expands, it promises to become a superb library for anyone interested in post-war fiction.

Theatre/Ian Shuttleworth

Fun with Jolson

An incredible phenomenon occurred at the Victoria Palace: the entire audience of the musical *Jolson* consistently responded to its star Brian Conley as if he were the man himself, and as if Jolson meant everything to them. Admittedly, this was a partial opening-night crowd, but Rob Bettinson and Paul Jury's second bio-musical collaboration (following the success of *Buddy*) does, on this showing, seem to have that indefinable "it".

Musical biographies of musical stars are often difficult to pull off, as - strong though the music may be - their subject's lives turn out not to be all that dramatically interesting. Al Jolson's life falls into this category: the meat of the story, his family's emigration from Lithuania and young Al running away from home to work in vaudeville, is referred to only in passing. The stage story simply covers two later segments of Jolson's life: stardom in the 1920s, and his comeback in the 40s. Neither episode is imbued with unique, compelling drama.

The show is more than redeemed by a combination of ingredients. First, the cut-and-paste narrative is given a strong element of continuity, particularly in Act One, where the first eight or nine scenes follow naturally upon one another, building a strong foundation for the more selective story-telling that follows. The character of Jolson is a hoon as well: capricious egotism and pig-headedness offset by disarming magnetism.

Then there is Conley himself. I

recall cordially disliking his last West End appearance in *Me And My Girl* as being too determinedly chirpy even for that show, but here he shows a fine awareness of when not to milk the comedy, playing the Jewish sardonicism with finesse.

His vocal impersonation of Jolson, to these untutored ears, is remarkable, although now and again his phrasing grows a little too playful. In a concession to modern sensibilities, only one scene is played in blackface.

Sally Ann Triplett gives sterling support as Jolson's third wife, Ruby Keeler, although there is never any danger of stealing the spotlight from Jolson and Conley. John Bennett excels in the thankless role of Louis Epstein, Jolie's manager and whipping boy, and John Conroy steals a few scenes as his sardonic dresser.

The production values are as big and bold as one would expect, only occasionally tipping into glitz for its own sake. And, naturally, so many instantly recognisable numbers are crammed in that the audience wants to sing along, and is given its chance in the final (frankly over-long) concert segment.

Buddy ran for seven years at the Victoria Palace; I would not be surprised if *Jolson* enjoys similar longevity. When the catchphrase "You ain't seen nothin' yet" rings out, we know that in fact we have seen it all before, but are having so much fun that it doesn't matter.

Victoria Palace Theatre, London SW1 (0171 834 1317).

Inspector calls again

The West End will soon be full of theatres roughed up by Stephen Daldry's production. Virtually back to back with the dismembered Duke of York's, where his *Rat in the Skull* has just opened, the Garrick now houses his superb staging of *An Inspector Calls*, back in the West End for an avowed final run.

Somehow the set seems even more striking amid the velvet plush than it did in the National Theatre, where this production originated; while the play's message is even more unsettling for an audience that has just encountered beggars en route to the theatre. And, though it is now well travelled, the production has lost none of its dark brilliance and scalding power.

For those who missed the reviews first time round, Daldry gives an expressionist treatment to J.B. Priestley's play about the mysterious inspector who calls on a smug Edwardian household and proves their collective responsibility for the death of a destitute girl.

Ian MacNeil's set perches the Birtings' comfortable home like a doll's house on stilts above a sea of bro-

ken bricks and desolation, where ragged waifs wade through the gutter. This gives an electric shock not to the play itself, but to our perception of it. What might have seemed an old war horse with a social (and socialist) conscience becomes a blazing appeal to modern man to mend his ways.

The style is heavy-handed in places; Daldry is rather fast and loose with the volume control, pumping Stephen Warbeck's brooding music out so loudly that it threatens to deafen those in the stalls. Otherwise, this is still a startling reading that has you on the edge of your seat no matter how well you know the story. Performances are very strong, and the cast works well together, gradually building the atmosphere up to breaking point. Nicholas Woodeson, as Inspector Goole, does not have the restrained gravitas of Kenneth Cranham who first took the role, but replaces it with a ferocity that gradually comes into its own.

Sarah Hemming

Garrick Theatre, London WC2 (0171-494 5085).

INTERNATIONAL ARTS GUIDE

AMSTERDAM

OPERA/BALLET
Het Muziektheater Tel: (020) 551 9922

● The Flying Dutchman: by Wagner. Conducted by Graeme Jenkins and directed by Richard Jones; 8pm; Nov 4, 7

BALTIMORE

CONCERTS
Baltimore Museum Tel: (410) 396 8310

● American Art Posters from Turn of the Century: an insight into the American way of life through advertising posters; from Nov 1 to Dec 31

THEATRE
Center Stage Tel: (410) 685 3200

● Don Juan: by Molière in a translation by Christopher Hampton and directed by Irene Lewis; 8pm; to Nov 5

BRUSSELS

CONCERTS
Beau-Arts Tel: (02) 507 8200

● Belgian National Orchestra: Yuri Siminov conducts Rachmaninov, Medtner and Sibyllus; 8pm; Nov 3
● Conservatoire Royal de Musique Tel: (02) 875 5414

● Peter Donohoe: pianist plays Prokofiev's Sonata's six, seven and eight; 8pm; Nov 6

FRANKFURT

CONCERTS

Alte Oper Tel: (069) 134 0400

● City of Birmingham Symphony Orchestra: Sir Simon Rattle conducts Beethoven's "Symphony No.1" and "Symphony No.3"; 8pm; Oct 31

● State Orchestra of Dresden: Giuseppe Sinopoli conducts Busoni, Schoenberg, and Tchaikovsky; 8pm; Oct 30

LONDON

CONCERTS

Royal Opera House Tel: (0171) 304 4000

● Manon: directed and choreographed by Kenneth Macmillan to the music of Messiaen and conducted by Barry Wordsworth; 7.30pm; Oct 30; Nov 1, 2, 7

● Swan Lake: choreographed by Marius Petipa and Lev Ivanov. Viktor Fedotov/Anthony Twinn/Barry Wordsworth conducts Tchaikovsky; 7.30pm; Nov 3, 4 (7pm), 6

GALLERIES

Hayward Tel: (0171) 261 0127

● Art and Power: examination of the relationship between art and politics in the 1930s and 1940s. Europe where culture became an arena for the struggle between

communism and fascism; to Jan 21

Serpentine Tel: (0171) 402 0343

● Big City. Artists from Africa: sculptures, drawings, images and objects by contemporary artists from several African countries; to Nov 5

OPERA/BALLET
English National Opera Tel: (0171) 632 8300

● The Barber of Seville: by Rossini. Conducted by Jane Glover and directed by Henry B. Little from the original direction by Jonathan Miller. Soloists include Alan Ogie, Jean Rigby/Fiona James, Charles Workman and Gordon Sandison; 7.30pm; Nov 2, 4

● The Fairy Queen: by Purcell. A new production conducted by Nicholas Kok and directed by David Pountney. Soloists include Yvonne Kenny, Janis Kelly, Mary Hegarty and Yvonne Barclay; 7.30pm; Oct 31; Nov 3

Royal Opera House Tel: (0171) 304 4000

● Götterdämmerung: by Wagner. A new production directed by Richard Jones and conducted by Bernard Haitink. Soloists include Deborah Polaski, Vivian Tierney, Jane Henschel and Judith Howarth; 4.30pm; Oct 31

THEATRE
Dorset Warehouse Tel: (0171) 369 1732

● The Glass Menagerie: by Tennessee Williams, directed by Sam Mendes. Cast includes Zöe Wanmaker and Claire Skinner; 8pm; to Nov 5

National, Lyttelton Tel: (0171) 928 2252

● La Grande Magie: by Edouardo de Filippo in a translation by Carlo Ardito. Richard Eyre directs Alan Howard and Bernard Cribbins in de

Filippo's comedy; 7.30pm; Oct 30, 31; Nov 1 (2.15pm), 2

LOS ANGELES

OPERA/BALLET
Dorothy Chandler Pavilion Tel: (213) 365 3500

● The Abduction from the Seraglio: by Mozart. Conducted by Julius Rudel and directed by Michael Hamp. Soloists include Jorma Silvasti, Elizabeth Sanytko and Doug Jones; 7pm; Nov 4, 7

MUNICH

GALLERIES
Kunststiftung der Hypo-Kulturstiftung

● Felix Vallotton: retrospective of the Swiss-born Nabi group member; to Nov 5

OPERA/BALLET
Bayerische Staatsoper Tel: (089) 22 13 16

● Anna Bolena: by Donizetti. Conducted by Fabio Luisi and produced by Jonathan Miller. The cast includes Edita Gruberova, Vessalina Kasarova, Anne Salvan and Roberto Scanduzzi; 7pm; Oct 30; Nov 2, 6

NEW YORK

CONCERTS
Carnegie Hall Tel: (212) 247 7800

● Argerich and Kremer: pianist Martha Argerich and violinist Gidon Kremer; 8pm; Nov 1

● Beaux Arts Trio: all-Beethoven programme; 8pm; Nov 2

● Orchestra of St. Luke's: with soprano Barbara Hendricks. Bernhard Klee conducts Schubert and Mozart; 8pm; Nov 4

GALLERIES

Guggenheim Soho Tel: (212) 423 3500

● Dieter Appelt: retrospective with more than 60 paintings and sculptures; to Nov 5

OPERA/BALLET
New York City Opera Tel: (212) 307 4100

● La Bohème: by Puccini. A new production conducted by Christopher Keene and directed by Christopher Keene; 8pm; Nov 2, 5 (1.30pm)

● Temples of the Golden Pavilion: by Mayuzumi. A new production directed by Jerome Sirlin and conducted by Christopher Keene. Based on a novel by Yukio Mishima in an English translation by Christopher Keene; 8pm; Nov 3

● The Magic Flute: by Mozart. Conducted by Randall Craig Fleischer and produced by Lotti Mansouri; 1.30pm; Nov 4

● Turandot: by Puccini. Conducted by Guido Ajmone-Marsan and produced by Jonathan Eaton; 8pm; Nov 1, 7 (8.30pm)

PARIS

CONCERTS
Champs Elysées Tel: (1) 49 52 50 50

● Festival Orchestra of Brescia and Bergamo: with pianist Zoltán Kocsis. Iván Fischer conducts Bartók's "Concerto for Piano and Orchestra No.2"; 8.30pm; Nov 7

● Festival Orchestra of Budapest: with pianist Zoltán Kocsis, mezzo-soprano Ildikó Komlósi and bass Kolos Kovács. Iván Fischer conducts Bartók's "Concerto for Piano and Orchestra No.1"; 8.30pm; Nov 6

● French National Orchestra: with violinist Mstislav Rostropovich. Georges Prêtre conducts Berlioz, Fauré, Saint-Saëns, Messiaen, Homberger and Schnittke; 8pm; Nov 4

● Orchestre du Gewandhaus of Leipzig: Kurt Masur conducts Strauss' "Metamorphoses" and Beethoven's "Symphony No.3"; 8.30pm; Nov 3

GALLERIES
Centre Georges Pompidou Tel: (1) 42 77 12 33

● Hybert, Quardona and Roudenko-Bertin: running in conjunction with "Femine-Masculine", three artists of different styles produce works that demonstrate the relationship between sex, the body and sexual differences; to Jan 1

OPERA/BALLET
Opéra National de Paris, Bastille Tel: (1) 47 42 57 50

● Eugène Onegin: by Tchaikovsky. A new production produced by Willy Decker and conducted by Alexander Anisimov. Soloists include Gerlinde Lorenz, Solveig Kringsborn/Galina Gorchakova, Anthony Michaels-Moore; 7.30pm; Nov 4

● Les Variations D'Ulyssee: a new production choreographed by Jean-Claude Gallotta to the music of Jean-Pierre Drouot; 7.30pm; Nov 6

WASHINGTON

CONCERTS
Kennedy Center Tel: (202) 467 4600

● Pittsburgh Symphony Orchestra: with pianist Hae-Jung Kim. Alexander Dmitriev conducts Tchaikovsky's "Piano Concerto" and "Symphony No.4"; 8.30pm; Oct 30

WORLD SERVICE

BBC for Europe can be received in western Europe on Medium Wave 648 kHz (463m)

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07.00 FT Business Morning

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European live coverage until 14.00 of European business and the financial markets

17.30 Financial Times Business Tonight

Midnight Financial Times Business Tonight



Samuel Brittan

Motives not full story

It is one of the minor scandals of our time that Professor Ronald Coase was never given one of the senior economic chairs at an ancient British university. Although this distinguished economist wrote a pioneer demolition of the bogus natural monopoly justification for Lord Reith's BBC which was based on a supposed spectrum shortage, he has spent the last few decades in the US.

But it is difficult to imagine a more English figure, as we were reminded in a recent all-too-short visit to London. He has not a trace of an American accent and even mentions cricket. Perhaps the English economic establishment has been too obsessed with copying the formalism of American economics, while Americans themselves have been more prepared to recognise a different type of talent, expressed in clear English.

Coase has never forecast next quarter's GNP nor pronounced on the equilibrium exchange rate of the franc. He was awarded the Nobel Prize in 1991 mainly for two simply written, but profound, articles. One was about why we have business firms and do not all buy and sell our services individually in the market. The other (named by others "the Coase Theorem") was about what orthodox economists call externalities or social costs, but which he insists are related to the legal structure and to the costs of carrying out transactions hitherto ignored in the textbooks.

Today, however, I want to turn to his discussion of a precursor, entitled Adam Smith's *View of Man*, in his *Essays on Economics and Economics* just published in paperback by the University of Chicago Press. Even among so-called educated people, almost the only known teaching of Smith is the quotation from *The Wealth of Nations*: "It is not from the benevolence of the butcher, the brewer or the baker that we expect our dinner, but from their regard to their own interest. We address ourselves, not to their humanity but to their self-love, and never talk to them of our own necessities but of our own advantages."

Thus to many people Smith is just a synonym for selfishness and the rat race. Needless to say, this is a travesty of the real Adam Smith, who in 18th century fashion was a moral philosopher just as much as a



Smith's morality explained by Nobel Prize-winner Coase (right)

political economist, and many other things besides - he even lectured on astronomy.

A few opponents of market economics do realise that Smith had a larger range and are fond of quoting - equally out of context - the opening sentence of *The Theory of Moral Sentiments*: "How selfish soever Man may be supposed, there are evidently some principles in his nature which interest him in the fortune of others, and render their happiness necessary to him... the greatest ruffian, the

ardent violator of the laws of society, is not altogether without it." According to this school of thought, Smith has simply been hijacked by the Thatcherites and is in truth the precursor of communitarianism, the "stakeholder" theory of the firm and much other current nonsense.

Unfortunately it is easier to ridicule the opposing extreme interpretations than to say what exactly Smith's view was of human nature and its relation to political economy. *Moral Sentiments* was written by Smith as a young lecturer. Although he revised it at the end of his career, he never produced a full, coherent view of human motivation and incentives. Indeed, there is only one cross-reference between the two books.

Moreover, I have to confess that I have never been able to read *The Theory of Moral Sentiments* to the end. It has seemed to me a work of armchair psychology, and in my most idealistic youthful phase I wanted to be an empirical psychologist. (*The Wealth of Nations* itself is not all an easy read and even at a gathering of Smith enthusiasts I could not find anyone who

had read the whole book.) Coase has helpfully extracted the gist of Smith's moral psychology and related it to his political economy. A clue is provided by a sentence which occurs just before the famous passage about the butcher and the baker: "In civilised society, man stands at all times in need of the co-operation and assistance of great multitudes, while his whole life is scarce sufficient to gain the friendship of a few persons."

There are many other wise words which could usefully fill a much longer article than this one. But I must try to hold down the reconciliation to a couple of assertions.

● Benevolence is strongest among close family and friends, extending partially to professional associates. But it becomes weaker when applied to millions of fellow countrymen, let alone the whole human race.

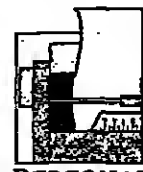
Smith has another purple passage about how a British subject would moralise a great deal about a disaster which swallowed up the inhabitants of China, but it would be less likely to cause him to forgo a single night's sleep than the loss of a single finger of his own hand. Coase asks whether it is different with any of the more recent tragedies such as Bangladesh (or Bosnia).

Smith himself simply accepted the successively weaker circles of obligation that people felt to those furthest away from them and favoured forms of society that did not put an excessive weight upon them.

● (And this is the more difficult doctrine). Even if benevolence were much greater, we would not have the knowledge to further the interests of humanity directly in normal commercial life. A businessman should be a good citizen and not for instance dump lead into rivers. But he will do most good for his fellows if he concentrates on profitability rather than trying to maximise exports, set an example to others, "save the earth" or follow any other fashionable nostrum.

Smith believed that the human species had many failings, but possessed instincts, both benevolent and selfish, which in combination might enable it to make a go of things, given luck and a wise political and institutional structure. Which is just about it.

A careful prescription



PERSONAL VIEW

Rationing is a fact of life in the National Health Service in the UK, as in other publicly financed health systems. The question is not whether, but how, to ration.

While there are real strengths in the ways that the NHS rations, we can do better, and the topic is both important and urgent. What is more, it is not one simply to be left to the experts.

When the NHS was founded in 1948 the intent was (in Nye Bevan's words) that every citizen should receive "the best that medical skill can provide": not simply a decent minimum, but the best.

The current secretary of state, Mr Stephen Dorrell, reaffirms this commitment, saying: "I see the NHS not as a safety net service, but as a universal provider of high quality health."

Over the intervening years, however, this intent has become much more difficult to meet in full, primarily because medicine does not stand still. "The best that medical skill can provide" is something dramatically different - and in total, vastly more expensive - than it was in 1948. This transformation continues year by year and the potential bill rises faster than our collective willingness to fund the NHS.

The NHS currently costs some £42.4bn a year, accounting for 15 per cent of government spending and more than 6 per cent of GDP. It is a lot of money, but it needs to be seen in context.

It represents roughly £570 a head per year, whereas a single day intensive care can cost much more than this - typically £1,100 in a London hospital, although in Dorset the figure last year was between £800 and £900 a day.

Some will argue that there would not be a problem if only the government would fund the NHS more generously, and

Rationing in the health service is inevitable, but there are ways of improving the system

if the health service eliminated inefficiency and excluded all treatments that offer little benefit.

I have sympathy with both lines of argument, but it is unwise to rely on them fully to resolve the dilemma in light of the evidence of history.

Chunks of service have in fact been clipped off the NHS over the years: dental services, for example, and optical services, because medical possibilities have grown faster than our collective willingness to pay.

What the NHS could pay for at one time, it can no longer afford. Thus rationing decisions are made as well as on current spending levels and its decisions about specific changes that it wants to make at the margin.

● This total amount is allocated down through the levels of the NHS, primarily on the basis of weighted capitation (ie on amount per head, adjusted for age, deprivation and disease patterns), to use to buy services from hospitals, community health services and general practitioners. Where GPs are fund holders they also buy some hospital services for their patients.

Essentially, there are no clear service entitlements and few exclusions. Rationing in the individual case is done by

the clinicians concerned, whether that be the GP, the hospital consultant, a clinical team or some combination of them all.

The advantages of these arrangements are real. The British public would much prefer that decisions about priorities among patients be made by doctors rather than by managers or politicians, and that is the way in which they are made in the NHS, albeit within the overall resource limits ultimately decided by government.

Nevertheless there are some real dangers, namely:

● Rationing based essentially on individual clinical judgments may operate unfairly between individuals. Who you are, who your doctor is, how articulately and per-

tinuously you argue your treatment more than it should. It is the old conflict, in the distribution of benefits, between the advantages and disadvantages of discretion in determining entitlements.

● Implicit rationing may result in activities that are of small benefit - extra investigations, excessive prescribing, unduly aggressive treatment - simply because doing something is easier than doing nothing. In the inevitable tension between individual and community medicine, the latter may receive less emphasis than it should.

● Collectively, implicit rationing conceals the need for hard choices. It is by definition less transparent than explicit

rationing. As the gap widens between what the NHS can offer and "the best that medical skill can provide," the politicians and the public need to know that this is happening.

It is not good enough to place the distasteful and increasingly onerous task of rationing solely on the shoulders of the clinicians and tell them to close the gap between need and provision by trying even harder.

So, how can we do better? There are, I believe four main ways, while preserving the undoubted strength and flexibility of our arrangements.

First, government and the health authorities/commissioners should give better support to the clinicians, by continuing to improve the evidence on effectiveness and costs currently available to them, and by indicating their own views on priorities.

Second, the need for rationing should be minimised by ensuring that nothing is done that the patient does not want, that marginal therapies are excluded, that waste is eliminated and that the NHS is properly funded for the levels of service that the government is pledged to provide.

Third, public understanding and involvement in these issues of choice need to be increased, and the decisions made need to be better explained.

Fourthly, we have something to learn by following closely the emerging experience of some other countries and jurisdictions that are trying to face up to these dilemmas, such as New Zealand, Sweden, the Netherlands and the State of Oregon.

Robert J Maxwell

Mr Maxwell is chief executive of The King's Fund, the independent health policy think tank, and editor of *Rationing Health Care*, published by Churchill Livingstone, £48.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to "line"). Translation may be available for letters written in the main international languages.

Outrageous EU farmers plan

From Mr Terry Wynn MEP.

Sir, In "Deadlock over compensation for farmers" (October 25), Caroline Sonthey reports the situation as though it were a crisis. This proposal is an outrage. It will allow member states at national level to compensate farmers for currency movements. What other

industry is compensated by governments for currency fluctuations? Why is agriculture so special?

My explanation of the vote in the European parliament recently on this very proposal said "there is no justification for agricultural producers alone being shielded from the

pressures which arise from EU currency fluctuations".

As far as I am concerned this proposal can stay deadlocked in Council. It should never be there in the first place.

Terry Wynn
Paris de l'Europe,
67000 Strasbourg,
France

Welcome plea for courteous smokers

From Mr Charles Wilson.

Sir, I see that Philip Morris is again taking out full page advertisements to present its message in the smoking/no smoking debate.

I can assure the company that I usually try to be courteous in my relations with other people, and I wish I could say the same for many of the numerous smokers I encounter, not all of whom are polite enough to ask if their smoke disturbs other people present, and some of whom are downright rude in defence of their "civil liberty".

But there are circumstances where it is not easy for smokers politely to ask those present if we wish to share their habit. Recently, we went to the theatre. The auditorium was rather stuffy, and a number of those present were looking forward to the interval, so we could get a breath of fresh air. A similar number of smokers were in such a hurry to get nicotine into their lungs that cigarettes were in hand as they trailed out of the auditorium, and lighter hit tobacco as they passed the door.

Non-smokers had a choice between having a drink in a smoky bar, standing in a smoky lobby, or going outside (fortunately it was not raining). And this in a country where it is illegal to smoke in a public place except in clearly designated smoking areas. I was courteous enough to refrain from calling the police.

So Philip Morris's appeal for courtesy is to be encouraged. May I suggest that it takes matters further by adding the following message to its packets: "Please respect the wishes of your fellow citizens before using this product."

Charles Wilson,
19, allée Vauban,
Eysines, SW France

High cost of UK rail freight re-merger

From Mr Charles McDowall.

Sir, I read with the utmost dismay your report that the government could contemplate selling the Trainload Freight companies as a single entity ("Rules for US rail bidders are changed", October 20).

It is of critical importance to the nation's regional economies and the development of rail-borne freight that there is rail versus rail competition and not just road versus rail competition. For the longer routes across the UK and for the variation in types of service it is essential that alternative rail-based bids are available in the UK. If rail to rail competition is not available we shall only see a slow development of rail services, for two principal reasons.

First, with only one rail offering, the price differential between road and rail will be managed on a marginal revenue and not competitive cost basis. With no rail versus rail competition the cost of haulage

by train from London to Scotland would not be expected to be much less than that by road, when in fact for journeys of such distance, railways should be able to be significantly cheaper. This loss of competition in rail pricing will deny the UK regional economies a significant boost that they should expect from rail privatisation.

Second, for any potential wagon owner which would hire a Trainload Freight company to haul its train, the consolidation of the Trainload Freight companies into one which would deny them the guarantee of competitive traction rates. This uncertainty will curtail the investment in new wagons and facilities. In these circumstances many of the new rail terminals and exciting new rail transport developments springing up can be expected to wither and die in their infancy.

Rail-borne freight transport in the UK is severely hampered

by the short domestic transit distances available. It would be the death of the renewed interest in UK rail-borne freight if a single trainload freight company were to come out of the privatisation process. The combination of this privatisation and the Channel Tunnel have given the UK the first opportunity to revitalise the railways since Dr Beeching necessarily axed a substantial part of the network. It would be folly for the government to throw this opportunity away.

Irrespective of the capital price earned on privatisation, this is one occasion when the public must look to the competitive benefits to be seen from competition and ministers must be asked to look for the benefit to the economy, not the auction price in a one-off silver sale.

Charles McDowall,
CVA Logistic,
CVA House,
2 Cooper road,
Thornbury, Bristol, UK

EU an unwanted and ill-conceived structure

From Sir James Pickthorn.

Sir, Mr Christopher Piening's plea for democracy in Europe (Letters, October 25), and his complaint that Britain is a vociferous opponent of democracy, must not be allowed to pass without comment.

The European Union is an unnecessary and ill-conceived political structure. It is unwanted by the peoples of Europe and it is a hindrance to the economic development of

Britain. The EU can never be democratic without usurping the power of the nations.

If the parliament becomes the powerhouse, then Westminster will become (and is becoming) a local authority. The parliament is not a parliament, it is an assembly. It has enormous constituencies, and will never be a satisfactory expression of the political will of European people.

A free trade area with mini-

mal administration incorporating rules agreed between sovereign independent states is highly desirable and a lot less complicated than the ideas put forward by those who wrestle with the idea of "Europe".

James Pickthorn,
Pickthorn,
estate agent and chartered surveyor,
24 Lime Street,
London EC3M 3ER, UK

Reality contradicts alarmist picture of Tunisia

From Mr Mohamed Lessir.

Sir, I have read the article which was published in the FT under the headline "Tunisia lashes out at the Islamist phantom" (October 17). I was outraged by the allegations and excessive generalisations it contained.

Those who know my country can testify to its hospitable character and to its openness to millions of visitors every year from all over the world. This contradicts the alarmist tone and the narrow and

gloomy picture conveyed by the article. Tunisia, which upholds the rule of law and where liberties are constantly promoted, has gone a long way on the path of pluralism and respect for human rights.

It boasts today seven political parties, a parliament where opposition is represented for the first time in the history of the country, nearly 6,000 associations of all trends, and last but not least a women's statute, considered among the most advanced in the world.

These are but few achievements, among many others, which have been strangely omitted in the article and which prove the one-sidedness and whimsical nature of the allegations.

I have been equally amazed by the association of Moada's arrest with political motives. This information is unfounded, prejudiced and unworthy of a newspaper known for its seriousness. Moada's arrest is merely a common law case that has been dealt with in

transparency and in conformity with the legal procedures in force and on the basis of a judicial preliminary investigation for illicit involvement with a foreign country.

I cannot think that your newspaper is among those who consider that politicians should be placed above the law.

Mohamed Lessir,
ambassador,
Tunisian Embassy,
29 Princes Gate,
London SW7, UK

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Monday October 30 1995

Russia walks a tightrope

President Boris Yeltsin's return to hospital is a blow to those hoping that a Russian economic stabilisation programme might finally make it through the winter.

For nine months, the president has surprised the sceptics by supporting the government's ruthless war on inflation. Although the reformers have long looked to be heading for defeat in the December parliamentary elections, the hope was that the power of the Yeltsin presidency could keep the economic programme on track. His health puts this in question.

Economists from the International Monetary Fund, now in Moscow discussing the possibility of a three-year official loan facility, are putting a brave face on recent events. The government has largely adhered to the tough monetary and fiscal targets agreed with the IMF early in the year in return for a \$6.5bn standby loan. IMF officials admit that signing up to a second, longer term, programme - which could include loans of up to \$15bn - would be a gamble in the present climate.

But withdrawing the prospect of Western support for the country's most successful stabilisation effort to date would be riskier still. Austerity has already yielded benefits in the form of lower inflation, and - since the summer - a relatively stable currency. Government borrowing is well within the limits set out in the IMF programme, with a federal budget deficit in the first eight months of the year of only 2.9 per cent of GDP, down from around 10 per cent of GDP at the same time last year.

Stringent targets

More surprising, to many, has been the central bank's adherence to its own stringent monthly targets for monetary growth, even during August and September, the time when monetary policy has traditionally fallen prey to demands for cheap - inflationary - credits by agricultural and industrial producers.

Thanks, in part, to the destabilising effect of large capital inflows in the spring and early summer, inflation has not fallen quite as fast as the government had hoped. But the 4.5 per cent monthly consumer inflation rate recorded in September was a great improvement on the start of the year, when prices were rising at

close to 20 per cent. With opinion polls still showing high inflation as the public's number one concern, the IMF is hoping that inflation will have fallen far enough by the year end to build support for continuing with stabilisation.

The trouble is that, so far at least, the social costs of Mr Chernomyrdin's dash for low inflation have been more visible to voters than have the benefits. Regrettably, the government has largely been unwilling, or unable, to cut borrowing by raising federal tax revenues, which were running at only 13.8 per cent of GDP in the first half of this year, roughly the same as last year.

Instead, Mr Victor Chernomyrdin, the prime minister, has avoided the inflationary budget finance of previous years through a mixture of savings spending cuts, opaque privatisation deals, and simple nonpayment of government bills and salaries.

Living standards

The upshot is that it has been easy for critics to paint stabilisation as an effort further to enrich a select group of "insiders" at the expense of the average citizen, whose real wage, according to official statistics, has fallen by around 20 per cent since December. The irony is that the poor stand to gain most of all from defeating high inflation, which is highly regressive in its effect on the living standards of pensioners and others on fixed incomes.

It would be tragic if the highly progressive aim of low inflation were defeated, once again, in Russia, because of the regressive means the government has so far used to achieve it. For all the flaws in the government approach, and for all the uncertainty ahead, the IMF must clearly do all it can to prevent this from happening. If the core of the programme lasts through the spring, relative price stability and rising real incomes could give a boost to Yeltsin-style reformers in the run-up to the presidential elections.

As ever, having a more stable economy would not rule out a return to nationalist, authoritarian government - democrats are not the only ones who see the merits of low inflation. They would, however, be the first victims of a lurch back to economic chaos.

Single market, multiple rows

It is no surprise that value added tax has become the latest battleground in Europe's progress towards a single market. For once, any embarrassment the Commission may feel in missing its target deadlines can be forgiven: the problems yet to be solved are genuinely tortuous. One danger is that these will be inadequately addressed in an attempt to make progress. A second is that Mr Mario Monti, the commissioner responsible for the internal market, will become bogged down in the dispute when his time might be better spent on other matters.

At this stage, the delay in drawing up plans for a new VAT framework is not primarily due to foot-dragging by member states, in contrast to other aspects of the single market where progress has been slower than hoped.

The difficulty is in agreeing a way of moving from the present "destination" system, where VAT is collected in the country in which the goods are consumed, to an "origin" system, where goods would be taxed in the country of production. Member states have deemed the origin system necessary in a single market, so that goods will be treated the same whether they are sold within a member state or between member states.

However, the new system would swell tax revenues of exporting countries at the expense of net importers. One of the main technical obstacles is the creation of a clearing house to shift revenues back to importers. Behind that problem lurk trickier differences of principle: the operation of a clearing house would be made simpler by harmonisation of tax rates, but many governments would - rightly - resist that idea.

New regime

Given the complexity of the issues raised, there is no point pretending that the target set by the Council of Ministers of January 1 1997 for the new regime to be in place is achievable. Indeed, given the time taken to agree and adapt even to modest transitional arrangements, commissioners owe it to governments and businesses to avoid any further overhaul until the implications are clear.

There is, after all, no shortage of things for Mr Monti to do as the

single market approaches its third anniversary. There are some bright spots: traded goods are moving about the European Union more freely than many sceptics feared, and commendable attempts have been made to identify bottlenecks.

In financial services, where Mr Monti is also commissioner, there has been progress, although slower than hoped. Regulations on opening up insurance markets are beginning to have a noticeable effect on stimulating competition, and there has been movement on the thorny issue of cross-border insolvency proceedings.

Dusty jewel

However, the picture on other services, particularly those dominated by state monopolies, is less encouraging. Telecommunications liberalisation is a dusty jewel in the Commission's crown. So far, it has moved as fast as might be expected, but the real test will come in 1998 when national monopolies in voice telephony are due to end. Whether competition then thrives will depend partly on the sensitive question of access to national networks. Negotiations on liberalising air traffic are similarly promising but slow; in 1997, airlines will have the right to operate domestic routes inside other member states.

However, proposals to open the market in postal services have been heavily watered down. The energy market is the most depressing case of all, given the obstacles placed in the path of the important proposal that private operators should have access to national gas and electricity networks. In each case, the sticking point is the concerns of state industries to protect their market share and employees.

The Commission is due to conduct a wide-ranging survey of the single market in the next year. Given the political realities, particularly concerns about unemployment, it may conclude it has done all it can. But high transport, energy and communication costs are one of the greatest threats to the competitiveness of European business. It is legitimate to ask whether, if Europe continues to lack a single market in those respects, it has a worthwhile single market at all.

South Africans who think seriously about the country's economic future share a dream that they will wake one morning to find exchange controls have painlessly disappeared. But what provokes nightmares are the risks of moving, either too slowly, or too swiftly, towards abolition.

Excessive caution could leave the country trapped in an extended period of politically hazardous low growth and high unemployment, while a "big bang" might trigger a huge outflow of capital, soaring interest rates and a balance of payments crisis.

The debate touches several political and economic nerves. The African National Congress, after 16 months at the head of the government of national unity, is under pressure from its grass roots supporters to make good its pre-election promises. Not enough new jobs are being created even to absorb school leavers, far less reduce the 33 per cent unemployment level - which among blacks is 41 per cent.

Economic growth will reach about 3 per cent this year, but it shows no sign of accelerating towards the sustained 6-7 per cent levels needed to reduce the country's glaring inequalities.

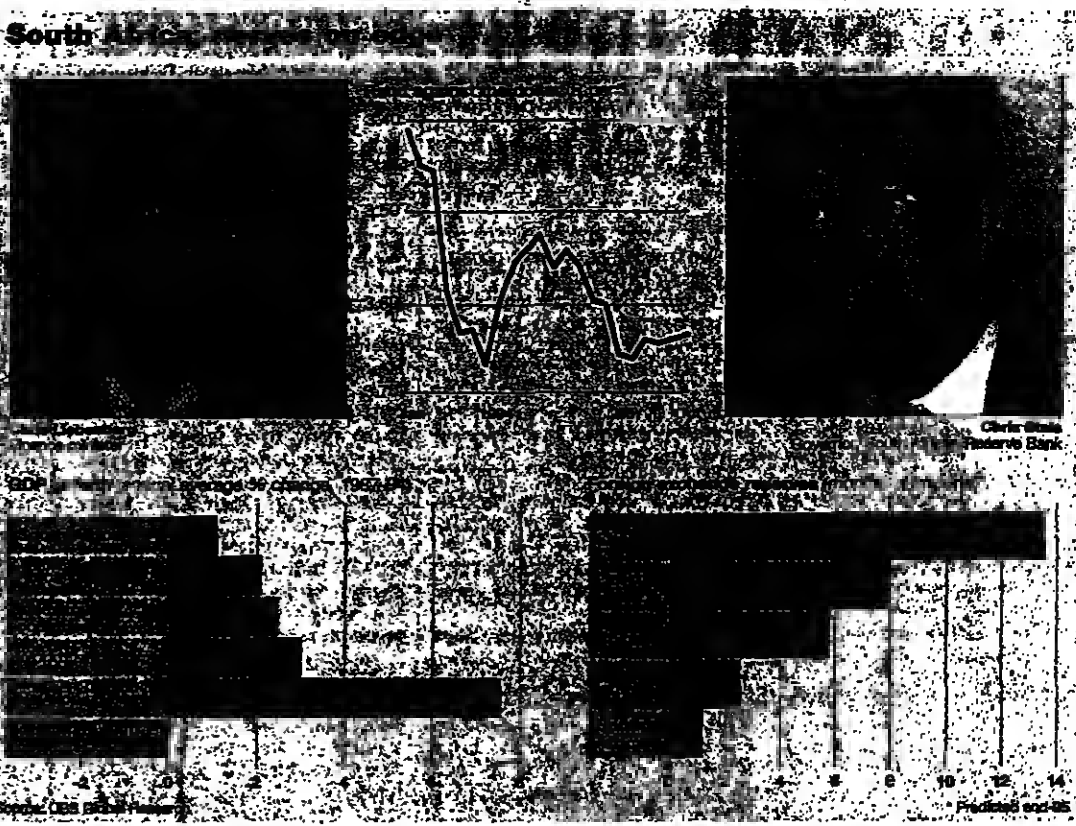
The ANC's frustration is beginning to show. In the past three months it has fired a series of broadsides against the biggest conglomerates, particularly Anglo American, accusing them of strangling the economy and blocking foreign investment. The capitalists of industry deny the charges. Concentration of ownership, they claim, is a direct result of exchange controls. Selling off part of their empires, as the government seems to want, would be pointless if the only alternative was to use the proceeds to acquire new domestic assets.

The South African Chamber of Business (Sacoob), which represents many companies, argues that the retention of exchange controls is interpreted overseas as an official vote of no-confidence in the economy. If the government suspects that South Africans would choose to invest overseas rather than at home, it can hardly expect foreigners to look favourably at the country. A rapid move towards abolition of controls, Sacoob says, would send the opposite message and unleash a flood of foreign investment.

In a recent paper sent to Mr Chris Stals, governor of the Reserve Bank, Sacoob also argued that the retention of exchange controls made it more difficult to maintain sound monetary policy, was bureaucratic and costly to administer, was circumvented through legal and illegal means, and led to allegations of favouritism when exceptions were made for individual companies. Although Sacoob recognised

Where the central bank fears to tread

South Africans want to get rid of exchange controls, but are wary of the results of abolition, says Roger Matthews



some of the risks, it urged the government to steel his nerve and opt for a "limited big bang".

Private sector economists appear broadly to favour this approach. Mr Rob Lee, of Board of Executors, the banking and financial services group, is keen to throw the switch. "In spite of the recent recovery, the level of gross domestic product in real terms is still lower than it was in 1993," he says. "This means in per capita terms GDP has fallen by close to 15 per cent in the past six years. Yet the economy is already showing signs of overheating."

Mr Lee claims the Reserve Bank is reluctant to act more decisively on exchange controls because it fears having to reimpose them. "However, the Reserve Bank's reluctance to act may result in a recession in the middle to end of the present government's term of office, and a failure to deliver in terms of the reconstruction and

development programmes. This could have serious consequences for the retention of the free market system and democracy itself. The stakes are very high."

The Reserve Bank in Pretoria has, however, made its own assessment of the consequences of a big bang. "The results were quite frightening," says a senior official. Mr Stals, and Mr Chris Liebenberg, the minister of finance, appear at one in their commitment to removing exchange controls, but at a pace dictated by political stability, and favourable economic developments.

In his annual report two months ago Mr Stals stressed that the approach must be gradual and cautious because, although reserves had improved slightly, this was mainly due to short-term capital inflows. For him, the Mexican crisis this year was "a stark warning to other developing countries of the risks involved in the high degree of

capital mobility in the present international financial system."

South Africa's gold and foreign currency reserves at the end of September stood at R11.79bn (\$3.2bn), equivalent to about six weeks' imports - a tiny sum when set against the possible outflows following an unqualified big bang. Mr John Postmans, general manager of exchange control at the Reserve Bank, estimates that the blocked funds of South Africans who have emigrated could alone be as high as R10bn. Most of that money could be expected to leave the country once exchange controls were lifted.

There is also up to R500bn in South African managed funds, such as pensions and unit trusts; some brokers estimate that at least 5 per cent, and perhaps up to 10 per cent, would be moved offshore in the first year after the abolition of exchange controls. There is probably another R250bn held by individuals, many of

whom might wish to have some modest hedge against the risk of a less than miraculous political future for South Africa. Then there is the pent-up demand by large companies to invest overseas, perhaps using some of the proceeds raised from selling off local assets.

Conservative estimates of early outflows of capital suggest they would very substantially exceed total reserves. The hope is that the outflows would be offset by an increase in long-term foreign investment, but guessing how much might flow in is necessarily even more speculative than estimating the amount of capital flight. In short, big bang runs contrary to every central banker's instinct, even without factoring in the risk of adverse political developments.

Neither Mr Stals nor Mr Liebenberg are politicians, but their antennae must also be well enough attuned to appreciate how little enthusiasm there is among ANC leaders, or their trade union allies, for the abrupt removal of exchange controls. The sight of so much capital leaving South Africa, viewed by many in the ANC as the ill-gotten gains of apartheid, would be likely to spark a political storm. And if the economic gamble failed, the cost to the country, and ANC leadership, might be calamitous.

There is another way, part of which is already visible. In March, the financial rand, the mechanism designed to prevent the outflow of non-residents' funds, was abolished. This was followed by permission being given for South African pension funds, insurance companies and unit trusts to swap assets with institutions overseas, depending on Reserve Bank approval and accompanied by a guarantee that there is no foreign exchange risk. The Reserve Bank has so far approved a dozen swaps worth R5bn, and has more applications pending.

South Africa's new regional role is also softening the ANC's attitude to overseas investment. This may allow the Reserve Bank to become more flexible in handling applications for investments in its northern neighbours. Bigger companies may also find the Reserve Bank more amenable when they apply to make overseas investments.

Such moves will not be enough to silence those pressing for rapid abolition of exchange controls, but the government and governor appear not to be swayed by arguments for speed. They believe stealth, allied to caution, will bring them eventually to the point of announcing the abolition of the remaining controls. And they have decided that it will be later rather than sooner, and with a whimper, not a bang.

Welcome return to traditional values

By Washington standards, Mr Newt Gingrich has achieved near miracles this year. He has one of the smallest majorities of any Speaker in the past 40 years. His party does not control the White House. Yet he has dominated the policy debate from the moment Republicans triumphed in last year's congressional elections.

The liberal (left-leaning) Washington establishment has repeatedly underestimated his determination and sheer political skill. The "Contract with America," his free market legislative agenda, was first ignored and then ridiculed. When Republicans gained office, Democrats confidently predicted they would back way from its "extreme" measures.

It was absurd to imagine they would seriously try to balance the budget over seven years, while cutting taxes. It was ludicrous to think that responsibility for social policy could be delegated to backward states and localities. Above all, it was quite unthinkable that any ambitious politician would propose cuts in Medicare, the popular health plan for the elderly. Everyone in Washington, after all, has always known that "entitlements" are the lethal "third rail" of American politics: you talk about them and you never ever do anything.

Well, it is time the critics ate humble pie. The House and Senate last week passed mammoth budget "reconciliation" bills that embrace nearly every aspect of Mr Gingrich's revolutionary agenda. There was a little backsliding on welfare and other issues in the Senate, but nothing that compromises the principal goals. And they passed the bills against a crescendo of bitter criticism from Democrats and in the face of opinion polls indicating a wavering of public support.

The budget outlays, of course, are still some weeks away. The House and Senate must iron out their minor differences and then send final legislation to the White House. Mr Clinton is expected to veto that bill. But in the ensuing negotiation, I suspect the Republicans will get most of what they are demanding.

Mr Clinton has been wobbly all year. In February he projected \$200bn deficits forever, saying a balanced budget was not necessary. A few months later he said he would balance the budget, but over 10 years. In recent days he has hinted that the Republican timetable of seven years might be feasible after all. To cap it all, he has admitted he

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OBSERVER

Merci bien for nothing

■ We look forward to Quebec's business leaders performing some spectacular feats in the next few weeks. For several months their disclaimers have been only top plat in the steady stream of the campaign when it looked as if the pro-Canada side would romp home to a comfortable victory.

Laurent Beaudoin, chief executive of Bombardier, whose products range from Lear jets to cross-Channel train carriages, threatened to move the company's head office out of Montreal. He went on to suggest that managers would wish to contribute to the federalist campaign's coffers. Meanwhile, Claude Garcia, head of UK-based Standard Life's local subsidiary, found himself in hot water for suggesting that the separatists should not just be beaten, but "crushed".

Not all Canadian business leaders predict unmitigated gloom if Quebec goes its own way, though. Conrad Black, whose international media empire has its roots in a small paper in Sherbrooke, Quebec, reckons that independence could do wonders for the rest of Canada.

"Knowing finally where Quebec stands will enable Canada to set its course with much more assurance than ever before in its history," was the latest word from Black last week. "We could draw officially closer to the US with whom, if we chose, we could make a much more rewarding arrangement than we have had with an unappreciative Quebec." So there.

Taxing one

■ Sympathy was flowing freely in Brussels over the weekend for Peter Wilmut, sacked last week from his post as director general of the European Commission's taxation department. And not just from his fellow Brits. For Wilmut would seem to be caught up in a larger game, falling foul of the already less than popular Enzo Moavero Milanesi.

Chief of cabinet for Italian Commissioner Mario Monti, Moavero Milanesi, who worked for Silvio Berlusconi before returning to Brussels for a second stint in January, appears to have taken exception to Wilmut's independent style. When miracles failed to occur in what is one of the Commission's more complex dossiers - harmonising VAT rates across the Union - and it became clear that Monti would not be producing the

promised proposals before the end of the year, it was Wilmut who took the flak. Moavero Milanesi has been doing what he does best, namely erecting a ring of steel around his commissioner. One of his techniques for protecting the mild-mannered academic is to ward off prying eyes by stapling shut written communications to and from his boss. The result is that, since Monti became single market commissioner in January, more or less nothing of importance has emerged from his office.

Academic pointer

■ Breaking down race barriers in South Africa is one thing. Winning the battle against male chauvinism may take a little longer.

In securing her election last week as the new vice-chancellor of Cape Town University, Mamphela Ramphele sets two precedents, being both the first black and the first woman to inhabit the position.

A prominent sociologist, she has also made her mark on corporate South Africa, becoming a director of Anglo American three years ago. But, as she wryly pointed out, one South African magazine chose to see her appointment in a rather different light. "Mother of Ekko's son becomes vice-chancellor," the

headline ran - a reference to Ramphele's relationship with Steve Ekko, the Black Consciousness leader who was killed in police custody in 1977.

Bank verse

■ And so to poetry. What do Shelley's *Ozymandias*, *The Road Not Taken* by Robert Frost, or Tennyson's *Ulysses* call to mind? Various things, but probably not Union Bank of Switzerland, that country's largest financial outfit.

Until now, the gnomes have called in the birds - alias ad agency Advice Young and Rubicam in Zurich - and hammered out a global television advertising campaign which makes no mention of anything remotely financial. It sticks solely to poetry readings, accompanied by snippets of suitably rousing music. Each advertisement modestly introduces "thoughts that transcend time from Union Bank of Switzerland". They all sign off: "Here today. Here tomorrow."

Vincenzo Travagione, UBS project manager, says the bank wanted to "break out of the grey environment" of most of the advertising in the sector and "make a statement about its future and personality". Personality? The bank'll be penning its own immortal verse next.

